

FINANCIAL TIMES

Start
the week
with...



South Africa
Business and the
need for consensus

Interview, Page 9

Samuel Brittan
Adam Smith and
human nature

Page 16



Still far to go
Race in the US
workplace



Pentium Pro
Are Intel's high
hopes justified?

Page 19

World Business Newspaper

Ban on Russian reform party may undermine polls

Russia's Central Electoral Commission dealt a blow to the country's democratic movement yesterday by barring the country's leading reformist party from the December 17 parliamentary election. The commission said the Yabloko party - Russia's most popular after the Communists - had breached technicalities by dropping at least six candidates from its list without asking their permission. The move could provoke a boycott of the ballot. Page 18

300 die in subway fire: About 300 people were killed and 270 injured in Baku, capital of the former Soviet state of Azerbaijan, when a packed underground train caught fire between stations. Rescuers feared the toll could rise. Page 3

Trader abandons extradition fight: Briton Nick Leeson has abandoned his fight against extradition from Germany to Singapore, where the former derivatives trader faces charges that he hid losses that brought down UK merchant bank Barings. Page 18

Pakistan devalues: The Pakistani government devalued the rupee by 7 per cent, increased fuel prices and raised duties on many imports. The changes come after negotiating difficulties with the International Monetary Fund. Page 4

France targets foreign electricity projects: French oil group Elf Aquitaine is to link with state-owned utility Electricité de France to develop electricity generation projects abroad. Page 19

Canadian banks act over Quebec poll



Canada's six biggest banks are taking steps to avert any possible flight of capital from Quebec if pro-independence supporters win this year's referendum on the issue. Up to 1m Quebec voters are due to indicate whether they think the province should secede from Canada. Quebec Liberal leader Daniel Johnson (above) campaigned to the last minute against independence. Page 18: Global Investor, Page 22

Lloyd's to make offer to lossmakers: Lloyd's of London is to make an offer to those who have made losses as Names - the traditional supporters of the insurance market. They will be offered a potentially cash-generating stake in Equities, the company being set up to take over liabilities on old insurance policies - mainly US pollution and asbestos claims. Page 6

US machine tool orders surge: Strong overseas demand boosted orders for US-made machine tools by 38 per cent between August and September. September orders totalled \$483.9m compared with August's \$347m.

Pakistan violence: At least 11 people died in Karachi in weekend violence sparked by the death in custody of a suspected Pakistani militant.

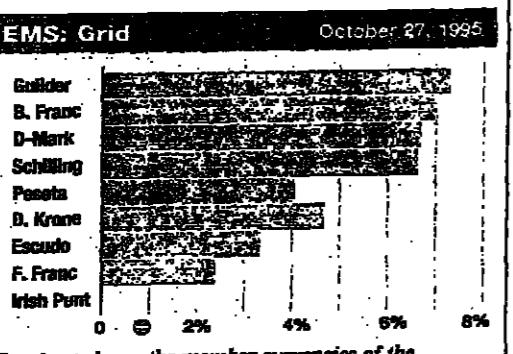
Anglo-French air force move: French president Jacques Chirac and UK prime minister John Major will inaugurate a new Anglo-French air force command today. Page 6

Algeria bombing kills 8: At least eight people were killed and more than 80 wounded when a bomb exploded in Rouiba, just east of the Algerian capital. The blast came two weeks before an election which Moslem rebels have pledged to wreck.

Oil tanker runs aground: A Norwegian tanker carrying more than 112,000 tonnes of crude oil ran aground near the south Wales port of Milford Haven. Attempts to refloat it will be made today.

Storm lashes Philippines: A tropical storm swept across the Philippines killing nearly 100 people and forcing 80,000 others to leave their homes. Two passenger ferries sank and sugar plantations in Visayas region were ravaged.

European Monetary System: The range between strongest and weakest currencies in the EMS grid fell slightly last week after sharp rallies from the Italian lira and French franc at the D-Mark's expense. The Irish punt slipped further adrift at the bottom, dragged down by the weakness of sterling. The peseta and Danish krone swapped places. Currencies, Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies can fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guinea which move in a narrow 2.25 per cent band.

Country	Symbol	Code	Country	Symbol	Code	Country	Symbol	Code	Country	Symbol	Code	Country	Symbol	Code
Austria	Sch35	Gr35	Denmark	Dkr35	Malta	Lm35	Costa Rica	Cr35	1.00					
Belgium	Bfr70	Hong Kong	HK320	Morocco	MDH15	S. Africa	R12.00							
Denmark	Bfr70	Hungary	HK320	Morocco	MDH15	S. Africa	R12.00							
Finland	Fr100	Iceland	HK320	Morocco	MDH15	S. Africa	R12.00							
Cyprus	C21.10	India	HK320	Morocco	MDH15	S. Africa	R12.00							
Czech Rep	K25.10	Iceland	HK320	Morocco	MDH15	S. Africa	R12.00							
Denmark	Dkr7.17	Italy	HK320	Morocco	MDH15	S. Africa	R12.00							
Egypt	EGP1.50	Japan	Y500	Philippines	P2.42	Sweden	SK17							
El Salvador	EDS1.50	Jordan	JD1.50	Poland	Z4.22	Switzerland	SF3.65							
Finland	Fr100	Kuwait	HK320	Portugal (meta)	PE1.50	Thailand	Th1.50							
France	Fr11.00	Lebanon	USD1.50	Portugal (met)	PE1.50	Turkey	L50.00							
Germany	DM12.00	Lux	HK320	Portugal (met)	PE1.50	UAE	Dir1.00							

© THE FINANCIAL TIMES LIMITED 1995 No 32,819 Week No 44

MONDAY OCTOBER 30 1995

D8523A

Admission follows Moody's downgrading ■ Beijing stresses it guarantees state debts

Chinese banks suffer 20% bad loans

By Peter Montagnon, Tony Walker and Martin Wolf in Beijing

Problem loans at China's four large commercial banks stand at 20 per cent of total advances, but less than 2 per cent of them are irrecoverable, says Mr Dai Xianlong, the country's central bank governor.

In an interview, Mr Dai moved to counter recent adverse publicity about the creditworthiness of China's "big four" commercial banks, which are burdened by loans to lossmaking state companies. He provided previously unpublished details of the sector's problem loans.

The central bank governor also

attempted to ease foreign fears by giving an explicit undertaking that the government guaranteed the debts of the state-owned commercial banks. This commitment was backed by China's official foreign exchange reserves which stood at \$70bn with a further \$80bn in foreign currency deposits.

Mr Dai's remarks reflect Chinese sensitivity over the recent downgrading of the credit ratings of the big four commercial banks - Industrial and Commercial Bank of China, Agricultural Bank, and Construction Bank - by Moody's Investors Service, the credit-rating agency.

Mr Dai, who said he was "shocked" by the Moody's down-

grading, said "bad loans" totalled 70bn yuan (\$8.6bn) out of the Yn3.600bn in obligations to the state sector virtually regardless of the ability of borrowers to service their debts.

The vast bulk of "problem" loans - China does not as yet use international classifications for bad loans - are attributable to heavily-indebted state-owned enterprises, at least a third of which are chronically in the red.

Mr Dai, who was appointed governor of the People's Bank in June, said Moody's had "largely underestimated" the performance of the specialised banks, and had "misunderstood" the nature of these Chinese institutions.

"Although they are commercial

banks, they are primarily state banks, to which the state provides guarantees," he said. "That is to say, the state guarantees their repayment ability, financial health and capital adequacy."

The state pays much attention to them," he added. "Therefore, when doing the ratings, you cannot treat them completely as if they were private commercial banks."

In April, Moody's downgraded to Baal from A3 the long-term debt of the four banks which dominate Chinese banking. Moody's said at the time the downgrading reflected the credit implications of China's intention to transform its specialised banks into commercial institutions. In

August, the credit agency provided further dismal news for China's specialised banks when, on a newly-introduced scale of A to E designed to gauge the banks' independent financial strength, it awarded the Bank of China a D, and the three other Chinese

majors an E-plus.

Mr Dai said the government was providing a reserve fund to cover the build-up of state enterprise bad debts in the banking system by allocating 0.8 per cent of total loans this year. The proportion would grow to 0.9 per cent next year and one per cent in 1997. He said the banks would also be obliged to contribute additional reserves out of their profits to cover bad debts.

Mr Dai said the government

Peace negotiator says Moslem volunteers should not stay after peace deal

US wants foreign fighters to leave Bosnian army

By Quentin Peel in Washington

Moslem fundamentalist volunteers fighting with Bosnian army forces against the Bosnian Serbs should leave the country as part of any peace deal, said Mr Richard Holbrooke, the chief US peace negotiator.

He also promised that the proposed Nato-led peace implementation force (Ifor) in Bosnia would punish any violations of an agreement even-handedly. He was speaking only days before peace talks between Bosnia, Croatia and Yugoslavia were due to start on a US Air Force base at Dayton, Ohio.

"We don't think that fundamentalist freedom fighters should remain in Bosnia after the peace settlement," he said in an interview.

He declined to identify where the fighters might have come from, but was clearly referring to recent reports of clashes between foreign volunteers and British peacekeepers.

Mr Holbrooke's public concerns follow complaints by the British government of threats against its soldiers in the region.

He also expressed his concern at the refusal of the Croatian government to rule out the use of force in retaking Serb-occupied eastern Slavonia after talks brokered by US and European mediators were postponed again at the weekend.

"We have barely scratched the surface," he said. "We will make as much progress as we can, [but] we are not settling out as a benchmark 100 per cent success."

Mr Holbrooke said the aim of bringing the presidents of Serbia, Bosnia and Croatia to Dayton, where talks will be co-chaired by the US, Russia and the European Union, was to put them under maximum international pressure.

With continued sporadic violations of the current ceasefire still being reported, Mr Holbrooke said that Nato air power could and would be used if necessary, even during the peace process.

General Pavel Grachev, Russia's defence minister, confirmed yesterday that he and his US counterpart Mr William Perry agreed on changes to the treaty



Football supporters were allowed into the Sarajevo stadium at the weekend to see a league match for the first time since the Bosnia ceasefire agreement. Members of the Travnik team, in yellow, fight for the ball against the red-shirted Sarajevo players. In the background is the hill from which Serb forces targeted the city during the war.

Photograph: Reuters

on Conventional Forces in Europe. The changes cut the size of the areas in south-west and north-west Russia where Moscow's armour and artillery are restricted.

US sets out to give peace its best shot, Page 2

Mediobanca spends \$156m on 10.7% stake in Ferfin

By Andrew Hill in Milan

Mediobanca, the Milan merchant bank, claims to have put Ferfin, the holding company of the Italian holding company, into equity, under pressure from Mediobanca. San Paolo indicated last week it would welcome a full bid for Ferfin.

Mediobanca told shareholders at Saturday's annual meeting that it had spent £250m (\$156m) buying the stake last week.

The purchase is a reminder to potential rivals that for audacity, speed and financial muscle, Mediobanca is still the pre-eminent Italian merchant bank despite recent setbacks.

It is not yet clear who sold stock to Mediobanca, which now holds more than 11 per cent of Ferfin's shares. With its traditional allies, the bank controls more than 35 per cent of the holding company, which in turns owns 30 per cent of the Montedison industrial group.

Rival banks, grouped around Istituto Bancario di San Paolo, Italy's biggest bank and Ferfin's largest shareholder, own just over 22 per cent. That is the

legacy of the rescue of Ferfin and Montedison in 1993, when creditor banks converted their loans into equity, under pressure from Mediobanca. San Paolo indicated last week it would welcome a full bid for Ferfin.

The most recent attempt to put Ferfin and Montedison into safe hands, through a merger with Gemina, the investment company controlled by Mediobanca and its allies, seemed to have foundered on heavy losses discovered at Gemina subsidiaries.

The "SuperGemina" deal was postponed on Monday, to the relief of the market, at the same time as Ferfin announced a £1.035bn rights issue.

But Mr Maranghi said that the SuperGemina plan was still valid and he hoped market conditions would allow the companies to revive the merger.

In the three days after the rights issue news, Ferfin's shares rose sharply, falling back on Friday after traders guessed Mediobanca had reinforced its hold over Ferfin and Montedison. The market was alive with speculation last week that San Paolo and its allies were lining up for a new bid for Ferfin.

Mediobanca's action underlines the importance of Ferfin and Montedison to Mr Enrico Cuccia, the bank's 67-year-old honorary chairman. He was the brains behind Montedison's

CONTENTS

NEWS: EUROPE

German opposition leader urges single currency delay

By Wolfgang Münchau
in Frankfurt

Mr Rudolph Schäping, the German opposition leader, yesterday called for a delay in the introduction of a single currency beyond 2000. He said the government should take a tougher stance on European monetary union to protect German interests.

His radio comments match those of Mr Gerhard Schröder, his leading rival inside the Social Democrat party, who will strongly hint in today's issue of the magazine *Der Spiegel* that he will press the party to make European monetary union an issue in the 1998 German federal elections.

Mr Schröder, prime minister of Lower Saxony, appears to favour a delay in the introduction of a single currency until a sufficient number of countries can join. He said he

expected controversy over the issue, but added: "We Social Democrats have finally found a national issue."

His comments and those of Mr Schäping mark a shift in party policy, which has previously been broadly, if unenthusiastically, committed to the single currency and the Maastricht timetable.

This view is increasingly shared by German industrialists, who fear a loss of competitiveness in some of Germany's most important European export markets as a single currency of a hard core of five or six member states appreciated against the currencies of those on the outside. Ironically, other German Euro-sceptics, especially among the country's banking and monetary establishment, regularly express the opposite fear that a single currency is too weak.

Mr Theo Waigel, finance minister, last week added to

the debate about the Maastricht timetable, saying it depended on the ability of EU countries to fulfil the criteria.

The Maastricht treaty, however, does not envisage such flexibility, and explicitly defines January 1999 as the latest date for the start of the final stage of Euro for countries meeting the criteria.

The increasing erosion of a national consensus on the single currency also became apparent when Germany's six leading economic institutes last week called for a more flexible interpretation of the Maastricht criteria.

Mr Hans Tietmeyer, Bundesbank president and one of the loudest advocates of strict interpretation, retorted: "When the German economic institutes called for a flexible interpretation of the fiscal criteria, this was met with a justifiable protest by the German party."

Speculation growing that Kremlin entourage is taking control

Concerns over Yeltsin's power

By Chrystia Freeland

The recent flurry of diplomatic and domestic initiatives by the Russian government – including yesterday's decision to exclude the most popular reformist party from competing in December's parliamentary elections – has highlighted concerns over who controls the Kremlin during President Boris Yeltsin's convalescence in hospital.

Since his mild heart attack on Thursday Mr Yeltsin has remained sequestered in a hospital bed. But Russia's defence minister has agreed with Washington to deploy Russian troops in the former Yugoslavia, the foreign minister has travelled to Jordan for talks on the Middle East economy, and electoral authorities have taken a decision which could lead to a boycott of parliamentary elections.

Officials have hastened to reassure the world that the president – in whom overwhelming political power is vested by the Russian constitution – remains fully in charge.

"The work of the Russian president's administration has not been changed at all, despite Boris Yeltsin's illness," Mr Sergei Krasavchenko, a presidential aide, said. "There is no information barrier between the Central Clinical Hospital [where Mr Yeltsin is being treated] and the Kremlin."

But other reports have fuelled speculation that the reins of state may have slipped from Mr Yeltsin's hands and into the grasp of his secretive Kremlin entourage.

One source of concern is the lack of information about the president's condition. Mr Yeltsin has not appeared in public since returning from the US on

Tuesday and no pictures of him have been released.

Moreover the president has spent the past four days in nearly complete isolation. Apart from medical staff, Mr Yeltsin's only visitors have been Mrs Naina Yeltsin, his wife, and Gen Alexander Korzhakov, his chief bodyguard. Mr Yeltsin's political aides have not been allowed to see their leader.

Yet despite the protective cocoon, the information which has been disclosed has not been encouraging. Official reports over the weekend said doctors had advised Mr Yeltsin to rest fully and not to consider official documents. They have also said the president ought to remain under close medical supervision until the end of November.

But if Mr Yeltsin is indeed too ill to run the country, who is in charge? According to the

Russian constitution, Mr Victor Chernomyrdin, the prime minister, takes over as head of state if the president dies or becomes physically incapacitated. However, no independent body has the authority to declare the president physically incompetent.

Many analysts suspect that Mr Yeltsin's illness has shifted the centres of power in Russia.

The key figure may be Gen Korzhakov. A former KGB officer with a largely hidden, but increasingly powerful, voice in the Kremlin, he represents the sort of rule Russians thought they had rejected when they rejected the communist regime.

"Today the economy is being run by the prime minister, the security forces are being run by Gen Korzhakov and politics are not being controlled by anyone," said Mr Sergei Markov, an analyst at the Carnegie Moscow Centre.

For Ambassador Holbrooke, "We are bringing to Dayton the leaders of this conflict. We are going to put them under the maximum amount of international pressure. Carl Bildt [for the European Union] and Igor Ivanov [for Russia] will co-chair this process. The US is going to give it its best shot. If we can't do it, and the region slips back into war, it would be a tragedy."

For Ambassador Holbrooke,

"We have spent the past months tirelessly shuttling between the US and Europe, Bosnia, Belgrade and Croatia

in search of an elusive peace, that is the bottom line. Quite

how he gets there is another question. The talks could go on for a week or a month, or longer. No one has set a deadline. But Mr Holbrooke is not a patient man.

"I am not a patient person. I

am very impatient about this process," he says. "These people have been killing each other when they could have settled in another way... I don't think patience in the face of war is a virtue."

On the other hand, he is not

being over-optimistic. "So far,

we have barely scratched the

surface," he says. "What we

got [at the last Geneva peace

talks] was a ceasefire, general

principles, and a sense of

momentum. There was no

movement on the core issues,

on Sarajevo, elections and a

future constitution.

"We will make as much pro-

gress as we can. We are not

setting out as a benchmark 100

per cent success."

He knows that in the last days before the talks, all three sides have been

hardening their positions. On

the other hand, he has criti-

cised them all equally.

"My immediate concern

right now is Croatian-Bosnian

relations," he says. "But let no

one think the Serbian side is

settled. The key to success is

going to be whether or not [Serbian President Slobodan]

Milosevic can produce a con-

sensus [between Belgrade and

the Bosnian Serbs] that leads

to peace."

According to weekend

reports in Washington, Mr Hol-

brooke failed on Friday to per-

suade the White House to back

a temporary suspension of

sanctions against Yugoslavia

for the duration of the peace

talks, as a move to demon-

strate to Mr Milosevic the

advantages of an agreement. He



Slavonia dispute dominates Croat poll

By Laura Slifer in Zagreb

Croats voted yesterday for a new parliament, in a ballot that was expected to strengthen further the grip of the nationalist ruling party of President Franjo Tuđman.

But the poll, which has been

questioned by western observers with regard to its democratic credentials, was overshadowed by the continuing failure of efforts to resolve the status of eastern Slavonia, a Serb-held territory which Zagreb has threatened to retake by force.

In addition, the fact that ethnic Croats from Bosnia were allowed to take part in yesterday's ballot was a further blow to the fragile partnership between Croats and Muslims in the neighbouring republic.

Yesterday's election was called a year early to capitalise on popular support for President Tuđman, after the recent rout of rebel Serbs from most of the areas they had controlled since the 1991 war.

Mr Tuđman said he expected his Croatian Democratic Union (HDZ) would take more than two-thirds of the 127 seats in the Sejm, the Croatian parliament, which will enable him to pass several constitutional amendments.

Independent observers have sharply criticised a electoral law bulldozed through the existing HDZ-dominated parliament. The amendment reserves 12 seats for Croats outside the country. It also makes eligible to vote some 330,000 members of the Croatian diaspora, over 80 per cent of whom are Bosnian Croats from western Herzegovina.

"Reserving almost 10 per cent of all seats to people living permanently outside of a state is unprecedented," said a report from the National Democratic Institute, a Washington-based organisation.

At the same time, the 130,000 Serbs who fled the August offensive will have no chance to vote.

There is little difference on the question of minority rights between the HDZ and the country's main opposition parties, none of which has criticised the widespread campaign against civilians in the newly reoccupied areas, which has included killing and looting.

"Today Serbs in Croatia have two choices – either to assimilate or emigrate," said Prof Milorad Popović, who is standing for one of the three seats earmarked for Serbs in Croatia.

Mr Leslie Campbell, NDI field officer, said: "There are many Croats who have never been in Croatia who certainly have never lived in Croatia and whose parents and grandparents have never lived in Croatia, they can vote. Yet Serbs who are citizens of Croatia, if they fled Croatia, cannot vote."

UN officials yesterday reported shelling near Dubrovnik, the Adriatic resort, by Bosnian Serbs just over the Dalmatian hinterland in apparent retaliation for a Croatian advance against Serb-held towns in Bosnia.

● Harriet Martin adds from Sarajevo: Bosnia's Muslim-led government yesterday expressed concern over the fact that residents of Bosnia-Herzegovina – especially in Croat-dominated areas such as the western half of the divided city of Mostar – were voting in the Croatian ballot.

Mr Mirza Hafizbegović, a Sarajevo government official, said: "By voting, you are electing a representative for a constituency. If you vote from Mostar, what constituency does the person you vote for represent?"

THE FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Nibelungenstrasse 3, 60318 Frankfurt, Main, Germany. Telephone +49 69 956 4461; Telex 416191. Registered in Frankfurt by J. Walter Brandt, Wilhelm Böhl, C. A. Klemm as Geschäftsführer and in London by David C. M. Bell, Christopher and Alan C. Parker, Deputy Chairmen. Shareholders of the German Times (Europe) GmbH and F.T. (Germany) Advertising Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholders of the Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

GERMANY: Responsible for Advertising: Colin A. Kennedy, Printer: DVM Druck-Verein und Marketing GmbH, Admiral-Rosenfeld-Strasse 63/65, Neuendettelsau, 9742. Responsible Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

FRANCE: Publishing Director: D. Gool, 168 Rue de Rivoli, F-75004 Paris, Cedex 2. Telephone (01) 4297 0621; Fax (01) 4297 0622. Printer: S.A. Nord-Eclair, 1521 Rte de Caisse, F-91090 Rueil-Malmaison. ISSN 1148-2733. Responsible Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

SWEDEN: Responsible Publisher: Hugo Carrey 468 618 6088. Printer: AB Kvalitetsdruck, Expressen, PO Box 6007, S-550 06, Göteborg.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

Editor: Richard L. Lafferty.

Amman summit seeks to underpin peace deals

Mideast development bank set for go-ahead

By David Gardner
and Julian Ozanne in Amman

The creation of a Middle East and North Africa development bank, capitalised at \$5bn (£3.1bn), is set to be announced tomorrow at the regional economic summit in Amman, amid continuing differences between the US and the European Union on the need for a new institution and who will fund it.

The decision to set up the bank, with headquarters in Cairo, is contained in the draft summit declaration, along with agreements to establish a regional business council and a Middle East tourism board, both of which were finalised yesterday. An existing EU-backed unit promoting regional integration of trade, infrastructure and financial markets will be a permanent institution in Amman.

At the opening of the summit yesterday, Mr Warren Christopher, secretary of state of the US, the main international supporter of a regional bank, said: "The bank's establishment is a major milestone." Egypt, Israel, Jordan and the

Palestinian self-rule administration, all of which have reached peace agreements which the summit is to underpin economically, want a regional bank, both as a symbol of political co-operation and to channel funds into cross-border infrastructure and private-sector modernisation. Oil-rich Saudi Arabia and the United Arab Emirates are reticent, fearing they will be called upon to capitalise the bank.

Additional resources are needed, said Ms Rimma Khalaf, Jordan's planning minister, "in order to make this region a region".

However, all but three European Union members - Italy, the Netherlands and Ireland - believe the case for a new bank has not been demonstrated.

They say financial institutions last year channelled over \$3bn into regional development and infrastructure projects. The EU majority instead wants a financial intermediary organisation which would identify viable projects and mobilise funds from multilateral institutions.

An EU amendment taken into the draft declaration yesterday means that negotiations

on such a facility will continue after the December 31 target date for settling arrangements for the new bank - and that EU states such as Germany, the UK and France may stay out of the bank for the time being.

The EU plans nearly to double aid and soft loans to the region to around \$13bn at the end of the decade, as part of the Euro-Mediterranean partnership it hopes to finalise at an EU meeting with 12 countries from the region in Barcelona next month.

Only a quarter of the bank's \$5bn capital would be paid-in, with the rest in callable shares, lending the bank to support lending of around \$1bn a year.

Jordan, as host, was already doing well out of the summit yesterday, wrapping up loans including a \$151m Japanese Eximbank loan, the majority as co-financing of a new \$135m IMF facility for the kingdom; an \$80m World Bank loan, also with a Japanese \$80m co-financing which Italy, too, may support with \$12m; and the renewal of medium-term export credit for Jordan by Britain.

Africans map road to investment

After three days of haggling over the future of foreign investment in Africa, representatives from the continent's stock exchanges turned a Mauritanian beach into a disco to celebrate a gathering that had attempted to show they were serious about securities.

An official from Zambia claimed his country had little to learn about stock markets. He complained that his 18-month-old stock market had done all that was required to attract foreign investment but had seen few rewards.

But a London banker was not impressed.

"Ah yes," he said, "but maybe a fund manager would look at Zambia if and when Zambian Consolidated Copper Mines is privatised. That will go a long way to not only creating liquidity, but also a big issue such as that will

attract investors to other Zambian listings."

Specialists from South Africa, still the only sub-Saharan country with a big bond market, were on hand to spell out how other countries could establish a market for long-term debt.

As the Johannesburg stock exchange is not only the biggest on the continent but one of the world's largest, it was bound to dominate proceedings. But Mr Roy Andersen, its executive president, suggested that South Africa did not seek to dominate but to learn.

"After all, there are things we could learn from other African markets, say, about privatisation listings, and investor education."

Mr Andersen was elected

chairman of the Asea, a title reviewed annually. He said that over the next year it would attempt to monitor African bourses' performance on issues such as settlement and clearing.

He dismissed calls by Mauritius for the creation of a single regional stock market for southern Africa as "premature". "We can't even think of a regional exchange when some countries still have exchange controls."

For some countries, the debate over trading rules and clearing was less pressing than an unstable political environment.

There was no delegation from the Ivory Coast, which held an election earlier this month while Nigeria's cam-

paign to host next year's gathering foundered after many delegates objected to a conference held in Nigeria given its current political instability.

As he left the disco on the last evening, Mr Jimnah Mbaru, the outgoing chairman of Asea and current chairman of the Nairobi stock exchange, admitted that winning the confidence of foreign investors would be more difficult than dancing in the sand.

"We have a long road ahead but at least we all realise now there are no short cuts, so we just have to get on and make the necessary changes as fast as we can if we are to be taken seriously by international investors."

Joel Kibazo

Iata meets to share financial worries

By Michael Skapinker,
Aerospace Correspondent

When International Air Transport Association members gather in Kuala Lumpur today for their 51st annual meeting, their greatest source of satisfaction will be that they all travelled using tickets which look the same.

In the 50 years since Iata was founded at a meeting in Havana, its biggest achievement has been to create a common language for aviation, says Mr Pierre Jeanniot, director general.

The language he refers to is not English, but the common procedures for air travellers all over the world.

Last year, Iata airlines carried 1bn passengers on scheduled services for the first time. But the association, which represents airlines worldwide, meets at a time of concern for the financial health of its members.

Iata airlines last year made a collective net profit of \$1.8bn (£1.1bn) on scheduled international services - their first profit since 1989. But this

represents only 1.6 per cent of revenues, way below the 7 per cent Iata regards as necessary for airlines to secure their future.

Mr Jeanniot is also concerned about airline debt levels. Last year, collective airline debt represented 71 per cent of equity. This was an improvement on the 76 per cent of 1992, but is still far higher than the 50 per cent levels of before the 1970s oil shocks.

The association is also concerned about members' safety record. While airline travel is relatively safe, there were over 700 fatalities from accidents

involving western-built jets last year. With air traffic growing quickly, accident levels will double in 10 years unless steps are taken to reduce it.

Iata will this week begin agreeing changes to the Warsaw Convention, which limits compensation to accident victims and their families. Mr Mark Franklin, partner in the London law firm Frere Cholmeley Bischop, who has been advising Iata, says limits will be removed and compensation be based on the level appropriate in the victim's country of domicile.

INTERNATIONAL NEWS DIGEST

Baku subway fire kills 300

More than 300 people were killed and up to 250 injured over the weekend when a fire broke out in the subway of Baku, capital of the oil-rich Transcaucasian republic of Azerbaijan. Police attributed the blaze to a spark from a high voltage cable, but some observers suggested it could have been set off intentionally. Over the past 18 months 20 people have died and dozens been injured in two bomb attacks on the Baku underground. No one has claimed responsibility, but government officials have blamed the political opposition.

Officials expected the death toll to rise in the aftermath of the fire, which broke out on Saturday night. Rescue workers said efforts to evacuate passengers from the five burning train cars had been hampered by thick smoke which initially made it impossible to enter the tunnel. Train service resumed early yesterday and today and yesterday were declared days of national mourning.

Christina Freeland, Moscow, and Agencies

Islamic militants vow vengeance

Militants from Islamic Jihad yesterday vowed serious retaliation against Israel after the assassination in Malta last Thursday of the group's leader, Dr Fathi Shikaki. "This horrendous crime will make every Zionist wherever they are on the face of this earth a target," the extremist Islamic organisation said in a statement yesterday. The Damascus-based group, which is violently opposed to the Israel-Palestine Liberation Organisation peace deal, has been responsible for several suicide bombings in Israel in the past year. While Dr Shikaki, whose body was not identified until Saturday, was a wanted man by Israel, it has not claimed responsibility for the murder. However, Israeli leaders including Mr Yitzhak Rabin, the prime minister, have welcomed his death.

Mr Shimon Peres, Israeli foreign minister, said the murder should not impede the peace process. However, Palestinian groups from across the political spectrum condemned the killing. The PLO yesterday called for restraint, saying that attacks against Israel would only delay expansion of PLO authority in the West Bank.

Mark Dennis, Jerusalem

Malan arrest warrant warning

South Africa's right-wing Freedom Front warned yesterday that a "serious crisis" could be set off by the decision to issue warrants for the arrest of South Africa's former defence minister, Gen Magnus Malan, and 10 retired senior military officers. This decision, revealed this weekend, will revive the passionate debate about how the government handles one of the most sensitive and controversial issues on its agenda - bringing to justice the perpetrators of political assassinations during apartheid.

The warrants, the subject of weekend talks between President Nelson Mandela and his deputy, Mr F.W. de Klerk, are in connection with the murder of 13 people in KwaZulu Natal seven years ago. The order for the arrests follows months of investigations into allegations that military and police officers conspired with members of Chief Mangosuthu Buthelezi's Inkatha Freedom party to attack the movement's political opponents.

Michael Holman, Johannesburg

Andes gas customer pulls out

TransGas, one of two consortia planning rival pipelines to bring natural gas over the Andes from Argentina to Chile, has lost one of its three big customers. Entergy of the US confirmed on Friday that it was pulling out of the project. The \$600m (2428m) pipeline needs firm contracts to transport gas for at least three power plants, taking up to 8m cubic metres of gas a day, in order to go ahead.

However, Tenneco of the US, which leads the consortium together with British Gas, claimed it had other potential customers interested and was in talks with one of them. It expected the project to continue on schedule, but the deadline to finalise contracts with the two existing clients, both US companies, is likely to be put back from end-October to mid-December. Analysis of the local market believe there is enough demand for only one pipeline and for four new gas-fired power plants over the next four or five years.

The rival pipeline project, GasAndes, is led by NovaCorp of Canada with Chilean partners.

Imogen Mark, Santiago

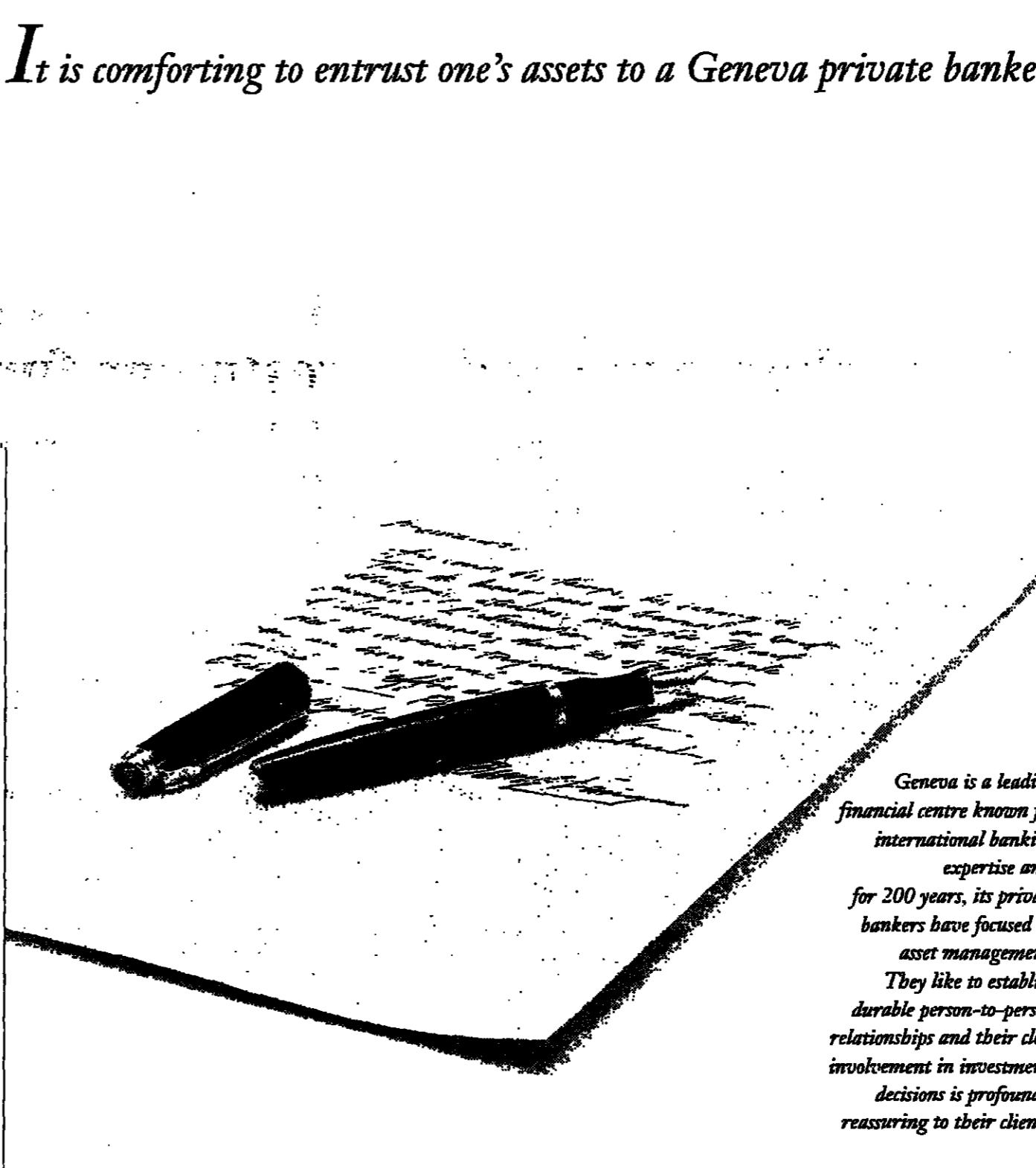
Slow European growth forecast

Europe's biggest economies face slowing growth until at least, said a report published today by consultancy DRIU McGraw Hill. Government tax increases to combat budget deficits will leave growth in 1994 at 2.4 per cent, compared with 2.7 per cent this year and 2.9 per cent last year.

German real GDP will grow 2.4 per cent in 1994, with growth in western Germany only 1.8 per cent, says the report. This will leave the Bundesbank with "room to cut interest rates" which would encourage a recovery in growth rates in 1997. France "is suffering from the worst of all worlds" with high interest rates, rising taxes and a strong currency. "It needs to rely on at least one of these fronts if the expansion is not to stall". Italy is relying heavily on raising revenue in its effort to control public finances. The resulting squeeze "will not do the economy any favours," says the report. GDP growth will slow to 2.4 per cent in 1994. UK exports will be hit by slower growth in the rest of Europe.

Daniel Green, London

It is comforting to entrust one's assets to a Geneva private banker.



Geneva is a leading financial centre known for international banking expertise and, for 200 years, its private bankers have focused on asset management. They like to establish durable person-to-person relationships and their close involvement in investment decisions is profoundly reassuring to their clients.

GENEVA'S PRIVATE BANKERS

Liberty - Independence - Responsibility

In Geneva:

BORDIER & Cie - DARIER HENTSCH & Cie - LOMBARD ODIER & Cie - MIRABAUD & Cie - PICTET & Cie
(1844) (1796) (1798) (1819) (1805)

The Groupe des Banques Privées de Genève is not regulated in the United Kingdom and does not conduct investment business in the United Kingdom. The protection offered to investors under the UK regulatory system would not apply and compensation under the Investor Compensation Scheme would not be available. This advertisement has been approved by Lombard Odier Private Asset Management Limited and Pictet Asset Management UK Limited, members of DABCO.

NEWS: ASIA-PACIFIC

Pakistan rupee devalued 7%

By Parham Soltani in Islamabad

The Pakistani government has devalued the rupee by 7 per cent, raised domestic fuel prices and increased duties on many imports in an effort to encourage exports and increase government revenues.

The policy changes follow difficulties in negotiations with the International Monetary Fund, which suspended an economic restructuring programme last year, and a doubling of the trade deficit in the quarter to the end of September.

Mr V.A. Jafarey, the prime minister's special adviser on finance, said on Saturday the government was concerned that Pakistan's exports had stagnated, including cotton exports, which he said accounted for more than 60 per cent of the total.

Concern has also mounted over the country's foreign reserves, which fell to \$2.26bn (£1.45bn) in September from \$3.02bn a year ago.

Mr Jafarey announced a new "temporary" duty of 10 per cent on all dutiable imports, but said the maximum tariff on any item would not exceed 65 per cent. A 5 per cent duty was

also imposed on non-dutiable imports, such as wheat, fertilisers and large power generation plants.

However, the government said the new measures would not affect the duty-free exemptions allowed in treaties with foreign governments or in contracts with foreign companies.

Mr Jafarey argued that these measures had become essential because Pakistani exporters had been hurt by the depreciation of currencies by countries competing against Pakistan in world markets. He cited the example of India, where he said the Indian rupee had been devalued by 14 per cent in four months.

The measures are expected to intensify popular pressure on the two-year-old government of Ms Benazir Bhutto, who is facing criticism over rising prices. The inflation rate was an annual 12.5 per cent in September and the rate will be pushed higher by a fuel tax increase of 7 per cent.

Mr Zabid Zahoor, Secretary General of the Overseas Chamber of Commerce and Industry, the largest representative body of foreign businesses operating in Pakistan, said the measures will have a "tremendous inflationary impact".

Tigers face loss of Jaffna

Mark Nicholson and Mervyn de Silva report on the war in Sri Lanka

The Sri Lankan army this weekend appeared poised for an all-out attempt to recapture the strategic northern town of Jaffna from fighters of the Liberation Tigers of Tamil Eelam, who have controlled the city since they saw off an ill-starred Indian peacekeeping force in 1991.

After 14 days of tough and bloody fighting in the army's Operation Riviresa (Sunrise), more than 30,000 Sri Lankan troops are believed to be installed within five miles of Jaffna.

The city - "capital" of what the separatist Tigers claim as the "Eelam", or homeland, for the island's minority Tamil community - sustained heavy shelling again yesterday. Although local press reports are censored and journalists barred from the area near the fighting, diplomats and others suggested there were signs that Tiger fighters might be preparing to leave the city and set up bases in the jungle south of Jaffna.

A Tiger withdrawal or defeat in Jaffna would be a grave strategic, logistical and political blow. They have run the city and much of the northern Jaffna peninsula as a *de facto* mini-state for the past four years. "Jaffna would be a significant loss," said a diplomat in Colombo. "It would make

the difference between the Tigers being a territorial, pseudo-government or a guerrilla movement on the run."

For the government of President Chandrika Kumaratunge, by contrast, capture of the strategic prize could be the best - some might say only - piece of good news since she took power in November last year with a 62 per cent vote backing her determination to forge peace with the Tamil sepa-

ratists and will eventually require a two-thirds majority - which Mrs Kumaratunge's party and its immediate allies do not command - and a national referendum. There has been predictable opposition to the proposals from extremist groups and Buddhist priests within the majority Sinhala community, but Sri Lankan officials maintain there is "basic consensus" for the pro-

posals.

Having already tried talks, and with a far-reaching constitutional "solution" on the table, Sri Lankan officials believe Mrs Kumaratunge has secured at least international sympathy. If not backing, for the assault on Jaffna. Domestically, however, her government's political momentum would now seem to rest on securing Jaffna and demonstrably weakening the Tigers, leaving them no alternative but to return to the negotiating table.

This prize is far from won, however, and most analysts believe Mrs Chandrika and, particularly, her armed forces, will need both nerve and luck in the next days and weeks. The monsoon rains in northern Sri Lanka, which last until after Christmas, have already begun and though military commanders say it will be another two

weeks before the heaviest rains set in, analysts believe the army will need to have broken through to Jaffna before then.

So far the military's progress has, in the view of independent analysts, been more successful than in previous campaigns.

Available casualty figures suggest that in the 14 days of fighting the army has lost 126 men with 500 wounded, while taking 500 Tiger lives and injuring 1,500. Indications late last week and over the weekend were that the fighting might be entering its most intensive phase.

Both the government and army are also making much of what they claim is the Tigers' "desperation" in launching brutal massacres on Sinhalese villages in the north and east. More than 30 civilians were hacked to death in the latest incident last Thursday.

The Tigers have not claimed responsibility for these atrocities, but few doubt them to be their inspiration. The strategy appears to be to try and divert army forces from the fighting in the north to protect villages in the east, while also attempting to spark bloody reprisals across Sri Lanka in the hope of burying in violence Mrs Kumaratunge's attempts to build political consensus around her devolution propos-

SOUTH KOREA

By John Burton

South Korea's once-tame news media are baying for blood in the escalating corruption scandal involving former President Roh Tae-woo and a \$650m (£410m) secret political slush fund.

But it is still unclear whether the media's bite will be as severe as their bark.

Korean newspapers and television have traditionally shied

from criticising and investigating the powerful unless they are already exposed as being vulnerable. Open season has been declared on Mr Roh after his confession on Friday that he amassed the illegal funds, which *Dong-a Ilbo* described as "a national disgrace".

Some analysts suggest the press was cautious in tackling the issue because of pressure from the Kim administration, which did not want to alienate Mr Roh, who controls the biggest faction in the ruling party.

The absence of media investigations of Mr Roh was not due to a lack of information, it has become clear in the past week since the slush fund was revealed the media had plenty of damaging evidence on Mr Roh, but were withholding it.

The sluice gates have now been opened. Even the state-run Korea Broadcasting System, which adheres closely to official policy, has been digging aggressively into Mr Roh's past activities.

Joong-ang Ilbo noted that

public support was growing for Mr Roh to be stripped of his presidential immunity, which

would lead to his arrest and

imprisonment if convicted for bribery. This would be an unprecedented action against a former head of state.

But a true test of press independence will be whether the media now aggressively pursue and expose allegations of political "dirty money" involving other leading politicians, including President Kim Young-sam and the leaders of the opposition parties.

Although the media have escaped the authoritarian controls of the former military governments, their close connections with the political establishment have hampered objective reporting.

Journalism is considered an elite profession in South Korea and most reporters believe their first job is to transmit the views of the authorities to the masses and influence them in a Confucian manner. Frequent recruitment of journalists into politics and the bureaucracy reinforces this attitude.

Moreover, the press has been part of the same corrupt system it is now attacking so zealously in the case of Mr Roh.

The passing of white envelopes stuffed with cash to journalists, a practice known as *cho-nagi*, in return for favourable treatment is still widespread, according to a recent survey by the Korea Press Institute.

The result of these pressures

"is a wilful timidity and general psychological self-constraint among journalists",

concludes a study by Mr Ahn Taik-sup, professor of mass communications at Korea University.

The Korean press has become more outspoken during the present administration of Mr Kim, the country's first civilian president in three decades. A widespread anti-corruption campaign launched by

the US press two decades ago.

The next target could be

President Kim. The opposition

has suggested the president

received millions of dollars

from Mr Roh's secret fund for

his 1992 election. The ruling

party has refused to reveal the financial sources supporting the president's campaign.

One cartoon in the *Joong-*

ang Ilbo showed a worried

President Kim hurrying back

from his trip to the United

Nations' 50th anniversary cele-

bration as a weeping Mr Roh

made his confession.

Newspaper editorials yester-

day called for full disclosure of

President Kim's election funds.

But whether the press will

push the issue is still an open

question. If it does so, the Roh

slush fund scandal will mark

the coming of age for the Kor-

ean media as Watergate did for

the US press two decades ago.

The press has taken to task

Mr Kim Da-sung, the long-

time opposition leader, after he

admitted receiving \$2.6m from

Mr Roh during the 1982 presi-

dential election. The *Korea*

Times said Mr Kim would have

difficulty explaining "how an

opposition leader, who had dedi-

cated himself to the resto-

ration of democracy his whole

life, could compromise his

political principles to accept

black money" from the

regime he fought against".

The next target could be

President Kim. The opposition

has suggested the president

received millions of dollars

from Mr Roh's secret fund for

his 1992 election. The ruling

party has refused to reveal the

financial sources supporting

the president's campaign.

One cartoon in the *Joong-*

ang Ilbo showed a worried

President Kim hurrying back

from his trip to the United

Nations' 50th anniversary cele-

bration as a weeping Mr Roh

made his confession.

Newspaper editorials yester-

day called for full disclosure of

President Kim's election funds.

But whether the press will

push the issue is still an open

question. If it does so, the Roh

slush fund scandal will mark

the coming of age for the Kor-

ean media as Watergate did for

the US press two decades ago.

The press has taken to task

Mr Kim Da-sung, the long-

time opposition leader, after he

admitted receiving \$2.6m from

Mr Roh during the 1982 presi-

dential election. The *Korea*

Times said Mr Kim would have

difficulty explaining "how an

opposition leader, who had dedi-

cated himself to the resto-

ration of democracy his whole

life, could compromise his

political principles to accept

black money" from the

regime he fought against".

The next target could be

President Kim. The opposition

has suggested the president

received millions of dollars

from Mr Roh's secret fund for

his 1992 election. The ruling

party has refused to reveal the

financial sources supporting

the president's campaign.

One cartoon in the *Joong-*

ang Ilbo showed a worried

President Kim hurrying back

from his trip to the United

Nations' 50th anniversary cele-

bration as a weeping Mr Roh

made his confession.

Newspaper editorials yester-

day called for full disclosure of

NEWS: THE AMERICAS

Dow must pay \$4m implant damages

By Maggie Dry in New York

Dow Chemical of the US has been found liable for the first time in a silicone breast implant case, and ordered to pay damages of \$3.95m to a woman who said she became ill after having the implants in 1985.

The company intends to appeal against the decision. However if the ruling is not overturned Dow Chemical could face massive liabilities since it has been named as a defendant in more than 13,000 similar cases.

In May this year Dow Corning, once the largest makers of the implants and owned 50:50 by Dow Chemical and Corning, filed for Chapter 11 bankruptcy to gain protection from lawsuits. That encouraged many plaintiffs to sue Dow Chemical instead, seeking a "deep-pocketed" defendant.

The ruling by the court in Washoe County, Nevada, over the weekend could also encourage participants in a \$4.25bn worldwide settlement, agreed

by three implant makers, to sue Dow Chemical directly.

Around 430,000 women originally registered for the settlement. They can expect to receive between \$10,000 and \$250,000 depending on the severity of their illness.

Dow Chemical has always denied liability, on the grounds that it did not make the implants and that it was not responsible for the actions of Dow Corning.

Lawyers for Mrs Charlotte Mahlum, the plaintiff in the Nevada case, argued that since Dow Chemical had tested silicone on behalf of Dow Corning in the 1940s and 1950s, it was responsible for its safety.

Dow Chemical's lawyers responded that the testing had been for industrial purposes and not for the use of silicone in implants.

Dow Chemical said yesterday that "the jury was influenced by emotion and misinformation" and that the verdict was "completely at odds with the scientific evidence". The company would defend itself vigorously.

ously against each and every law suit.

Until April this year Dow Chemical had had legal protection from the litigation. However, Judge Sam Pointer, a federal judge in Birmingham, Alabama, who oversees all silicone implant litigation in the US and the global settlement, decided that Dow Chemical could be sued.

He said at that time that Dow Chemical's work in testing the silicone could have imposed a duty of care on it, an issue on which courts should decide.

The Nevada jury also awarded \$200,000 in compensation to Mrs Mahlum's husband and a hearing is set for today to consider whether Dow should pay punitive damages as well.

The ruling could put pressure on Dow Chemical's share price today. The shares have been under a cloud while the legal wrangling has been going on. They closed on Friday at \$70, after reporting a sharp rise in third-quarter profits.

Peru deal to help expanding economy

By Sally Bowen in Lima and Lisa Bransten in New York

Peru managed to complete the deal repackage its foreign commercial bank debt without ever formally telling its creditors whether it had been buying back its own debt on secondary markets.

It is widely believed, however, that Swiss Bank Corporation has bought debt with an estimated face value of as much as \$1.4bn on behalf of the Peruvian government.

That angered creditors, who felt the money should have been used to begin making interest payments on the debt, but it will also have saved Peru more than double the face value of any debt bought by extinguishing the principal and associated interest payments.

Nonetheless, the lack of a Brady restructuring deal, named after the former US Treasury secretary Mr Nicholas Brady, had constricted financing flows for Peru's economy, expanding quickly after years of recession, and encouraged the country to the negotiating table.

International banks are eager to increase activities in Peru and the debt deal removes an obstacle from their path. Peru is the fastest growing economy in Latin America. Gross domestic product will expand around 7 per cent this year after hitting 12.9 per cent last year, and continue at a predicted annual 5 per cent until the end of the century.

Access to comparably inexpensive sources of credit is especially important as Peru is privatising companies that will need new funds to finance construction and restructuring.

The debt and debt-service reduction package covers some \$1.4bn of principal, while interest on the debt, largely unserviced since 1984, would have brought the present-day total to well over \$10bn, Peruvian officials admit. The discount on the overall sum owing amounts to some 45 per cent, including substantial relief on interest, they say.



William Rhodes: both sides have compromised

back. Unusually, this will take place via a Dutch auction mechanism under which Peru hopes to return upwards of \$1bn. This would allow Peru to buy back any debt that had been purchased on its behalf.

As is generally the case with Brady packages, the bonds will be collateralised with US Treasury bonds. But Peru will put in only six months' worth of collateral, the least of any recent Brady package aside from Poland.

Peru will continue to accept some debt in part payment for privatisations. Something over \$200m in principal has already been retired in this fashion.

Inclusion of a supplier credit in the Brady package, some \$60m owed largely to Japco, the Japanese consortium which built the northern Peruvian oil pipeline, and Ferrostal, the German submarine maker, came as a surprise. "We wanted to give all creditors the same treatment and leave no loose ends," said Mr Jorge Peschiera, chief negotiator in Peru's tiny debt team.

It is not yet clear how much a Brady deal will cost Peru. Payments to commercial banks should start by the year's end, with an initial outlay of around \$24m a quarter. A lump payment of \$225m will be made on closure of Brady negotiations, probably next July, according to Mr Peschiera.

But without further relief, debt service promises to be onerous. Between 1990 and 1994, with no interest payments to commercial banks and special concessions from the Paris Club, Peru paid out nearly \$4.6bn in amortisation and interest on its total \$22.6bn foreign debt. Fresh credits for the period totalled just \$3.6bn.

However, Mr Peschiera termed the deal "extraordinary". He admitted Peru had aimed for a 50 per cent overall reduction. "But the unique element here is that Peru has achieved a reduction in its high levels of interest and arrears, something not even Poland managed," he said.

Banking sources say a final term



President Alberto Fujimori: Peru's economy growing fastest

sheet should be completed in November or December, with final closure of the agreement expected by the second quarter of next year.

Mr William Rhodes, vice-chairman of Citibank, which heads Peru's committee of commercial banking creditors, said he thought the deal was fair because both sides had compromised on some areas they cared about. The Peruvians would prefer not to have to put up any collateral and not to have made any interest payments before the end of the year, he said.

years of protection from the time of a patent's approval.

In the round, it was agreed that generic manufacturers could come on to the market after 17 years if they agreed to pay a special franchise fee to the brand-name company.

Using a 1984 law, the large drug companies succeeded in getting a US court to rule on October 19 that 100 brand-name drugs would get a special three-year patent extension. Mr Pryor wants to eliminate the "windfall" profit.

Brittan opposes US plan for drug patents

By Nancy Dunne in Washington

elderly, and Medicaid, for the poor.

As a result of the tax cut, the deficit will actually rise in the next two years.

A House-Senate conference committee will now try to work out a package capable of attracting a majority in both houses. The final product will be returned to each house for passage before it goes to the president. Although Republicans control both houses, the majority is slim in the Senate, where five or six moderates have already forced changes unpopular with the more conservative House.

On Saturday, after Senate Republicans passed their budget package by 52-47, the president used his weekly radio address to vow not to bow to "blackmail". The budget bill is attached to a rise in the debt ceiling which must pass next month to keep government operations going.

House Republicans have threatened to let the government default on bonds which come due if the president does not co-operate. This has given the president the high ground as he attempts to portray himself as the resolute defender of the middle class.

Republicans yesterday said their differences with the president could be overcome.

Without White House participation in the House-Senate conference, the process can drag on for weeks. During that time the president is likely to veto several of 13 appropriations bills contained in the broader measures. These vetoes, the White House hopes, will help repair Mr Clinton's image as indecisive.

Senator David Pryor, an Arkansas Democrat, has prepared legislation which would close a loophole in US law which gives a few big drug companies extended periods of patent protection. His aides say he has the votes to get it passed if it is attached as an amendment to the budget package now being debated.

In a letter to Mr Mickey Kantor, the US trade representative, dated October 20, Sir Leon opposed the proposal. He said it "seems to be in contradiction with the long-standing US policy of providing strong protection for research-based intellectual property rights, both at home and abroad".

The EU and the US "have further objectives to pursue at the bilateral level in terms of improved protection of our intellectual property rights," he said. But adopting the amendment "would send a negative and highly visible signal to those numerous countries... preparing new legislation on the protection of pharmaceutical inventions".

Sir Leon's letter was distributed to the media by Glaxo Wellcome of the UK. According to Mr Pryor's office, Glaxo

could lose \$1bn a year if his

CONVENTIONAL wisdom was that wood

floated and iron sank. It took, therefore, an

unshakeable belief in his own vision for

I.K. Brunel to forge ahead and launch his

magnificent iron creation "The Great Eastern".

When the founders of Airbus Industrie

opened for business they were in much the

same boat, facing a tide of scepticism.

But they too were firmly convinced of

their vision. Within 2½ decades, utilising the

principles of innovative design, manufacture,

and an unparalleled level of customer service,

AIRBUS INDUSTRIE is at the top of the civil aircraft makers' league. 7.4 billion

passengers have been carried by customer airlines. Tens of thousands of highly skilled

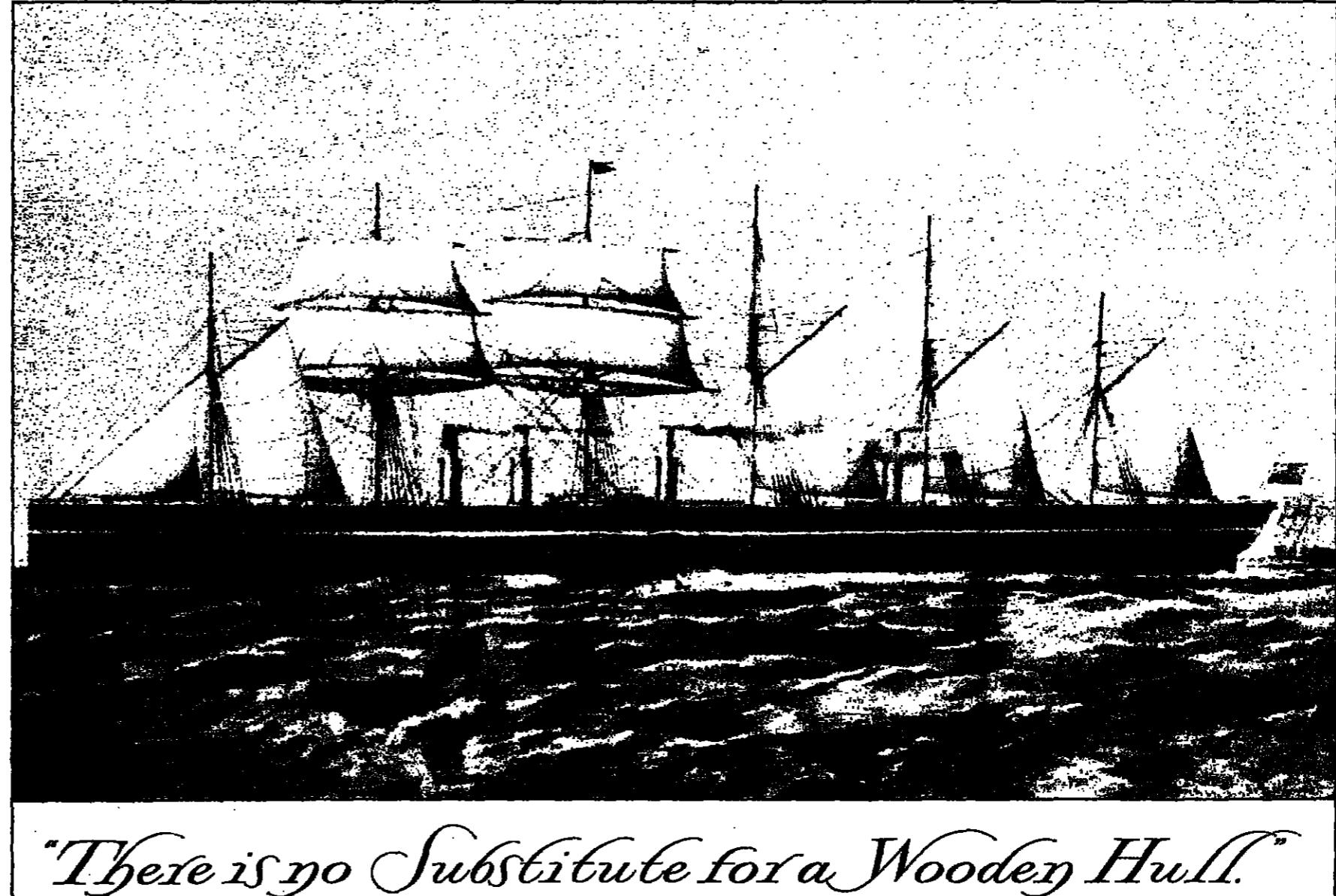
jobs have been created, not just within the four founding countries but throughout

Europe, the USA and the rest of the world. Annual turnover is now in the region

of \$9 billion. Which goes to show what EXTRAORDINARY THINGS CAN BE

ACHIEVED when you're prepared to make a few waves.

AIRBUS INDUSTRIE
SETTING THE STANDARDS



"There is no Substitute for a Wooden Hull"

Report on Admiralty Trials, Woolwich, 1830.

NEWS: UK

Chirac visit raises hopes in London of joint drive against federalist pressure in EU

Anglo-French air force unit agreed

By David Buchan, John Riddiford and Bruce Clark

President Jacques Chirac will today join Mr John Major in declaring open a new Anglo-French air force command amid high British hopes that the two countries could become partners in a more pragmatic, step-by-step approach to European co-operation.

The UK prime minister underlined his determination

to consolidate a strong personal relationship with the French leader by inviting him to his country residence at Chequers last night for a reception and opera performance.

Mr Chirac's tough defence of French national interests has raised hopes in Britain that he could be an ally in the cause of resisting moves towards a federal Europe - and a better friend to London than his predecessor, Mr François Mitterrand. British officials have

played up the fact that London and Paris now agree on the need to reaffirm the importance of national parliaments during at the forthcoming inter-governmental conference on the future of the European Union.

Already, the fact that Mr Chirac is prepared to do business with Mr Major in English has improved the personal chemistry in Anglo-French deliberations.

Britain and France - the

only two west European nations with the ability to project significant military force overseas - also agree on one important principle: any deepening of defence cooperation within Europe should be on a strictly inter-governmental basis, with supranational institutions such as the European Commission kept at arm's length.

The air force command would co-manage the transport of forces from both countries to take part in peacekeeping or humanitarian missions in distant trouble-spots: neither nation would sacrifice any sovereignty as a result.

French officials have played down the prospects for any hard-and-fast agreements today on common Anglo-French positions at the IGC. If France makes any bilateral deals ahead of the IGC, this is more likely to happen at a Franco-German summit in early December.

Names to be told of benefit from Equitas surplus

By Ralph Atkins, Insurance Correspondent

Lloyd's of London will tomorrow offer thousands of lossmaking Names a potentially cash-generating stake in a giant company being set up to take responsibility for liabilities on old insurance policies.

Details of how Names will control and share any profits of the reinsurance vehicle, Equitas, form the latest stage of the 300-year-old insurance market's efforts to implement its recovery plan, launched in May. Lloyd's has had to abandon its intention of giving

LLOYD'S
LLOYD'S OF LONDON

Names - individuals whose assets have traditionally supported the insurance market - an indication this month of how much the plan will cost. It also shelved plans for a vote on the proposals in November.

However, Lloyd's leaders hope that a progress report, including more information on Equitas's structure, will help to build confidence in the market among investors and policyholders.

By setting up Equitas as a separate reinsurance company with responsibility for liabilities outstanding on old insur-

ance policies - primarily US pollution and asbestos claims - Lloyd's hopes to create a "clean" market.

Names will generally have to pay to set up Equitas but will finally have their liabilities to the market quantified. That would mean they could, if they wanted, sign a final cheque and leave.

To soften the cost of Equitas, and to settle litigation which is crippling Lloyd's debt collection efforts, the recovery plan also envisages a compensation package to names worth at least £2.8bn (\$4.4bn). If Equitas succeeds, it is possible that in a few years, reserves made at the company's launch will prove over-generous. That would leave a surplus to distribute among its owners.

Because lossmaking Names are funding Equitas, Lloyd's realises they should have the right to any profits. But executives at the insurance market believe issuing shares to Names would be fraught with insurmountable regulatory problems, particularly in the US.

Instead, tomorrow's report will propose that Names should be entitled to a "return premium" which, in the event of Equitas generating a surplus, would pay out in the same way as dividends are earned on shares.

Ex-pats take high road home to help Scotland

By James Buxton
in Edinburgh

Many races which have dispersed across the world from their home country. But only the Scots have failed to develop a strong network of mutual assistance between successful businessmen outside Scotland and those left back home.

That is the theory behind Scotland International, a gathering last week in which eight prominent expatriate Scots have been giving a helping hand to Scotland's business leaders.

People of Scottish origin are immensely successful outside Scotland, holding senior positions in leading companies in Hong Kong, the US and in England. But while they retain a sense of their origin they express it more by preserving clan ties and attending Burns suppers than in helping modern Scotland.

"The nearest most expatriate Scots get to the Scotland of today doing some grouse shooting or salmon fishing here," said Sir Charles Fraser, a retired Edinburgh solicitor and company director who was the prime mover in this week's events.

"There is a generation of Scots abroad who speak the language of the top, but they don't find anyone here to speak to at that level because we are a branch economy," Sir Charles said.

The group was based in the relative seclusion of Gleneagles Hotel, but yesterday it went to Glasgow. Here small sessions

were held with some of Scotland's leading businesspeople.

"The main idea is for successful expatriates to pass on their wisdom and their connections," Sir Charles said. "All my life people have come to me and said, 'Can you help me?' and I've often said I know someone who can. We want to start a kind of networking."

However, Scotland is not as unsuccessful as that. The home team of about 60 included Mr Brian Stewart, chief executive of Scottish & Newcastle, which since its acquisition of Courage is the UK's biggest brewing group; and Mr Tom Farmer, founder of Kwik-Fit, the exhaust and tyre fitting chain.

Mr Angus Grossart, chairman of the Edinburgh merchant bank Noble Grossart, and Sir Ron Garrick, chief executive of Weir Group, the engineering company, presided over sessions. Rising stars present included Mr Cameron McColl, chief executive of Memory Corporation, the electronics company.

Scotland International has been nearly two years in preparation and backers include Scottish Enterprise, the development body. The intention is to have further meetings and include people who were not able to attend this time. Those included Mr Whitney MacMillan, chairman of Cargill, the US commodity trader, and Mr Robert Stuart, chairman emeritus of Quaker Oats.

UK NEWS DIGEST

Row clouds promotion of City

Some of the leading institutions in the City of London are to warn Mr Kenneth Clarke, chancellor of the exchequer, that the government must rethink its plans to promote the UK's financial services internationally or risk seeing the initiative collapse. The Corporation of London, the ancient municipal authority for the City, is to call for an urgent review of the composition of the City Promotion Panel, a Treasury-sponsored committee established by Mr Clarke in the summer.

The corporation says its criticisms are shared by leading city figures and by representatives of some of the city's most important financial institutions, including Liffe, the futures and options exchange, the Baltic Exchange and the Commodities Exchange. Mr Michael Cassidy, chairman of the corporation's policy and resources committee, said there was support in the city for the panel but widespread concern about its failure to make any headway in co-ordinating efforts to sell UK financial services around the world.

The panel comprises senior city figures such as Mr Howard Davies, deputy governor of the Bank of England, Sir Brian Pearce, chairman of British Insurers and representatives from three overseas banks.

Michael Cassell, Business Correspondent

Automation of 20,000 post offices delayed

The £1.5bn (\$2.4bn) project to automate Britain's 20,000 post offices has been seriously delayed by negotiations over the private finance initiative, the government's flagship policy for engaging the private sector in state-funded investment. Upgrading post office counters with electronic equipment to process benefit payments and other transactions is one of the biggest public sector infrastructure projects due to start this financial year.

The government claims it is critical to tackling benefit fraud, estimated at £1.4bn a year. It is also seen by the Post Office as crucial to the future viability of its branch network, which still uses paper for most transactions.

Andrew Adonis, Public Policy Editor

Gas company boosts drive into electricity

British Gas is stepping up its efforts to enter the gas-fired electricity generation industry as part of its response to a gas surplus that threatens to undermine the company's finances. The company is in talks with Scottish Hydro, the north of Scotland electricity generator and distributor, about taking a stake

in British Gas's proposed Seabank gas-fired power station at Avonmouth near Bristol. It has also contacted other "interested parties" about participating in the project. Construction of the 730MW station, proposed in 1992, would cost about £300m (\$474m).

Accelerating British Gas's move into electricity generation could help it to overcome having too few markets in which to dispose of its excess gas. Gas-fired power stations such as the one planned for Seabank use large amounts of natural gas.

Robert Corrigan, Industrial Staff

'Low-ball' probe expected to clear Big Six firms

A top level inquiry into allegations that accountancy firms "low-ball" - or offer to do audit work at a cheap price to get more lucrative contracts from the client - is set to clear the Big Six firms.

The profession's senior regulator set up an investigation into "competitive pricing" after allegations made by Stoy Hayward that Price Waterhouse, one of the Big Six, won the audit at the RAC Club by using it as a loss leader. Price Waterhouse denied the allegations, saying it was simply more efficient. The rift between one of the Big Six firms and a leading second tier firm revived controversy over low-balling - which critics said undermined the quality and independence of auditors.

The report, by a working party of the Institute of Chartered Accountants in England and Wales, will be published next Wednesday. It is expected to conclude that "there is no evidence that large audit clients are unduly affected by competitive pricing." However, in a twist for the smaller firms, it will add that smaller audit clients may consider the audit as a "costly and unproductive necessity".

Jim Kelly, Accountancy Correspondent

8,125ha of farmland sold as tenancy law changes

Lands Improvement Holdings, a farm business company owned by insurance groups and pension funds, last week bought 8,125ha of prime farmland across Britain for about £255m (\$36.3m) in one of the biggest transactions in British farming. The company bought the land and assets of British Field Products from Royal Insurance in a move that could herald an increase in agricultural land purchases following the introduction last month of new rules on farm tenancies.

"We would certainly not have bid for the land if the new farm business tenancies legislation had not been in place," said Mr Peter Cleary, managing director of Lands Improvement. The new tenancy rules enable landlords to fix a term for tenants to farm land rather than being obliged to allow a tenant to stay for life.

Deborah Hargreaves, Resources Staff

Windfall: A shopkeeper in the northern England town of South Shields was horrified when a sudden gust of wind snatched 100 £10 (\$16.80) notes from his grasp and scattered them along the street with passers-by in hot pursuit. But every note was collected and returned to him. "It restores your faith in human nature," he said.



Retrouvons-nous dans L'EXPRESS

THE WEEK AHEAD

Top 1000

DIVIDEND & INTEREST PAYMENTS

■ TODAY

Brit Gas Inv Fin 9.1% Bd '01
C\$95.0
Canadian Pacific C\$0.08
Cassell 1.5p
Central Hispano Fin Sb
Step-up FRN '05 16.67
Corp Andina Fomento 7.1%
Nts '98 \$362.50
Creston Land 6% Conv Rd Un
Ln 3p
Daiwa Inv Fin 8% Sb Bd '03
\$8375.0
Daiwa O'seas Fin Arm C'ppd
FRN '04 \$16662.23
Dartmoor Inv Tst 2.6p
Eng & Overseas Prop 0.33p
Export-Import Bk Japan 9%
Bd '98 ECU90.0
Guinness Fin 9.4% Nts '98
C\$98.25
Hodder Headline 2p
ICN Pharm 6.4% Sb Conv Bd
'01 \$32.75
Japan Air 5.45% Bd '02
Y44000.0
Do 5.14% Bd '03 Y55000.0
Kansai Int'l Air 6.14% Bd '99
\$312.50
Do 9% Bd '98 \$450.0
Kwik-Fit 1.9p
Mitsubishi Chem 4.4% Nts '97
Y44000.0
Nihon Dori Kodan 8% Bd
98 ECU88.75
Pacific Horizon Inv 0.35p
Pokphand (CP) (Bermuda)
Bd '98 3p
Do (Hong Kong Reg) HK\$0.03
Do (UK Reg) \$0.00384
Radius 0.45p
Sphere Inv Tst Inc & Residual
Cap 2.5p
SI Pkg Units 20p
SI 10.4% Bd '01 £107.50
Texas Int'l Fin 8% S/£ Conv
Ln '81/92 £4.0
Toyobo Inv Jan '98 Y30027.0
Do FRN Apr '98 Y30027.0
UK 7.6% Bd '97 DM71.25
Vaux 7% (4.5% net) Pf 2.45p
Do 4.1% (3.15% net) A Pf
1.575p
Do 6% (4.55% net) A Pf

2.275p

■ TOMORROW

Abbott Mead Vickers 2.75p
Ailied Irish Bk Sb Prim Cap
Perp FRN \$164.51
Armour Tst 10.6% Un Ln '91/
96 £5.25
Automotive Precision 1.7p
Baldwin 2p
Baltic 1.25p
Bandt 7.6 (4.9% net) Pf 2.45p
Bankers Inv Tst 8% Bd '23
£4.0
Do 10.6% Bd '16 £5.25
Bank Nova Scotia FR Db 2000
£177.38
Battley 10% Cm Pf 5p
Blacks Leisure 10% Pf 5p
Blundell-Ferm 7.74% Un Ln '90/
95 £3.825
Bowness Leisure Conv Pf 5.8p
Brit-Am Tobacco 6% (4.2%
net) 2nd Pf 2.1p
Bruntcliffe Aggregates 0.4p
Burman Castrol 6% (4.2% net)
1st Pf 2.1p
Do 6% (4.2% net) 2nd Pf 2.1p
Do 8% (5.6% net) Pf 2.8p
Do 7.4% (5.075% net) Rd Pf
2.5375p
Burns Philip Trass(Euro) 5.1%
Sb Conv Bd '04 £137.50
Calderburn 2.9p
Campbell Soup Cap 8.31
Canadian Pacific C\$0.08
Capital Shopping 6% Sb Conv
Bd '98 3p
Do Partg Pf UK High Inc Pflo
11.42p
Do Partg Pf US Smr Cos
Pflos \$0.10
Gold Greenless Trott 3.3p
Granada 7.5p (net) Conv Pf
3.75p
Guildhall Prop 6% (4.2% net)
Pf 2.1p
Haden MacLellan 1.1p
Haynes Publishing 5.5p
Heavycreef Brew 11.2% Pf
5.75p
Independent Insurance 4.8p
Intermediate Capital 4.3p
Jackson (W) 7% (5.14% net)
Pf 2.625p
Do (No.2) Class A Mort Bkd
FRN '28 £22.88
Compet 2.67p
Cooke 7% (4.9% net) Pf
1.225p
Crown (J) Cap 7.7% Rd Conv
Ln '99 IR3.6548p
Daiwa Int'l Fin Sb FRN '01
Latham (J) 8% Pf 4p

\$1569.04

Dartmoor Inv Tst 6.1%
RPI-Linked Bd '05 £3.984
Dow Chemical 8.075
Dumyat Inv Tst Conv Mthly Div
0.48p
EFT 0.6p
ERF 10% Pf 5p
El Oro Mining & Expln 20p
Eng Prop 8.75% 1st Mort Db
'97/02 £4.9375
Estates Prop Inv 10% 1st Mort
Db '11 £5.0
Eurodis Electron 2.6p
Evans Leeds 11% 1st Mort Db
£25.50
Ewart 8.14% Un Ln '90/95
0.722
Exploration Co 10p
First Leisure 2.33p
Global Stock Inv Partg Pf 5
Pflos \$0.13
Do Partg Pf Euro Eqty Pflo
DM0.20
Do Partg Pf Far East Eqty
Pflos \$0.40
Do Partg Pf Gbl High Inc Pflo
\$0.228
Do Partg Pf Jap Sm Cos Pflo
\$0.05
Do Partg Pf UK High Inc Pflo
11.42p
Do Partg Pf US Smr Cos
Pflos \$0.10
Gold Greenless Trott 3.3p
Granada 7.5p (net) Conv Pf
3.75p
Guildhall Prop 6% (4.2% net)
Pf 2.1p
Haden MacLellan 1.1p
Haynes Publishing 5.5p
Heavycreef Brew 11.2% Pf
5.75p
Independent Insurance 4.8p
Intermediate Capital 4.3p
Jackson (W) 7% (5.14% net)
Pf 2.625p
Do (No.2) Class A Mort Bkd
FRN '28 £22.88
Compet 2.67p
Cooke 7% (4.9% net) Pf
1.225p
Crown (J) Cap 7.7% Rd Conv
Ln '99 IR3.6548p
Daiwa Int'l Fin Sb FRN '01
Latham (J) 8% Pf 4p

Legal & Gen 6.64% Conv Sb
Bd '08 £23.75
Litho Supplies 2.86p
Lon Merchant Secs 7.1%
Conv Un '2000/05 £23.875
Lowe (R) 6.1% (4.55% net)
1st Pf 2.275p
Lynton 10.4% 1st Mort Db '17
£5.125
Malaysia 9.1% Bd '98 \$475.0
Mayne Nicless Asd.17
MacAlpine (A) 9% Pf 1.5p
Merrills (J) 8.6p
NatWest Bank Cap VRN 2000
\$1581.25
Newshill 6.775% Pf 3.3875p
NHL (1) Sacs Did Int Mort Bkd
FRN '28 £20.94
First Leisure 2.33p
Global Stock Inv Partg Pf 5
Pflos \$0.13
Do Partg Pf Euro Eqty Pflo
DM0.20
Do Partg Pf Far East Eqty
Pflos \$0.40
Do Partg Pf Gbl High Inc Pflo
\$0.228
Do Partg Pf Jap Sm Cos Pflo
\$0.05
Do Partg Pf UK High Inc Pflo
11.42p
Do Partg Pf US Smr Cos
Pflos \$0.10
Gold Greenless Trott 3.3p
Granada 7.5p (net) Conv Pf
3.75p
Guildhall Prop 6% (4.2% net)
Pf 2.1p
Haden MacLellan 1.1p
Haynes Publishing 5.5p
Heavycreef Brew 11.2% Pf
5.75p
Independent Insurance 4.8p
Intermediate Capital 4.3p
Jackson (W) 7% (5.14% net)
Pf 2.625p
Do (No.2) Class A Mort Bkd
FRN '28 £22.88
Compet 2.67p
Cooke 7% (4.9% net) Pf
1.225p
Crown (J) Cap 7.7% Rd Conv
Ln '99 IR3.6548p
Daiwa Int'l Fin Sb FRN '01
Latham (J) 8% Pf 4p

Do 4.14% Perp Db 2.125
Do 5% Perp Db £2.50
Scottish & Newcastle 4.6% Pf
2.3p
Do 8.425% Pf 3.2125p
Seagram Distillers 12% Db
'12 £6.1875
Secured Loan Fin No 1 A Mort
Bkd FRN '18 £260.75
Do Mezz Mort Bkd FRN '18
'212.67
Selyu 4.2% Bd 2000
£12.68375
Shires Inv 4.1p
Smurfit (Jefferson) IR1.4p
Swallowfield 2.7p
TMC P.J.M.B.S. 1st Fin Nts 2
£212.67
Do 4th Fin Nts 5 Apr '28
274.65
Do 6th Fin Nts 7 Jan '29
£70.53
Do 3rd Fin Slow Pay 48 Oct
'29 £181.16
TR City Lm 10.4% Bd '20
£5.125
Do 12.14% 1st Mort Db '15/20
2.25
Portsmouth & Sunderland
News 6% Pf 3p
Do 11.1% 2nd Pf 5.75p
Prolific Inc 2.25p
University Lancaster 9.4% 1st
Mort Db '25 £2.4375
Prudential Fin 8.94% Bd '01
£82.50
Ragby FRN Oct 31 '97
£54.00
Residential Ppty No 4.4 A Mort
Bkd FRN '23 £1462.0
Do Class A 2nd Mort Bkd FRN
'23 £1805.34
Do Class A 3rd Mort Bkd FRN
'23 £1773.84
Jupiter Tyndall Int'l 1.2p
Keller 1.75p
Kilm Capital 2p
Kleinwort Smr Cos Inv Tst
1.3p
Schroder Inc Growth 2.25p
Scottish Inv Tst 4% Perp Db
£2.0

Anglo Am Inds 5.5% 1st Pf
0.05625
Asda Ppty 0.8p
Assoc British Ports 3p
BET 4.14% 2nd Db £2.25
BSM 2.3p
BTP 7.6p (net) Conv Rd Pf
3.75p
Baynes (Charles) 0.9p
Beattie (James) 1.6p
Bell Atlantic 0.70
BellSouth 50.72
Bristol Corp Do £1.75
Britannia 0.5p
Brit Inv Tst 514% (3.675% net)
Pf £1.8375
Bell Mohar 6% (4.2% net) Rd
Pf 2.1p
CrestaCare 0.25p
Dunedin Worldwide Inv Tst
3.14% Pf £1.75
Edinburgh Inv Tst 7.5% Bd '95
£2.75
Enterprise Oil 6.5p
Florox 1.575p
TR High Inc Tst 1.6p
TIT 10.4% Conv Rd Pf '97
5.4375p
Toronto-Dom Bank C\$0.22
Transamerica \$0.50
Transatlantic A Conv Pf 12p
Do B 6% Conv Pf 3p
Do 5.14% Sb Conv Bd '09
2.75p
Woolwich Bd Scty FRN '98
£177.38
■ WEDNESDAY NOV.1
AMEC 6.6p (net) Conv Rd Pf
3.25p
APV 3.15% Pf 1.575p
Do 4.55% Pf 2.275p
Do 5/4% Pf 2.625p
AT&T \$0.33
Ameritech \$0.50

Do 10% 3rd Pf 5p
Lincoln National \$0.43
Lloyds Chemis Rd 4.3p
Partg Pf '05 3.75p
Londonerry Port Comm Pf Of
Lon'derry 3.14% Consd £1.75
Marshalls 10% Pf Consd £1.75
Marshalls Tst 4% Perp Db
£2.0
Minarco SA \$0.21
Montreal (City of) 3% Perp Db
£1.50
NYX \$0.58
NatWest Bank 9.45% Sb Nts
May 1 '01 £4.725
Norwich 3% Rd £1.50
Nottingham 3% Imed £1.50
Ocean 4.71p
Pacific Telesis \$0.545
Parkland 3.15% Pf 1.575p
Pentland 1.35p
Reading 3.14% (1978 or after)
£1.75
Retail Corp 6.14% (4.55% net)
3rd Pf 2.275p
Fisher (James) 0.5p
GT Japan Inv Tst 1.1p
Henderson EuroTel 1.85p
Do UNITS 1.85p
Intrum Justitia 1.2p
INVECO Japan Discovery Tst
0.25p
Lincat 5.5p
Mayborn 2.25p
Mersey Docks & Harbour
3.65p
OGC Int'l 2p
OIS Int'l Inspection 0.2p
Pearson 6.325p
Plasmech 2p
Provident Fin 11p
Quayle Munro 6.5p
Reed Executive 1p
Servomex 2.3p
Stat-Plus 4.75p
Treasury 15.14% Loan '98
£7.825
Usher (Frank) 6.5p
Walker (Thomas) 0.825p
Yorkshire Food 0.88p

■ SATURDAY NOVEMBER 3
ASW 3.3p
Abbey Nat'l Tax Services 8%
Nts '98 £40000.0
Bentalls 0.6p
Brad & Bingley Bldg FRN Feb
'99 £178.01
CRH IR2.75p
Dawsongroup 2p
Edinburgh Fd Mgrs 8p
Excalibur 0.45p
Fisher (James) 0.5p
GT Japan Inv Tst 1.1p
Henderson EuroTel 1.85p
Do UNITS 1.85p
Intrum Justitia 1.2p
INVECO Japan Discovery Tst
0.25p
Lincat 5.5p
Mayborn 2.25p
Mersey Docks & Harbour
3.65p
OGC Int'l 2p
OIS Int'l Inspection 0.2p
Pearson 6.325p
Plasmech 2p
Provident Fin 11p
Quayle Munro 6.5p
Reed Executive 1p
Servomex 2.3p
Stat-Plus 4.75p
Treasury 15.14% Loan '98
£7.825
Usher (Frank) 6.5p
Walker (Thomas) 0.825p
Yorkshire Food 0.88p

■ SATURDAY NOVEMBER 4
New Zealand 1114% '08
£281.25

UK COMPANIES

■ TODAY
COMPANY MEETINGS:
BCE Holdings, Liverpool Mort
House Holdings, Princes Street,
Liverpool 11.00
Burn Stewart Distillers, Trades
Hall, Glassford Street, Glasgow,
10.30
Dalepak Foods, The
Merchant Taylors' Hall, Aldward,
York, 10.00
East German Investment Trust,
24, Lombard Street, E.C., 12.00
McBride, Trinity House, Tower
Hill, E.C., 2.30
TR European Growth Trust, 3,
Finsbury Avenue, E.C., 12.30
BOARD MEETINGS:
Benchmark

Conrad
UK Estates
Interims:
Abtrust New Thrl
Campari Int'l
Craig & Rose
Independent Parts
Invesco Korea Tst
JFK Oil & Gas

■ TOMORROW
COMPANY MEETINGS:
Anglesey Mining, 32 St.
Mary-at-Hill, E.C., 11.00
Bryant, Cranmore House,
Granmore Boulevard, Solihull,
West Midlands, 12.15

Courtyard Leisure, 62 Carter
House, E.C., 10.00
Go-Ahead Group, Vermont
Hotel, Castle Garth, Newcastle,
4.00
Harmony Property, 2,
Savile Row, E.C.,
10.00
Henderson EuroTrust, 3,
Finch Avenue, E.C., 3.30
Surry Group,
W. 10.00
Usher (Frank) Holdings,
Waverley House, 7-12 Noel
Street, W., 11.30
Weston Group,
Aviation House, 31, Pinkhill,
Edinburgh, 2.30
BOARD MEETINGS:
Finsbury
Bartam Hidge
Fleming Jap Inv Tst
Interims:
Bartam Hidge
Caspian
East German Inv Tst

Innovative Technologies
Le Creuset
MCIT
Premier Health
Rowe Evans Inv
Tamaris
Thames Water
Ticketing
Tulow Oil

■ WEDNESDAY NOV. 1
COMPANY MEETINGS:
Alumasc, Founders' Hall, No 1
Cloth Fair, E.C., 10.30
Five Oak Investments, Savoy
Hotel, W.C., 10.30
International Estate, Leiston
Road, Blyth, 10.00
Industrial Control Services,
Pontlands Park Hotel, West
Hannington Road, Great
Baddow, Essex, 11.00
Kleinwort High Income Trust,
10, Fenchurch Street, E.C.,
10.00
Marlboro Moore, Brown's Hotel,
10.00

Dover Street, W., 12.00
BOARD MEETINGS:
Interims:
BET
Bettaware
Sainsbury (J)
Whitbread

■ THURSDAY NOVEMBER 2
COMPANY MEETINGS:
Allied Leisure, Preston Hall, 5,
Cherry Lane, E.C., 2.30
Goodhead, Chichester
International Estate, Leiston
Road, Blyth, 10.00
Industrial Control Services,
Pontlands Park Hotel, West
Hannington Road, Great
Baddow, Essex, 11.00
Kleinwort High Income Trust,
10, Fenchurch Street, E.C.,
10.00
BOARD MEETINGS:
Finals:
Bellway
Celsis Int'l
Cooper (Frederick)
KVA-Sure
Smith (M) Contractors
Interims:
Boots
Seracan Value Tst
Westminster Scaffolding

Lloyd Thompson, Beaufort
House, 15, St. Botolph Street,
E.C., 12.30
M&B, Bakers' Hall,
Baldwin's Close, E.C., 2.30
Metros Energy, City Gates
House, Finsbury Square, E.C.,
11.00
BOARD MEETINGS:
Finals:
Bellway
Celsis Int'l
Cooper (Frederick)
KVA-Sure
Smith (M) Contractors
Interims:
Boots
Seracan Value Tst
Westminster Scaffolding

■ FRIDAY NOVEMBER 3
COMPANY MEETINGS:

Bellwinch, Malcolm House,
Empire Way, Wembley,
Middlesex, 10.00
Betcocom, Unit 1, Ponders End
Industrial Estate, Duck Lees
Lane, Enfield, Middlesex,
11.00
Close Brothers, 12, Appold
Street, E.C., 9.30
PizzaExpress, The Chapter
House, Montague Close,
Southwark, S.E., 9.30
Ricardo, Institution of
Mechanical Engineers, 1,
Bridge Walk, S.W.,
10.30
Singer, Cedar Court Hotel,
Wakefield, 12.00
Superscape, Cromwell House,
Barley Wood Business Park,
Hock, Hampshire, 4.00
Walker (Thomas), The Grand
Hotel, Colmore Row,

Birmingham, 12.00
BOARD MEETINGS:
Finals:
Lowland Inv
TR Far East Inc Tst
Interims:
Burtonwood Brewery
Undervalued Assets Tst

Company meetings are annual
general meetings unless
otherwise stated.

Please note: Reports and
accounts are not normally
available within approximately six
weeks after the board meeting
to approve the preliminary
results.

Go ahead
you can rely on us

11 000 000

With so many clients
worldwide, we have
acquired such diversity
of experience that
we can be confident
in the commitments
we make.



This number speaks volumes
about AXA's size as one of
the world's insurance leaders
and of our efficiency.
Our clients, each with differ-
ent retirement problems, live
in 23 countries on 4
continents. Cross fertilization
through international syn-
ergy groups allows us to
devise more innovative and
thoughtful solutions.
With US \$ 250 billion in
funds under management,
we are also the 4th largest
insurance group worldwide.
So we are not speaking lightly
when we say: "Go ahead. You
can rely on us

Financial Times.
World Business Newspaper.

the UK edition of the Financial Times, to which international readers can also subscribe.

The series of tabloid supplements, sponsored by United Airlines, comprises 19 modules ranging from Marketing to Business Ethics, Strategic Management to Organisational Behaviour and Leadership to Finance.

Written by over fifty academics from three of the world's leading business schools, the course examines the latest thinking and current management practices. It builds into a valuable resource for those considering further business qualifications and provides practical guidance for everyone involved in business management.

At £60 for readers in mainland Europe (£70 for readers in the rest of the world), you can have the series delivered weekly, or complete at the end of the course. Subscriptions can be taken at any point during the series, and you can write or call for individual issues you may have missed.

Should you want to cancel your subscription at any time, we will credit you for the issues you decide not to receive.

Subscribe now to make sure you don't miss out; lines are open 24 hours a day.



**Subscribe to the Mastering Management programme
and watch your business skills grow.**

Call +44 181 770 9772. Fax us on +44 181 643 7320 or clip out the coupon.

Name.....

I enclose a Eurocheque I enclose a bankers draft

Job Title.....

(£60 mainland Europe, £70 rest of the world both made payable to FT Mastering Management.)

Address.....

Visa Access Mastercard Switch Visa Delta Eurocard

Telephone..... Fax no.....

Card No.

Signature..... Date.....

Expiry Date Switch issue number

Please return your completed order form with payment to: FT Mastering Management, PO Box 384, Sutton, Surrey SM1 4XE, United Kingdom. Telephone +44 181 770 9772. Your name and address has been recorded by the Financial Times Ltd. If you require your details to be deleted from our database, please tick box

هذا من الأجل



FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1995

Monday October 30 1995

MARKETS THIS WEEK

PHILIP COOGAN:
GLOBAL INVESTOR
Canada has a reputation for being nice-but-worthwhile and, as an investment area, it has seldom set the pulses racing. But today's independence referendum in Quebec could cause turmoil in Canadian bonds and may prompt vigorous debate between bondholders and the Canadian authorities. Page 22

ROBERT CHOTE:
ECONOMICS NOTEBOOK
Malawi this month became the latest recipient of help from the International Monetary Fund's "enhanced structural adjustment facility," which provides financial assistance to developing countries that are trying to reform or stabilise their economies. Unfortunately history suggests it may not do any good. Page 22

BONDS:
The enduring increase in overseas funding costs for Japanese banks, which had been expected to be a short-lived affair, has started to restrict their activities in the international syndicated loans market. Page 24

EQUITIES:
After the political drama last week, the banks arranging the privatisation of Eni, Italy's oil and gas company, must be praying for relative calm over the next three weeks so they can get the L10,000bn (£3.95bn) deal safely. Page 25

EMERGING MARKETS:
A scheme intended to stimulate additional foreign investment in the Thai stock market has so far had the opposite effect. Page 23

CURRENCIES:
The Mexican peso suffered one of its greatest falls of the year last week on worries about the government's ability to control inflation and help bring about a recovery to the country's severe recession. Page 23

COMMODITIES:
Members of the Aluminium Federation should have plenty to talk about when they gather in London on Wednesday for the organisation's annual dinner. Page 22

INTERNATIONAL COMPANIES:
Bayerische Vereinsbank lifted operating profits by 5.3 per cent to DM873m (£398.6m) in the first nine months of 1995, reversing the decline seen at the six-month stage, and forecast higher profits for the full year. Page 21

UK COMPANIES:
Mid-Ocean, the large Bermuda-based reinsurance company, is exploring takeovers or other investments at Lloyd's of London, including a possible link up with Brookbank, the managing agency. Page 20

STATISTICS

Base lending rates 27
London recent issues 27
Company meetings 7
Dividend payments 7
FTSE-A World Indices 22
FT Guide to currencies 23
Foreign exchanges 27
London share service 30-31
Managed fund service 28-29
Money markets 27
New Int bond issues 27
New York shares 22-33
World stock mkt indices 26

Elf and EdF in electricity alliance

By John Riddick in Paris

Elf Aquitaine, the French oil group, is to join forces with Électricité de France, the state-owned utility, to develop electricity generation projects in international markets.

The move, which takes the form of an unusual joint venture company between a private and public sector group, is aimed at capitalising on increasing demand for electricity. It is also intended to exploit opportunities arising from the liberalisation of European energy markets.

The two companies predict that electricity production will account for 40 per cent of primary energy consumption worldwide by 2010, compared with 35 per cent at present.

Elf said it wanted to increase the value added to its gas and oil production, while EdF, one of the world's largest electricity generators, is seeking to expand outside

France. No specific projects have yet been identified by the companies, which described the joint venture as a long-term initiative.

The agreement is to be sealed by the purchase of a 2 per cent stake in Elf by EdF. The electricity company, which will buy its shares on the stock market, will gain a seat on the oil group's board.

Mr Philippe Jaffré, Elf's chairman, described the alliance as a strategic business proposition, dismissing the claim that it increased the influence of the French state following the privatisation of the oil group last year. At present, there is only one state representative on Elf's 13-member board and Mr Jaffré said the EdF appointee would play a strictly operational

role. The government has indicated it would halve its shareholding in Elf from just under 10 per cent at present.

In a second element of the alliance with EdF, Mr Jaffré said Elf had agreed a 15-year electricity supply contract for EdF's Atochem, the group's chemicals arm.

Elf will pay EdF 2bn (£408m) to enable Atochem to buy one-third of its electricity needs on a cost price basis. Mr Jaffré declined to disclose the price paid, but said it would reduce costs and have a positive impact on earnings.

As with the joint venture, Mr Jaffré said the European Commission had been informed of the deal, but he did not expect any problems. He said both agreements would benefit shareholders, through

improved earnings prospects and the increased demand for shares resulting from EdF's purchase of its stake.

Both companies may pursue international electricity projects with other partners. However, Elf and EdF have first refusal on projects proposed by either partner. Mr Jaffré said potentially lucrative markets included Asia, Europe and the Middle East.

Industry observers described the joint venture as a strategic move. "It suggests that Elf is becoming more offensive after a period of retrenchment," said an analyst, referring to the cost-cutting and strict investment controls implemented by Mr Jaffré after he took the helm of the group in 1993 and led it through privatisation.

To reduce debts and increase profitability, Mr Jaffré has cut several investment projects. This month, Elf confirmed it was withdrawing from an oil refinery project in Shanghai.

British Gas steps up move to power generation

By Robert Corzine in London

British Gas is stepping up its efforts to enter the gas-fired electricity generation industry as part of its response to a gas surplus that threatens to undermine the company's finances.

The company is in talks with Scottish Hydro, the north of Scotland electricity generator and distributor, about taking a stake in British Gas's proposed Seashore gas-fired power station at Avonmouth near Bristol. It has also contacted other "interested parties" about participating in the project.

The construction of the 730MW station, proposed in 1992, would cost about £300m (£471m).

Accelerating British Gas's move into electricity generation could help it to overcome having too few markets in which to dispose of its excess gas. Gas-fired power stations such as the one planned for Seashore use large amounts of natural gas.

British Gas's surplus is equivalent to about a quarter of the country's national annual consumption. Under the long-term take-or-pay contracts British Gas has with the big North Sea producers it must pay for the surplus gas even though it has no market in which to sell it.

Last week, Ms Clare Spottiswoode, the gas industry regulator, warned the financial liabilities linked to the surplus could call into question the company's long-term survival.

The company's original partner in the Seashore scheme was Midland Power, a subsidiary of the Midlands regional electricity company which is being bid for by PowerGen, the smaller of the country's two main electricity generators.

British Gas bought out the Midland's stake this year. It has 100 per cent of the project.

The company hopes to conclude "the final commercial details" of a partnership early next year. Construction could begin later in the year, with the facility operational in 1998, when the residential gas and electricity markets are due to be opened fully to competition.

Senior company executives believe the liberalisation of Britain's energy markets in 1996 will create opportunities to sell gas and electricity as part of energy packages. Guide, Page 8

The US semiconductor manufacturer has grand ambitions for its next generation of chips

Intel paints a new picture with Pentium Pro

Intel, the world's largest semiconductor manufacturer, will this week launch a generation of high performance microprocessor chips designed to become the engines of a broad range of new business computer systems as well as the next wave of desktop personal computers.

The new Pentium Pro chips, widely known by the Intel code name P6, are the successors to the Pentium chips used in today's top-selling PCs. Several PC companies, including Compaq Computer, the market leader, are expected to announce new Pentium Pro desktop computers on Wednesday, when Intel officially unveils its new chips.

However, Intel's ambitions for the Pentium Pro reach far beyond the PC industry, where it is already the dominant supplier of microprocessors with an estimated 80 per cent market share. "Our belief is that it will enable us to expand our presence in high end segments of the computer market," says Mr Lew Paceley, Pentium Pro marketing manager.

Intel is aiming Pentium Pro at servers - business computer servers - which might support hundreds or even thousands of users - as well as high performance desktop workstations, in competition with products such as those offered by Sun Microsystems. The Pentium Pro will bring the economics of mass produced

PCs to these broad segments of the computer industry by enabling very high performance computers to be built using standard chips and circuit boards at low cost, Intel predicts.

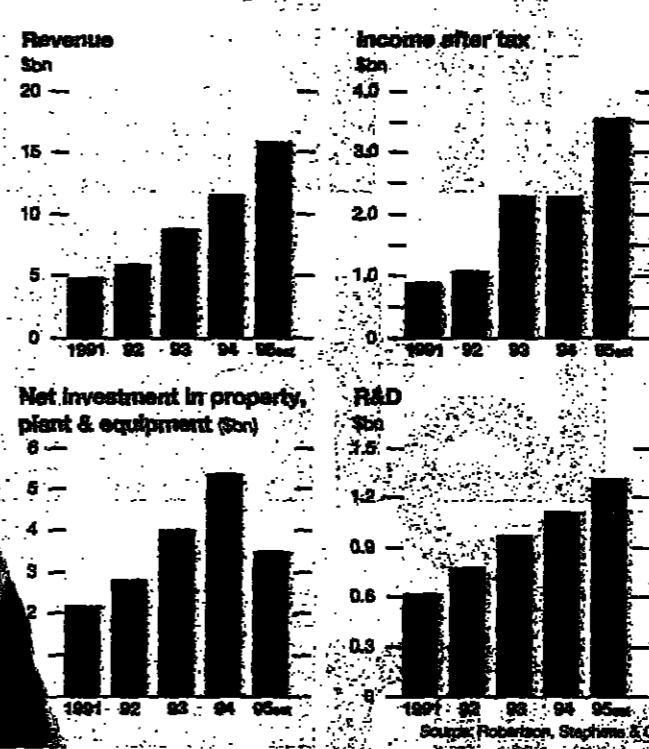
For computer buyers, this sounds like good news. However, for many computer companies, it may be a threat. Whereas profit margins in the high volume commodity PC business are razor thin, companies in the more specialised server and workstation segments of the computer market have, until now, produced higher returns.

To drive sales of its microprocessors into these markets, Intel will manufacture circuit boards incorporating four Pentium Pro chips. Customers for these motherboards - which are the guts of a computer system - will include International Business Machines, Compaq, Data General and several other groups.

Intel's drive to increase microprocessor sales by manufacturing circuit boards began about four years ago. Since then, it has become the world's largest producer of PC motherboards with an estimated 50 per cent of the world market.

Last month, Intel announced plans to build a new circuit board factory in the state of Washington. The company's largest investments, however, are in new chip plants for the Pentium Pro. Intel plans to spend \$8.5m on

Reaching beyond the PC industry



new plants and production equipment this year, and an equal or higher amount in 1996. This month, the company announced it would spend \$1.5bn on a new microprocessor chip factory in Ireland. It has recently completed construction of a \$1bn plant in New Mexico.

Even as Intel bets billions of dollars on the success of Pentium Pro, competitors predict that the new chips will not live up to expectations.

The Pentium Pro may be ahead of its time. Intel has designed the chips to provide blazing speed for 32-bit application programs that

are written to handle data in chunks of 32 bits at a time. However, most of today's PC programs work on 16 bits of data.

Windows 95, the new Microsoft PC operating system, is a mix of 32-bit and 16-bit instructions. Its performance on Pentium Pro will therefore be only marginally better than on a Pentium chip.

While it is not unusual for software to follow the development of new chip technology, competitors charge that Intel has blundered in not keeping step with software trends.

"We are focused on where the market is going," says Mr Paceley.

The trend in PCs is toward computing in pictures, rather than text, and in these applications Pentium Pro will excel, he claims.

With prices for Pentium Pro computers expected to start at about \$4,000, these are not consumer PCs. However, "for \$2,500 you can get an awesome PC this Christmas," based on the current generation of Pentium chips, says Mr Paceley. But the success of Pentium Pro may determine for how long such computers retain their value.

Louise Kehoe

This week: Company news

DRESDNER BANK

Profits expected to rise in the third quarter

Dresdner Bank this week continues the German bank reporting season which has seen its main rivals produce better third-quarter figures than at the halfway stage. Germany's second largest commercial bank, which recently bought Kleinwort Benson, the UK merchant bank, will announce its results on Thursday. They are likely to show a rise in operating profits after a decline in the January-June period.

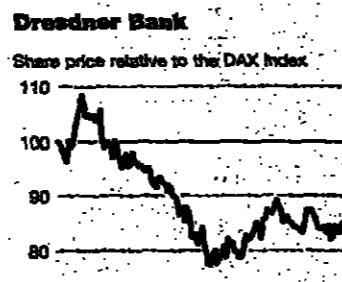
The results already announced by Commerzbank, Deutsche Bank and Bayerische Vereinsbank show that profit margins remain under pressure. Analysts were generally disappointed by the figures, noting that interest and commission income trends were flat or down. The banks were able to show improved nine-month performance through much higher financial trading profits and lower loan loss provisions, reflecting steadier conditions on the corporate scene and the lack of write-downs on bond portfolios.

Dresdner's operating profits were 5.5 per cent lower in the first half at DM936m (£706m), but Mr Jürgen Sarrasin, chairman, said in August the full-year result should show an improvement. German banks' second-half performance is also benefitting from the fact that the comparable 1994 period was weighed down by the deterioration in trading profits caused by the poor bond market.

Analysts expect a rise of at least 10 per cent in Dresdner's operating profits in the first nine months, with some forecasting more than 15 per cent. Commerzbank's profit was 11.4 per cent higher during the period, with Deutsche Bank rising only 2.6 per cent.

Like Deutsche, whose investment bank activities are grouped within its Deutsche Morgan Grenfell operation, and Commerzbank, Dresdner is on the look-out for further opportunities in the asset management, corporate advisory and securities sectors.

Dresdner Bank



UK RETAILERS

Sainsbury likely to disappoint midway

The market is bracing itself for disappointing interim results on Wednesday from J. Sainsbury, the UK's biggest food retailer. The announcement last week that Sainsbury was replacing its marketing director increased speculation that the sales performance of the core supermarket chain could be poor.

Analysis forecast a small increase in pre-tax profits for the six months to September, from £446m to about £450m (£711m). But while like-for-like sales volumes, excluding new stores and inflation, were forecast to be down about 1 per cent, market speculation suggests the decline could be worse.

That compares poorly with the 6 per cent like-for-like volume increase reported by Tesco in September.

Kwik Save on Thursday will demonstrate how competitive grocery retailing continues to be. Britain's biggest discount chain is expected to announce its first fall in full-year profits, from £135m to about £125m.

Boots, the retailing and healthcare group, is expected on Thursday to report a fall in interim profits from £241.5m to about £220m - but that will be due to the absence of the pharmaceuticals division, sold this year to BASF of Germany. The underlying performance in Boots' The Chemists is expected to be good, although Do It All and AG Stanley (the Homecare and Fads chains) remain problem areas.

OTHER COMPANIES

Pollution charge hovers over Cigna

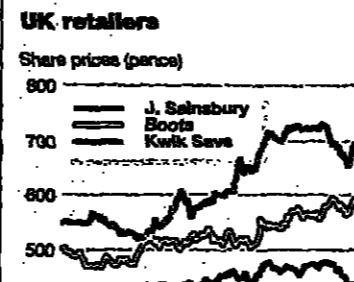
Cigna's third-quarter results, due tomorrow, will bear the brunt of the US insurer's decision to add \$1.2m to its reserves to cover anticipated environmental losses.

The last of the big insurers to make such a move, Cigna is likely to be left with a loss of about \$2.20 a share for the quarter, compared with a profit of \$1.69 a year before, according to Merrill Lynch. The charge for pollution clean-up costs, expected to be \$750m after tax, could detract from what was otherwise an improving quarter. Like other US insurers, the company is likely to register a continuing improvement in its property/casualty operations.

■ Japan's leading airlines: Unconsolidated interim earnings results are due on Tuesday. While the companies have had a strong first half in terms of revenue, their profit growth may not be as strong because of the increasing trend of discounting air tickets.

■ KLM: The Dutch national carrier is expected on Tuesday to report lower net profits for the second quarter of its 1995-96 financial year ending March 31. Forecasts vary widely from F1.26m to F1.32m (£300m) compared with the previous year's F1.35m. Operating profit will be higher. Although traffic growth remained strong in the quarter, KLM faces tax provisions and a

UK retailers



Companies in this issue

Adidas	16	Etsa	21	Mediob

COMPANIES AND FINANCE

Brockbank link explored by Mid-Ocean

By Ralph Atkins,
Insurance Correspondent

Mid-Ocean, the large Bermuda-based reinsurance company, is exploring takeovers or other investments at Lloyd's of London - including a possible link up with Brockbank, the managing agency.

The Bermuda reinsurers' interest follows it setting up a UK branch in August to attract business sold in the London insurance market. Lloyd's has also relaxed its rules on ownership of managing agencies - which run syndicates at the insurance market - making it easier for outsider insurers to make acquisitions.

Mid-Ocean could supply capital to syndicates as well as buying a Lloyd's agency. A significant investment would be a fillip for Lloyd's which, given the uncertainty over its future, is expecting little extra capital for underwriting in 1996.

Such a move would also help assuage fears that London is losing its competitive edge to the Bermuda tax haven which

has grown rapidly in recent years as an insurance centre.

Mid-Ocean has good connections with Lloyd's, providing reinsurance to syndicates. Mr Michael Butt, chief executive, refused to comment on possible deals but said: "We're looking at ensuring that we try and support good underwriters at Lloyd's."

Brockbank also refused yesterday to comment on possible deals but said it was interested in raising corporate capital. Listed on the Alternative Investment Market, Brockbank is one of the largest and most successful Lloyd's agencies. Its interests include *running* the syndicate which supplies Admiral, the direct sales motor insurer, with underwriting capital.

Mr Mark Brockbank, chief executive, last week said Lloyd's was losing out to competitors because of its traditional practice of raising capital in highly fragmented sector.

Officials from Electra Fleming are expected to begin discussions shortly with PHS's directors about their participation in the buy-out.

Electra Fleming in £50m PHS buy-out

By Tim Burt

Electra Fleming, the fund management company, yesterday announced the largest investment since its formation in July with the £22.5m acquisition of Personnel Hygiene Services, the privately owned hygiene equipment group.

The investment - worth almost £50m after including a £7m contingent loan note - follows an approach to Electra Fleming by the family trust owners of Personnel Hygiene Services (PHS).

In July, Robert Fleming, the City investment bank, paid £22.5m for a half share in Electra Fleming, a leading investor in private companies, which was subsequently renamed Electra Fleming.

Mayflower has since cast off its toy roots and grown with the speed of a weed to encompass several well-known automotive engineering businesses, notably Motor Panels and the design consultancy, International Automotive Design (IAD).

These were both purchased from receivers in 1991 and 1992 respectively.

IAD contributed £22.9m to sales last year and says Mr John Simpson, Mayflower's tall, lean, shaven-headed group chief executive, is now trading profitably.

"We're doing well by being in the right niches," he says.

Just two months after its acquisition by Mayflower Corporation, the aggressively expansionist engineering group, bus builder Alexander Holdings announced orders for 660 bus bodies worth £25m - big business by the standards of the UK industry. A joint venture agreement for Alexander to produce bus bodies in China is also imminent.

No-one at Mayflower would claim to have waved a magic wand over Alexander's order book; the business was already under negotiation when Mayflower bought the company.

"But it does show again that things do appear to happen when Mayflower moves in," said one motor industry analyst.

Mayflower first sprang to life in the unlikely form of a reverse takeover of Triangle Trust - maker of Tri-ang toys - in 1989.

Mayflower has since cast off its toy roots and grown with the speed of a weed to encompass several well-known automotive engineering businesses, notably Motor Panels and the design consultancy, International Automotive Design (IAD).

These were both purchased from receivers in 1991 and 1992 respectively.

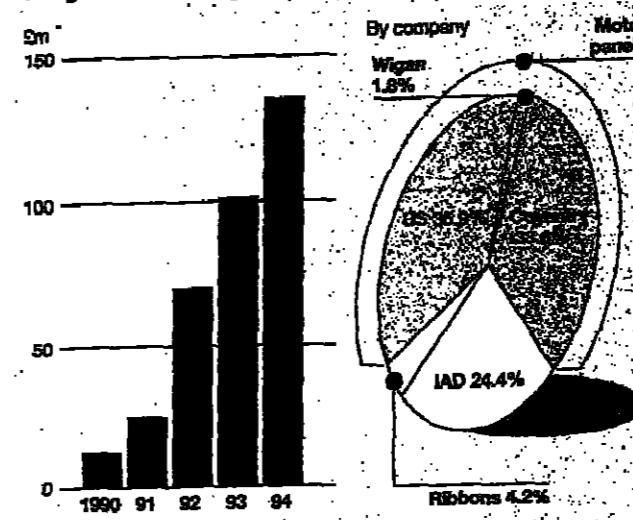
IAD contributed £22.9m to sales last year and says Mr John Simpson, Mayflower's tall, lean, shaven-headed group chief executive, is now trading profitably.

Mayflower is also expanding rapidly in North America,

From boys' toys to one of the big boys

John Griffiths on Mayflower's growth from its roots in the toy industry to a £135m motor group

Mayflower Corporation sales



Source: company

mainly through Motor Panels' US subsidiary, Motor Panels Inc, where sales rose by 38 per cent to \$48.4m last year. In total Mayflower earned 45 per cent of last year's revenue in North America.

Alexander represents another step in a strategy to take Mayflower into six operational areas where the company thinks it can be one of the top players.

Now, Mayflower, through Motor Panels, is to undertake much of the engineering and tooling for the next generation of Rolls-Royce bodies in a deal worth some \$40m.

Mayflower is also expanding rapidly in North America,

whatever a customer is trying to achieve," said Mr Terry Whitmore, chief executive of Mayflower's automotive operations.

These solutions can range from the financial to the technical.

The company's aggressive strategy, inevitably, has brought major restructuring, rationalisation and culture shock to the companies brought into its orbit - not least because the group has been reorganised around multi-functional project teams capable of being applied to any area of the business.

But Mr Whitmore points out, it has not been a case of giving the kiss of life to lame ducks.

"Motor Panels was a good company requiring modern treatment. Mayflower has refocused it, re-energised it and changed the culture. It has inculcated the expectable philosophy of continuous improvement. In the process it has doubled productivity."

In the process, too, it has also left no director in the same job.

It has been, admits Mr Simpson, "a fairly ruthless approach: the demolition team goes in to break up the culture. They pass it on to Terry (Whitmore) who then rebuilds it."

Mr Whitmore agrees - "the most traumatic thing was to break the piece-work system. But occasionally you really have to do the black leather coat and black BMW routine."

US groups target UK to bolster ISDN technology

By Paul Taylor

US technology companies are acquiring small UK-based data networking specialists to bolster their technology base.

Last week FiveMere, a UK-based ISDN back-up and video-conferencing specialist, became the latest target when Network Express of the US offered more than £23m for it.

The deal is the sixth involving British companies specialising in ISDN technology - used for high speed digital communications links - since March and the fourth involving a US-based suitor.

Analysts suggest the recent proliferation of ISDN technology in the US coupled with ever-shortening product life

cycles, is driving US companies to acquire technology rather than risk developing it in-house.

"Within an increasingly competitive marketplace companies can no longer afford the time spent developing technology they may never be able to use," said Mr Victor Basta of Broadview Associates, the technology mergers and acquisitions specialist which advised FiveMere in the deal.

The spate of acquisitions began in March when 3Com of the US agreed to acquire Cirencester-based Sonix for \$45m.

The following month Xylogics acquired Scorpion of the UK for \$5m, in June Shiva of the US acquired Spider Systems for \$25m and Specialist was

acquired for £17m in a management buy-out and last month Securicor 3Net of the UK acquired WISDN for an undisclosed sum. British companies' expertise in ISDN technology, adopted earlier in Europe than the US, has coupled with language affinities to make the UK the favoured corporate hunting ground for mid-sized US companies such as Shiva and Network Express wishing to augment and extend product ranges.

Mr Basta added: "UK ISDN technology is far in advance of anything available in the US, and the desirability of British companies is reflected not only in the number of transactions, but also in the high valuations UK sellers are obtaining."

On current trading Mr Lusher said the group's markets remained as competitive as ever.

Lister shares fall on first half warning

Shares in Lister, the spinner and textile products maker, fell 5p to 25p on Friday after Mr Andy Lusher, chairman, told the annual meeting that results for the half year to October 1 would "reflect substantial reorganisation and termination costs".

Mr Lusher said that following pre-tax losses of £1.65m for the year to April 1 the company had appointed Postern Executive Group to review its activities.

On current trading Mr Lusher said the group's markets remained as competitive as ever.

Wyko grows with £2.5m acquisition

Wyko Group, the precision engineer, is expanding its power transmission operations with the acquisition of Aberdeen Bearing Group for £2.5m.

AGB distributes bearings and components through six branches and a specialist couplings activity in Doncaster. It incurred pre-tax losses of £166,000 in 1994 on sales of £5.43m. Net assets at the year end were £238,000. The group is currently trading profitably.

The consideration comprises £1.2m cash and the issue of 1.24m shares. Up to 295,855 more shares will be issued a year after completion.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Union Bancaire Privée (Switzerland)	Unit of Metra Bank (Finland)	Banking	£805m	Non-core disposal
Hanschfeger Industries (US)	Dobson Park Industries (UK)	Mining equipment	£203.6m	Increased bid
Danika Business Systems (UK)	Infofac (Netherlands)	Office equipment	£109m	Danika's biggest buy yet
Axa (France)	Corsair-Eaton (US)	Financial services	£90m	Cash + paper deal
Softbank (Japan)	Unifach Telecoms (US)	Telecoms	£19m	State develops US strategy
Southgate (UK)	Telecom Analysis Systems (US)	Measuring instruments	£17.8m	Staged payment
Dresdner Bank (Germany)	Unit of Crédit Lyonnais (France)	Banking	£31m	Chile deal agreed
Daewoo (S Korea)	FSO (Poland)	Auto manufacture	n/a	\$1.1bn investment plans
SmithKline Beecham (UK/US)	Total Support Management (SA)	Healthcare	n/a	Extending management operations
Telefónica (Spain)	Multicanal (Argentina)	Cable TV	n/a	Stake via Tisa arm

This advertisement is issued in compliance with the regulations of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). It does not constitute an offer or an invitation to subscribe for, purchase, any securities. Application has been made to the London Stock Exchange for all the Ordinary Shares of Heritage Bathrooms PLC ("Heritage") issued and to be issued pursuant to the Placing to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings in the Ordinary Shares will commence on 6 November 1995.

Heritage Bathrooms PLC

(Incorporated in England and Wales under the Companies Acts 1985 to 1989 Registered Number: 2980373)

Placing by Rowan Dartington & Co. Limited

of 7,520,000 Ordinary Shares of 10p each at 125p per share payable in full on application

Share Capital

Authorised	Ordinary Shares of 10p each	Issued and to be issued fully paid
Nominal Value £3,000,000	Number 20,000,000	Nominal Value £1,793,040 Number 17,930,400

Heritage manufactures and supplies bathroom products and ancillary equipment to the retail and wholesale markets in the UK and overseas.

Copies of the Prospectus dated 27 October 1995, which have been approved by the London Stock Exchange as required by the Listing Rules made under Section 142 of the Financial Services Act 1986, are available for collection only during normal business hours up to 1 November 1995 from the Company Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2N 1HP and up to and including 13 November 1995 from the Company's registered office at Heritage House, 1A Princess Street, Bristol, BS1 3AG and from:

Rowan Dartington & Co. Limited
7th Floor The Colston Tower
Colston Street
Bristol BS1 4RD

30 October 1995

PRINCIPAL FINANCIAL INITIATIVES

The survey will examine the UK Government's private finance initiative, both in concept and in practice. It will feature interviews with Ministers and other leading figures in the private finance initiative. As well as evaluating the principal sectors likely to benefit from funding through the PFI, it will look at the concepts behind the initiative - notably those of transforming the management and risks of public sector capital projects to the private sector.

Appearing in all issues of the Financial Times, it will be read by key decision makers in the private and public sector in 180 countries worldwide.

For full synopsis and details of advertising opportunities, please contact:

Derek van Tienen

Tel: +44 (0) 171 873 4356

Fax: +44 (0) 171 873 4822

FT Surveys

OFFSHORE COMPANIES

Established in 1975 OCA has 20 offices world wide. 750 ready-made companies available. For 100 page FREE colour brochure contact:

10th Floor, 100 Bishopsgate, London EC2N 3AB, UK. Tel: +44 171 555 1096 Fax: +44 171 455 2017

10th Floor, 100 Bishopsgate, London EC2N 3AB, UK. Tel: +44 171 555 1096 Fax: +44 171 455 2017

10th Floor, 100 Bishopsgate, London EC2N 3AB, UK. Tel: +44 171 555 1096 Fax: +44 171 455 2017

10th Floor, 100 Bishopsgate, London EC2N 3AB, UK. Tel: +44 171 555 1096 Fax: +44 171 455 2017

10th Floor, 100 Bishopsgate, London EC2N 3AB, UK. Tel: +44 171 555 1096 Fax: +44 171 455 2017

10th Floor, 100 Bishopsgate, London EC2N 3AB, UK. Tel: +44 171 555 1096 Fax: +44 171 455 2017

10th Floor, 100 Bishopsgate, London EC2N 3AB, UK. Tel: +44 171 555 1096 Fax: +44 171 455 2017

10th Floor, 100 Bishopsgate, London EC2N 3AB, UK. Tel: +44 171 555 1096 Fax: +44 171

COMPANIES & FINANCE

Bayerische Vereinsbank ahead

By Andrew Fisher in Frankfurt

Bayerische Vereinsbank lifted operating profits by 5.3 per cent to DM573m (\$623m) in the first nine months of 1995, reversing the decline seen at the six-month stage, and forecast higher profits for the full year.

Mr Albrecht Schmidt, chairman, said he expected the more dynamic trend to continue to the end of the year. The rise in profits for the first nine months of the year compared with a 6.6 per cent drop over the January to June period.

Like its competitors, Commerzbank and Deutsche Bank which reported last week, Vereinsbank has benefited from a sharp recovery in financial trading profits from DM18m to DM120m as world bond markets have recovered from last year's collapse.

The Munich-based bank also reduced loan-loss provisions by 21 per cent to DM459m.

However, income from basic lending and fee business has remained flat, as at competitor banks, with margins still under pressure.

Vereinsbank's net interest income was 0.5 per cent lower

at DM3.2bn, with commission earnings easing by 2.5 per cent to DM73m.

The bank said commercial loan demand was affected by the slow economic recovery. Mortgage banking, a large part of the group's business, was down from previous high levels as growth in the market tailed off, but Mr Schmidt said the volume was still encouraging.

The increase in costs reflected the bank's investment in new technology, electronic banking and expansion abroad.

Analysts expect the bank's costs to continue rising fairly rapidly over the next year or so, holding down profits growth.

JVC in the black at midway

By Emiko Terazawa in Tokyo

JVC, the Japanese audio and video equipment maker, returned to the black in the half year to end-September. It posted an unconsolidated recurring profit of Y2.5bn (\$26m) for the period, against a loss of Y2bn a year earlier.

The group also saw its operating losses decline, which is attributed to cuts in sales and administrative costs.

At the operating level, it recorded a reduced loss of Y905m, against the previous year's Y6.8bn deficit. It said current earnings were supported by financial revenues, including patent fees.

JVC, which will not be paying an interim dividend, said it expects to return to the black at the operating level in the second half to March.

The company posted an after-tax profit of Y4.47m, against a loss of Y2.8bn a year earlier. Total sales rose by 4.7 per cent to Y271.5bn. JVC said exports rose by 1 per cent to Y139.5bn while domestic sales advanced 9 per cent to Y130.3bn.

Sales of consumer electronics products remained flat at Y163bn while professional and educational electronics products rose 4 per cent to Y45.4bn and electronic devices jumped 47 per cent to Y28.3bn.

Clark to head Coles Myer board

By Nikki Tait in Rockhampton

The long battle by institutional investors to install some basic corporate governance standards at Coles Myer was finally resolved when Australia's largest retailer formally announced it was appointing five new directors.

The new recruits include Mr Nobby Clark, a former managing director of National Australia Bank, who will head the Coles board as chairman.

Mr Clark, a respected veteran of the Australian corpo-

rate scene, retired as chairman of Foster's Brewing Company on Monday, having overseen that company's restructuring.

In addition to Mr Clark, Coles will appoint a further four non-executive directors.

They will include Mr. Ric Charlton, who recently stepped down as head of Shell Australia; Mr Bruce Hogan, a former joint managing director of Bankers Trust; Ms Helen Lynch; and Mr Richard Albert.

As previously announced, Mr Will Bailey and Mr Lindsay Fox - deputy chairman and

non-executive director respectively at Coles - have resigned from the board, while Mr Solomon Lew, previously executive chairman, has stepped down to become vice-chairman.

Three senior Coles executives, including chief executive, Mr Peter Bartels, also remain on the 12-man board, as do three non-executive directors; Mr Nick Greiner, Mr Mark Leibler and Sir Robert Mathews. Shareholders will be asked to confirm the new appointments at the annual meeting on November 21.

Westinghouse warns on profits

By Richard Waters in New York

Westinghouse has issued a warning about the performance of two of its core businesses in the final months of this year.

The comments came last week as the troubled US conglomerate reported a post-tax loss of \$62m for the third quarter, or 12 cents a share, compared with a profit of \$73m, or 15 cents a share, the year before.

Mr Michael Jordan, chairman, said: "While we expect to have a strong fourth quarter, it now appears that the performance of the power generation and energy systems units will fall below our earlier estimates."

However, he called the performance of the company's broadcasting, refrigerated transport, furniture and electronic systems divisions "outstanding".

Orders in the energy systems division were down 39 per cent

from a year ago, while operating profits were \$55m lower, partly because of the legal settlement.

Power generation registered a 13 per cent drop in revenues and operating profits fell \$50m, due to lower prices and less of a decline in revenues from maintenance.

Results in the three months to end-September were affected by a \$120m restructuring charge and a \$45m legal settlement, offset in part by \$115m gain from an asset sale.

Winds of change in storm insurance

Hurricanes and tropical storms have buffeted the Caribbean and US with exceptional frequency and severity this year, leaving a lasting impression on the regions' insurers as well as its landscape.

Insurers are counting the cost of a storm season which has so far included 18 named tropical or hurricane force winds. The average is less than 10 a year.

Property Claims Services, the US insurance information organisation, estimates US claims from Hurricane Opal, which hit parts of Florida, Alabama and Georgia this month, will reach \$2.1bn. Hurricane Marilyn, which hit the US Virgin Islands with particular severity, and Erin caused insured losses estimated at \$875m and \$875m respectively, according to PCS.

In the Caribbean, the hurricane season has been the most active since records began. Storms have devastated several islands, mainly in the north east of the region. Buildings have been levelled in Antigua, Barbuda, St Martin and St Thomas in the US Virgin Islands.

There has also been extensive damage to parts of Puerto Rico, Anguilla and St Kitts, while the banana farms on Dominica were destroyed and those in neighbouring islands extensively damaged.

Preliminary damage estimates for the Caribbean have reached \$2.3bn of which about 60 per cent is expected to have been covered by insurance policies.

Already, the total cost of US storm damage is the highest since 1992, when Hurricane Andrew - the world's costliest natural catastrophe - caused \$15.5bn insured losses.

The ripple effects on insurers and reinsurers (which specialise in providing cover to insurers against big losses) have yet to be quantified accurately but will be spread worldwide.

Royal Insurance, the UK-based insurer, says its losses from Hurricanes Marilyn and Luis will be £20m to £25m. Lloyd's of London is also expecting claims running into tens of millions of dollars from Marilyn but says it is too early to quantify Hurricane Opal costs.

However, the total bill is not yet causing insurers to worry overly about this year's profits. Since Hurricanes Andrew and Hugo in 1989 (which caused \$4.3bn in damage), underwriting techniques have improved, premium rates increased and insurers are becoming more sophisticated at gauging and controlling exposure to risks.

The new generation of Bermuda-based catastrophe reinsurers, for instance, into which more than \$4bn of capital has flowed since 1992, have not publicly estimated possible losses. But they are playing down the storms' impact. As Mr Herbert Haag, chief executive of Partner Re, put it: "It will not be something that will rob my sleep."

More worrying for insurers are signs that this year's hurricane season is part of a steep change in climatic conditions after a period of relative calm.

Hurricanes have devastated several Caribbean islands

In the 40 years before 1970, hurricanes of category three or above (winds in excess of 110 miles per hour) hit the US mainland on average about once a year, according to the New York based Insurance Information Institute.

In the following 20 years that fell to once every two years.

But Hurricane Gilbert in 1988 (which caused \$1bn of damage in mainly Jamaica and the Cayman Islands), Hugo, Andrew and this year's storms appear to herald a return to more "normal" frequency.

Global warming may be one explanation. Scientists, however, are divided on whether pollution has had a significant impact on weather patterns. The fact that the figures are returning to historic levels, rather than reaching new peaks also undermines the global warming theory.

Hurricane damage, however, is costing more as more expensive buildings are constructed, more people live nearer coasts, and more buy insurance.

One consequence is upward pressure on premiums. Despite rises since the late 1980s, some rates have been softening on the back of insurers' increased profitability. This year's hurri-

cane should act as a brake.

"My fear is about the industry's ability worldwide to withstand the pressure, with catastrophes happening in other regions, such as the Far East," said Mr Dennis Lelor, chief executive of ICWI Group, a Jamaican financial services group which includes insurers.

More dramatic than rate increases would be moves by insurers to pull out of covering certain areas. This is happening in Florida, where the insurance market is described as "a disaster" by Mr Sean Mooney of the Insurance Information Institute.

In New York, some insurers are threatening to withdraw hurricane coverage from areas such as Long Island, which could suffer unprecedented losses if it was struck by a severe hurricane.

Caribbean governments are worried that lack of affordable reinsurance cover will curb development.

One reason why insurers are withdrawing cover, in the US at least, may be restrictions placed on policy terms by state regulators, which have prevented companies increasing rates as fast and by as much as they would like. But regulators are also introducing legislation restricting the speed at which coverage can be withdrawn.

Many observers and insurers argue that the problem has gone beyond regulatory issues. Among Caribbean countries, there are calls for governments to speed up the introduction of stricter building codes and to prevent developers from using catastrophe-prone land.

In the US, schemes have been introduced in Florida and Hawaii which, by pooling resources, act as catastrophe funds to spread risk state-wide. But protection is not 100 per cent and pressure is growing for the federal government to take a more active role.

Ralph Atkins and Canute James

JPMorgan



All these securities having been sold, this announcement appears as a matter of record only.

20,700,000 Shares

SGS-THOMSON
MICROELECTRONICS

Common Shares

Global Coordinator

MORGAN STANLEY & CO.
Incorporated

Co-Global Coordinators

INDOSUEZ CAPITAL ISTITUTO MOBILIARE ITALIANO S.p.A. LEHMAN BROTHERS

**Price FRF 216.43 a Share
U.S.\$43½****7,245,000 Shares**

This portion of the offering was offered outside the United States and Canada by the undersigned.

MORGAN STANLEY & CO.
International

INDOSUEZ CAPITAL

ISTITUTO MOBILIARE ITALIANO S.p.A.

LEHMAN BROTHERS

BNP CAPITAL MARKETS LIMITED PARIBAS CAPITAL MARKETS SCHRODERS UBS LIMITED
ABN AMRO HOARE GOVETT ARGENTARIA BOLSA BANCA COMMERCIALE ITALIANA
BARCLAYS DE ZOETE WEDD LIMITED CREDIT LYONNAIS SECURITIES CREDITO ITALIANO
DEUTSCHE MORGAN GRENfell DRESDNER BANK - KLEINWORT BENSON
ROBERT FLEMING & CO. LIMITED ISTITUTO BANCARIO SAN PAOLO DI TORINO S.p.A.
LAZARD FRERES ET CIE NATWEST SECURITIES LIMITED
OVERSEAS-CHINESE BANKING CORPORATION LIMITED SOCIETE GENERALE SBC WARBURG

13,455,000 Shares

This portion of the offering was offered in the United States and Canada by the undersigned.

MORGAN STANLEY & CO.
Incorporated

LEHMAN BROTHERS

ALEX. BROWN & SONS CS FIRST BOSTON DONALDSON, LUFKIN & JENNETTE
Incorporated GOLDMAN, SACHS & CO. LAZARD FRERES & CO. LLC
MERRILL LYNCH & CO. MONTGOMERY SECURITIES J.P. MORGAN SECURITIES INC.
PAINEWEEBER INCORPORATED ROBERTSON, STEPHENS & COMPANY
SALOMON BROTHERS INC. SCHRODER WERTHEIM & CO.
SMITH BARNEY INC. SOCIETE GENERALE
ARNHOLD AND S. BLEICHROEDER, INC. SANFORD C. BERNSTEIN & CO., INC.
COWEN & COMPANY FAHNESTOCK & CO. INC. FIRST OF MICHIGAN CORPORATION
GRUNTLA & CO., INCORPORATED JEFFERIES & COMPANY, INC. LEGG MASON WOOD WALKER
MCDONALD & COMPANY Incorporated NEEDHAM & COMPANY, INC.
RAUSCHER PIERCE REFSNES, INC. SOUNDVIEW FINANCIAL GROUP, INC.

October 1995

BRISTOL & WEST BUILDING SOCIETY
\$150,000,000 Floating rate notes due 1996
Notice is hereby given that the interest rate on these notes, from 26 October 1995 to 26 January 1996, interest payable on 30 January 1996 will amount to \$177.53 per \$10,000 note and \$1,775.27 per \$100,000 note.
Agent: Morgan Guaranty Trust Company
JPMorgan

BANCA DI ROMA
Banca di Roma S.p.A. - Banca di Roma S.p.A. - Banca di Roma S.p.A.
ECU 200,000,000 Floating Rate Depositary Receipts due 1997
In accordance with the terms and conditions of the Receipts, the interest rate for the period from 1 October 1995 to 30 September 1996 has been fixed at 6.02525% per annum.
The interest payable on 30th April, 1996 against Coupon No 9 will be ECU 308.48 per ECU 10,000 nominal and ECU 3,084.80 per ECU 250,000 nominal.
Principal Paying Agent and Agent Bank ROYAL BANK OF CANADA
S.G. Warburg & Co. Ltd.
2 Flaxbury Avenue, London EC2M 2PP
or any of the other paying agents named on the Notes.
Interest will cease to accrue on the Notes called for redemption on and after 30th November, 1995 and Notes so presented for payment should have attached all Coupons maturing after that date.
£65,000,000 nominal amount of Notes will remain outstanding after 30th November, 1995.
30th October, 1995

Residential Property Securities No. 1 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announces that Notes for the nominal amount of £200,000 have been drawn for redemption on 30th November, 1995, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinct numbers of the Notes drawn, are as follows:
1107 1220 1240 1262 1286 1306 1326 1350 1374 1400
1421 1444 1467 1487 1513 1535 1557 1580 1603 1624
1647 1672 1695 1716 1740 1769 1790 1815 1839 1859
1880 1902 1922 1945

On 30th November, 1995 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of S.G. Warburg & Co. Ltd.

Interest will cease to accrue on the Notes called for redemption on and after 30th November, 1995 and Notes so presented for payment should have attached all Coupons maturing after that date.

£65,000,000 nominal amount of Notes will remain outstanding after 30th November, 1995.

30th October, 1995

उमरता अर्थ-व्यवस्थाओं और
पूँजी बाजारों में माहिर हैं हम

ING BANK

फोन: 91.22.2826548 फैक्स: 91.22.2846134

FINANCIAL TIMES

MARKETS

THIS WEEK

Global Investor / Philip Coggan

Fear and loathing in Canada's result

Canada has a reputation for being nice-but-worthy and, as an investment area, it has seldom set the pulses racing.

But today's independence referendum in Quebec could cause turmoil in Canadian bonds and may prompt some vigorous debate between bond-holders and the Canadian authorities.

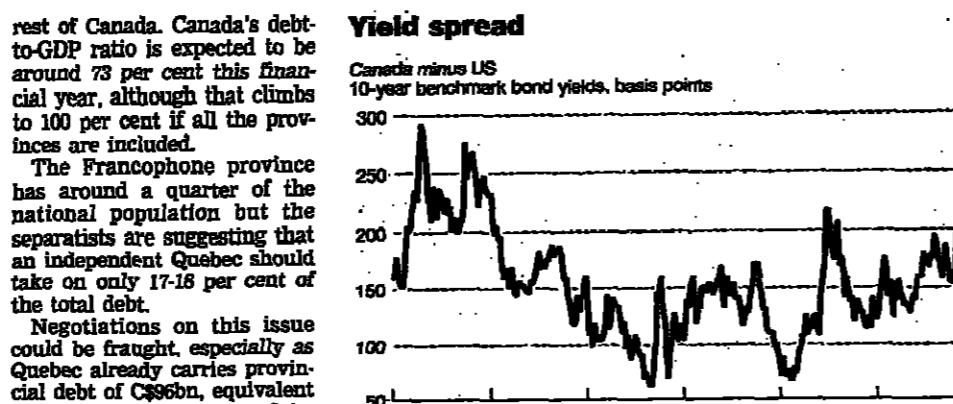
Early opinion polls appeared to indicate a victory for the No camp but more recent sampling have shown the secessionist camp holding a slight lead.

As a consequence, the Canadian dollar and bond markets have gone into retreat, investors have sold shares in Quebec-based companies and Quebec citizens and businesses are shifting assets and bank accounts out of the province.

"A yes vote would prompt a very sharp sell-off in the Canadian bond market", said Ms Katy Peters, senior economist at Daiwa Europe.

The main problem is likely to be the massive uncertainty which will follow a separatist vote. Pro-secessionists say they will negotiate a new deal with Canada; if, after 12 months, they have not reached agreement, they will go their own way.

One particular problem is how to divide up the national debt between Quebec and the



"best case scenario", Quebec would have a debt-to-GDP ratio of 106 per cent and a budget deficit equivalent to 9 per cent of GDP. While there are worse cases in the developed world, these are pretty hairy figures and hardly make Quebec debt attractive.

But even assuming that Canada and Quebec could come to some sort of agreement on the amount of debt to be taken on,

how would such a transfer actually be accomplished? Would investors find that one-in-four of their Canadian government bonds suddenly became Quebec bonds?

How would the maturity structure and coupon profile be affected?

One can certainly imagine that international investors would be aggrieved, and demand compensation, if their

Total return in local currency to 26/10/95

	% change over period			
	US	Japan	Germany	France
Cash	0.11	0.00	0.08	0.12
Week	0.11	0.00	0.08	0.12
Month	0.49	0.04	0.02	0.06
Year	6.50	2.75	5.55	10.13
Bonds 3-5 year	0.07	0.17	0.20	0.17
Week	0.07	0.17	0.20	0.17
Month	1.43	0.85	1.02	0.92
Year	12.95	13.95	13.49	11.54
Bonds 7-10 year	-0.27	0.50	0.24	0.59
Week	-0.27	0.50	0.24	0.59
Month	2.05	0.55	1.30	1.15
Year	19.39	18.10	16.27	14.83
Equities	-2.3	-1.5	-1.9	-0.1
Week	-2.3	-1.5	-1.9	-0.1
Month	-0.5	-0.1	-3.9	-2.7
Year	28.6	21.3	5.7	1.1

Source: Cash & Bonds - Lehman Brothers, Equities - NatWest Securities. The FT-Actuaries World Indices are owned by The Financial Times Limited. Goldman Sachs & Co. and Standard & Poor's.

Canadian bonds were compulsorily replaced by Quebec bonds of lower credit quality (the latter are currently rated A2/A+ by the agencies). Ms Peters says there are signs that some investors are buying bonds issued by Ontario, since it is the largest province and they know they will not be swapped into Quebec debt.

Further uncertainty arises from the secessionists plan to maintain the Canadian dollar.

An alternative (and simpler)

It is not clear how long this would last since, as many UK Europhobes will attest, it could be very difficult to run an independent economic policy with out a separate currency.

All these issues have taken their toll on Canadian bonds, with the spread over US Treasury bonds widening to 190 basis points at the 10-year level. But markets may not really have priced in the possibility of a complete breakup; spreads have been as wide as 300 basis points in the past.

Some investors seem to be counting on the undecided members of the electorate to vote No.

Ms Peg Hadzima, director of global bonds research at Salomon Brothers in Boston, says that "I think that national behaviour will prevail at the polls as it has in the past. From the distress levels in bonds seen last week, there may be a buying opportunity."

Daiwa Europe's Ms Peters says that if there is a Yes vote "spreads will initially widen substantially, but then narrow at the short end as investors

work out that it will take some time to negotiate a deal. Conversely, a no vote will be greeted with relief, with spreads narrowing, but then investors will realise that a narrow victory means the issue will come up again."

According to the Bank Credit Analyst, in the event of a Yes vote, "capital markets would at a minimum force Canada to eliminate its dependence on foreign capital via punishingly high interest rates and an extremely undervalued currency. Secondly, as in Mexico, domestic capital flight would play a key role in driving down the Canadian dollar. Quebec has no power to prevent capital flight before it becomes a country."

A separatist vote might prove an interesting financial experiment, albeit one which could be painful for bond investors.

They have suffered from political change in the past, of course, notably when Communist governments took over in Russia and China.

But it is hard to think of a modern example of a democratic country, active in the financial markets, splitting itself in two.

With separatist movements still active in the world, notably in the United Kingdom, Quebec could prove a useful test case.

COMMODITIES

Aluminium trade gathers

Members of the Aluminium Federation should have plenty to talk about when they gather in London on Wednesday for their annual dinner. During last week's annual London Metal Exchange jamboree leading analysts of their industry queued up to give their assessments of the market prospects for aluminium (and all the other base metals).

Mr Tony Bird of the Anthony Bird Associates consultancy thought the metal's price would not fall much further, but neither would it rise much

in the near future; Mr William Adams of LME broker Rudolf Wolf agreed that further falls were unlikely but was much more bullish, seeing a move to \$2,200 a tonne (30 per cent above the present level) late next year; and still more bullish was Mr Wiktor Bielski of Bain and Company, part of the Deutsche Bank group, who saw the price spiking to \$5,500 a tonne before 1998.

Another likely topic of conversation is the looming prospect of capacity restraints following the lapsing of last year's

international "memorandum of understanding" on restraining production.

Other events this week include the four-day annual assembly of the Association of Natural Rubber Producing Countries, beginning today in Singapore; and delegates there will have at least half an eye on the meeting of European Community foreign ministers in Luxembourg today and tomorrow, where a decision is due to be taken on signing the new, price-stabilising International Natural Rubber Agree-

ment.

On Wednesday the world's first pea futures contract will start trading at the Winnipeg Commodity Exchange. On the same day a three-day conference on Mining and Mineral Resources Policy in the Asia-Pacific region begins in Canberra and the five-day annual session of the International Lead and Zinc Study Group concludes in Geneva. Also concluding on Wednesday is the three-day Indo-China and Myanmar (Burma) Mining Congress in Bangkok.

On Wednesday the world's first pea futures contract will start trading at the Winnipeg Commodity Exchange. On the same day a three-day conference on Mining and Mineral Resources Policy in the Asia-Pacific region begins in Canberra and the five-day annual session of the International Lead and Zinc Study Group concludes in Geneva. Also concluding on Wednesday is the three-day Indo-China and Myanmar (Burma) Mining Congress in Bangkok.

Malawi this month became the latest lucky recipient of help from the International Monetary Fund's "enhanced structural adjustment facility", which provides financial assistance to developing countries that are trying to reform or stabilise their economies. Unfortunately history suggests it may not do any good.

The ESAF is supposed to make it easier for countries to undertake structural reforms by providing subsidised loans which will tide them over any balance of payments problems that might otherwise blow them off course. It was set up in the late 1980s, as the successor to the earlier "structural adjustment facility". In total about \$800 has been disbursed to almost 50 countries.

Malawi is due to receive about \$70m over the next three years. Like all ESAF loans, it will carry a below-market interest rate of 0.5 per cent and have to be paid back between 5% and 10 years after disbursement.

Malawi is certainly in need of assistance. The country's financial position worsened rapidly early last year as tax and spending policy was loosened in the run-up to its first multi-party elections in May.

The government financed this pre-election spree by borrowing from the banking system. Together with a drought and sharp fall in the country's currency, this pushed inflation to 66 per cent by the end of the year. National output meanwhile fell 12 per cent, an even sharper decline than Mexico suffered in the wake of its financial crisis this year.

ESAF money always comes with onerous strings attached.

Under the economic strategy agreed with the IMF, the Malawian government aims over the next three years to achieve economic growth of more than 4.5 per cent a year,

to cut inflation to 5 per cent and to achieve a sustainable balance of payments position. To that end it aims to cut government borrowing sharply and accelerate privatisation.

Early restoration of fiscal discipline will be crucial to Malawi's financial stability. In view of the important role of external financing, a strong commitment to the implementation of the program will be essential to avoid slippages that could undermine donor confidence and impede timely disbursements," the IMF said when the help was agreed.

But will it work? The international community certainly has confidence in ESAF. The IMF's annual meeting in Washington agreed earlier this month that the scheme should be made permanent. The repayment of existing loans means ESAF should become self-financing from 2005 onwards, although extra funds will have to be secured to keep it going until then.

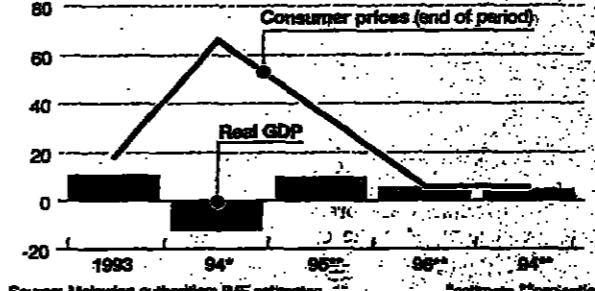
The Fund evaluated ESAF's performance in 1994. Not entirely surprisingly, its conclusions were broadly positive. The study looked at the

Economics Notebook / Robert Chote

Difficulties of assessing ESAF

Malawi: a suitable case for treatment?

Annual % change



to cut inflation to 5 per cent and to achieve a sustainable balance of payments position.

To that end it aims to cut government borrowing sharply and accelerate privatisation.

Early restoration of fiscal discipline will be crucial to Malawi's financial stability. In view of the important role of external financing, a strong commitment to the implementation of the program will be essential to avoid slippages that could undermine donor confidence and impede timely disbursements," the IMF said when the help was agreed.

But will it work? The international community certainly has confidence in ESAF. The IMF's annual meeting in Washington agreed earlier this month that the scheme should be made permanent. The repayment of existing loans means ESAF should become self-financing from 2005 onwards, although extra funds will have to be secured to keep it going until then.

The Fund evaluated ESAF's performance in 1994. Not entirely surprisingly, its conclusions were broadly positive. The study looked at the

19 mostly African countries that had undertaken ESAF programmes by the middle of 1992. It found that the countries involved had reduced the growth of their domestic credit, raised real interest rates and depreciated their real exchange rates - boosting competitiveness. They had less success cutting government borrowing, however.

The study found that the performance of most ESAF participants improved on a number of indicators, although there were some outright failures. The programs were on average associated with stronger export growth (although this did not feed through to reductions in the current account deficit as a proportion of national income). Around half the countries also saw their external viability improve.

IMF help is often interpreted as a "seal of approval" which should encourage other investors and donors to put money into a country. But the evidence that ESAF arrangements have this catalytic effect is mixed. The 1993 study suggested that net capital inflows fell in almost as many ESAF-programme countries as they increased.

Tony Killick, senior research fellow with London's Overseas Development Institute, argues that if donor countries have been persuaded to support the renewal of ESAF by the Fund's report, then they may have been misled.

He argues that it is far from clear, for example, that a rise in average economic growth rates from 2.1 per cent before an ESAF program to 2.8 per cent after can be taken as evidence of the scheme's success given the small number of countries involved.

Mr Killick also argues that it is difficult to draw firm conclusions about the success of ESAF because the vigour with which the programs are implemented varies widely from country to country. He argues that the evidence "provides little support for the claim that those which secured the greatest progress towards viability understood the strongest measures". Improvements in country performance could also come from other sources than ESAF, such as debt write-off, changes in export prices or better weather.

The creation of ESAF in 1987 was a welcome recognition that many low-income countries needed an extended period of subsidised financial assistance if deep-seated balance of payments problems were not to derail economic reform. The value of the help provided remains difficult to assess, however.

This lack of evidence for ESAF's success has not prevented its extension being agreed in principle. But it remains to be seen whether it will prevent the raising of the finance which is needed to achieve that objective.

"Schadler et al, *Economic adjustment in low-income countries, Occasional paper 106, IMF 1993*.

"Killick, *IMF programmes in developing countries, Routledge 1995*.

is
for
issuers, investors, insights
and ideas. All of which we

bring
together.
Impressively.



INVESTMENT BANKING. FROM A TO

A DIVISION OF BARCLAYS BANK PLC

REGULATED BY SFA AND IMRO

FIRDAY OCTOBER 27 1995	THURSDAY OCTOBER 26 1995				DOLLAR INDEX					
	US	Pound	Swiss	Yen						
	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index
Australia (92)	180.50	5.2	118.07	131.44	5.1	105.57	171.28	117.48	123.04	160.72
Austria (27)	188.94	-7.5	108.52	122.02	-18					

WORLD BOND MARKETS: This Week

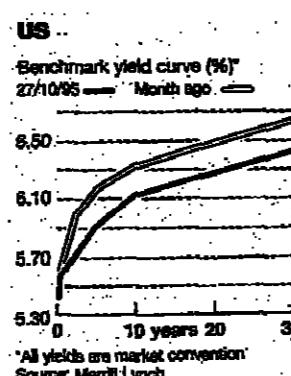
NEW YORK Maggie Urry

The bond market had a see-saw week, ending with the yield on the long bond barely changed at 6.35 per cent. That was in spite of indications that the economy is growing at a much faster pace than had been expected, putting off the chance of an interest rate cut at least until the December 19 meeting of the Federal Reserve Open Market Committee.

Stronger than predicted durable goods orders, reported on Thursday, sent the market lower. That was reinforced on Friday, when third-quarter gross domestic product growth was estimated by the Commerce Department at 4.2 per cent annualised, well above expectations of 2.5 per cent.

Although the market reacted badly initially, bond prices recovered sharply in the afternoon. Political developments in Europe strengthened the dollar, which boosted the bond market.

Even so, bonds still have to surmount any challenges posed by the continuing



wrangling over the budget deficit and the debt ceiling.

This week will give the first clues as to how the economy is faring so far in the fourth quarter, with the October employment statistics due on Friday. The median forecast, according to MMS International, is for the unemployment rate to be unchanged from September's 5.6 per cent. But a rise in hours worked and earnings may give cause for concern.

LONDON

After an eventful week, UK gilts are expected to spend the next few days in a narrow range, tracking other markets in the absence of the release of important domestic data.

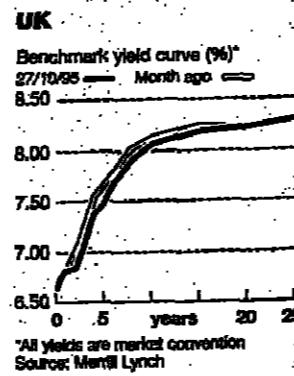
The market heaved a sigh of relief last week over the highly successful auction of £3bn of 20-year gilts, enabling prices to regain some of the ground lost following the previous disappointing 10-year auction.

The resulting rally, supported by a downbeat CBI Industrial Trends survey, reversed the recent spread widening against Germany.

The 10-year gilt yield spread over its German counterpart ended the week at 170 basis points, down from 184 points at the start of the week.

However, according to Mr Andrew Robert, gilt analyst at Union Bank of Switzerland, "any further outperformance will be difficult for three reasons: bond gilt yields are put on around auction time, are likely to be unwound at around 170 basis points [yield

Conner Middelmann



spread]; any significant strength will be absorbed by further [Bank of England] tap sales of gilts; and background problems over funding, the budget and politics have not disappeared".

Nevertheless, he predicts, "gilts will remain well supported, given that data continues to point to a weaker real economy, to be reinforced by Wednesday's release of the October Purchasing Managers' survey".

FRANKFURT

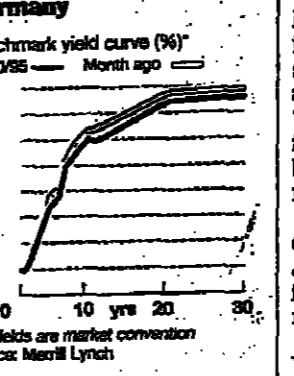
With German bonds benefiting from a slowdown in the economy and modest inflation - both trends were confirmed last week - the yield on 10-year Bunds has dropped to 6.50 per cent from 6.55 per cent since mid-October. But some analysts believe the macroeconomic trends would have justified a stronger price performance, with the yield down to around 6.45 per cent.

Inflation in west Germany remained at 1.6 per cent in October, which Mr Holger Fahrnkirk, economist at Union bank of Switzerland, expects to be maintained until the end of the year.

"No substantial rise is seen in the first half of 1996 and only towards the end of next year will west German inflation rise towards 2 per cent".

The six main economic institutes confirmed expectations of a growth slowdown last week. But uncertainties remain about the likely strength of private

Andrew Fisher



consumption, the extent to which inflation can be kept down and the Bundesbank's own policy on money market rates, says Mr Thomas Kurtz, bond analyst at Bayerische Hypotheken und Wechsel Bank.

These factors have put a brake on the rise in German bond prices, which have thus moved more in line with weaker US Treasury bonds and should continue to do so this week.

TOKYO

While the long end has seen a lack of buying interest among institutional investors, short-term rates have been affected by the expanding "Japan premium", the extra funding cost for Japanese banks in the eurodollar market.

To counter rising costs of overseas funding, the Bank of Japan continued to inject funds into the domestic money markets last week.

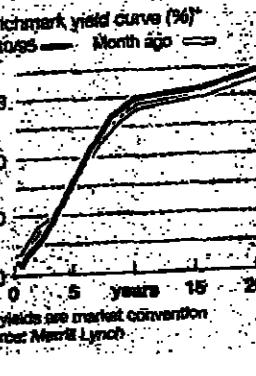
On Thursday, it provided Y1,300bn - a sum exceeding the day's projected fund shortage of Y800bn - by buying commercial bills.

"The Japan premium is the only thing that people talk about," says Mr Cameron Umetsu at UBS Securities.

Due to the rise in domestic liquidity, banks have funded themselves on the domestic money markets, converting the capital into dollars. Similar money market operations are expected to continue as long as the "Japan premium" persists.

"The problem is likely to

Emiko Terazono



continue since Japanese banks increase their funding towards the end of the year and interest rates tend to rise," said a Japanese financial sector official.

Meanwhile, concern over the financial system may lead to an increase in corporate bond supply. Domestic corporate bond issues in the first half of the business year totalled Y2,660bn, some 80 per cent of the previous year's total issuance.

Government bonds

Consensus of gloom on outlook for Italy

Last week, the Italian market gave a typical performance, defying forecasts at every turn.

In the first half, bonds have been cheap and looked set to get cheaper, forcing investors to wonder when to buy.

Then Mr Lamberto Dini, the prime minister, promised his resignation and secured a reprieve for his government, prompting a rally in bond prices and leaving traders to question whether the recovery had gone too far and when they should sell.

"It is a notoriously volatile market. With Italy it is a world of shifting probabilities - you can never say this will definitely happen, only this is more likely to happen than that," says Mr Michael Dell, bond analyst at UBS.

Such volatility is likely to continue, while a number of uncertainties hang over the Italian economy. The political crisis has been postponed, but it looks set to return within months, if not weeks. The budget still faces a number of hurdles - Italy's future in a European single currency system and the direction of monetary

policy are all weighing on government bonds, or BTPs.

Such looming concerns have bred an unusual consensus about a traditionally unpredictable market: the downside far outweighs the upside on Italian bonds. Opinion is distinguished only by different shades of gloom.

Mr David Roche, president of Independent Strategy, the London-based research firm, is the gloomiest of them all. In a recent article in *Eurooneye* magazine, Mr Roche predicted that the Italian risk premium, the benchmark Italian bond yield spread over bonds which closed at 545 basis points on Friday, will widen to over 700 basis points.

Mr Roche argues that "the growing realisation that Emu [European economic and monetary union] will not happen means that the markets will adjust Italy's risk premiums to the sky... [and even if it does happen] it certainly will not include Italy".

He also has doubts about the fundamentals of the Italian economy. While Mr Dini's 1996 budget assumes interest rates

falling to 8.5 per cent by the end of next year, Mr Roche expects them to be up to 11 per cent. Official inflation forecasts are for 3.5 per cent, but producer prices are rising at 9.2 per cent per year and CPI is at 5.8 per cent.

In the more medium-term, the upside is limited by the progress of the budget, which goes to the senate this week and then on to face what is expected to be even tougher opposition in the lower house.

Mr Luca Jellinek, bond strategist at Paribas Capital Markets, says budget wrangles in the lower house "may even get to the point where they need another confidence vote - like the supplementary budget passed in March". Even after the 1996 budget passes, there will be disagreements over supplementary measures to come.

"The government may have averted the worst-case scenario in the short term, which should give BTPs in another way. The US dollar's failure to make significant headway against the D-Mark, has been weighing on the lira.

"That's made reversals in the Italian markets easier."

says Mr Kit Juckles, director of bond and currency strategy at NatWest Markets.

Although he feels that quite a lot of bad news has already been priced into the market, and says the 10-year BTP yield spread over German government bonds could narrow to around 530 basis points in the near term, "a return to around 600 basis points is eminently possible if we get a political vacuum in the new year".

Perhaps most telling for prospective investors in Italian bonds are not the forecasts, but the figures on past performance. Daiwa Europe calculates that for a US dollar investor calculating annualised returns, German bonds, after Sweden and Finland, have been the best European fixed income investment this year.

Italian government paper, on the other hand, comes in the bottom half of the list, giving investors less than half the total return they would have got in bonds.

James Harding and Conner Middelmann

MEDIOBANCA

PAID UP CAPITAL LIT. 1,000,000,000
HEAD OFFICE: VIA FILODRAMMATICO 10, MILAN, ITALY
REGISTERED AS A BANK AND BANKING GROUP

The Company's Annual General Meeting, held in Milan on 28th October 1995, adopted the following

BALANCE SHEET AS AT 30TH JUNE 1995

ASSETS		LIABILITIES	
CASH AND DEPOSITS WITH CENTRAL BANKS AND POST OFFICES	Lit. 98,743,956		
GOVERNMENT AND QUASI-GOVERNMENT SECURITIES ELIGIBLE FOR REFINANCING AT CENTRAL BANKS	3,531,830,706,046		
AMOUNTS DUE FROM BANKS:			
Deposits repayable on demand	285,757,611,862		
Other accounts	582,248,613,612		
LOANS AND ADVANCES TO CUSTOMERS	17,991,721,073,409		
DEBT SECURITIES ISSUED BY:			
Public agencies	329,480,444,145		
Banks	84,403,865,715		
of which: Own securities Lit. 57,662,711,467			
Financial companies	18,000,000,000		
Other issuers	14,146,480,000		
EQUITY INVESTMENTS	3,042,444,710,476		
INVESTMENTS IN GROUP UNDERTAKINGS	92,409,147,196		
TANGIBLE FIXED ASSETS	21,675,887,601		
OTHER ASSETS	308,038,990,644		
ACQUIRED INCOME AND PREPAID EXPENSES:			
Acquired income	641,933,337,173		
Prepaid expenses	33,693,899,056		
of which: Disburse on bonds issued Lit. 4,971,847,000			
	675,627,236,229		
	28,893,084,929,182		

It was resolved:

1. to allocate Lit. 58.5 billion to the Statutory Reserves;

2. to pay a dividend of 20%, i.e. Lit. 200 per share on all the Company's 476 million shares currently in issue representing its share capital of Lit. 476 billion.

The gross dividend of Lit. 200 per share will be payable as from 16th November 1995 upon surrender of Coupon No. 11 at the Company's Offices, Via Filodrammatici 10, Milan, and at Branches in Italy, Banca Commerciale Italiana, Banca di Roma, Credito Italiano, and also at Monte Triuli in respect of states administered by it, under current legal regulations.

Syndicated loans

Big Japanese banks ride out the storm

The enduring increase in overseas funding costs for Japanese banks, which had been expected to be a short-lived affair, has started to restrict their activities in the international syndicated loans market.

Although the margin banks have to pay over the London interbank offered rate (Libor) has been fluctuating, it was estimated late last week to be about 55 basis points.

Faced with funding costs at this level, banks wanting to participate in high-profile loans with important clients, such as the one under way for Hanson, will automatically be drawn up to 50 per cent.

The margin on Hanson's £150m five-year facility, which is being arranged by Chemical Bank and NatWest Markets, has been set at 12% basis points, rising to 13% basis points if more than 50 per cent is drawn.

However, the bigger banks are prepared to ride out the storm in order to defuse accusations from the market that they are "fire-fighters" players. "The big Japanese banks are prepared to fund the clients which are important to them," said one banker.

As the largest single group operating in the market, with a share of about 15 per cent, the Japanese banks have been working hard to improve their image, which had been tarnished by their withdrawals

from the market in the late 1980s. That exit was prompted by an increase in bad loans in Europe and credit problems at home linked to the fall in the Japanese stock market.

In the group of co-arrangers on Hanson's deal, two of the seven banks are Japanese - Fuji and Sumitomo. The other co-arrangers are Citibank, Commerzbank, Crédit Lyonnais, Lloyds Bank and Midland Bank. Along with Chemical and NatWest, they have each

arranged by UBS. Since the seven-year facility comes so soon after the FF21bn facility arranged by Société Générale, and is also a standby facility, Woolwich will be paying an extra basis point.

The margin for the first three years is 16 basis points, rising to 17 basis points for years 4 and 5 and 17.5 basis points for the final two years.

There is a commitment fee of 7 basis points for the first five years and 7.25 basis points for the remaining two years. The deal is now in general syndication and should close on November 7.

● Unilited Pronto Italia, the international consortium building Italy's second digital mobile phone network, will be paying a margin of 17.5 basis points over Libor on its 10-year £1,600m credit facility, falling to 22.5 basis points over Libor.

A similar facility, for £1.2bn, is being arranged by the bank and not taken from Telstar or Reuters, but UK corporate clients are said to be shunning such bilateral agreements with Japanese banks in favour of others whose Libor rate is significantly lower.

It is also being said that some Japanese banks have tried to invoke the "increased cost" clause in syndicated loan contracts, but without much success.

● Woolwich Building Society has come to the market for the third time this year with a £250m revolving credit facility, However, it appears that

arranged by UBS. Since the seven-year facility comes so soon after the FF21bn facility arranged by Société Générale, and is also a standby facility, Woolwich will be paying an extra basis point.

The margin for the first three years is 16 basis points, rising to 17 basis points for years 4 and 5 and 17.5 basis points for the final two years.

There is a commitment fee of 7 basis points for the first five years and 7.25 basis points for the remaining two years. The deal is now in general syndication and should close on November 7.

● Unilited Pronto Italia, the international consortium building Italy's second digital mobile phone network, will be paying a margin of 17.5 basis points over Libor on its 10-year £1,600m credit facility, falling to 22.5 basis points over Libor.

A similar facility, for £1.2bn, is being arranged by the bank and not taken from Telstar or Reuters, but UK corporate clients are said to be shunning such bilateral agreements with Japanese banks in favour of others whose Libor rate is significantly lower.

It is also being said that some Japanese banks have tried to invoke the "increased cost" clause in syndicated loan contracts, but without much success.

NEW YORK

Lisa Bransten

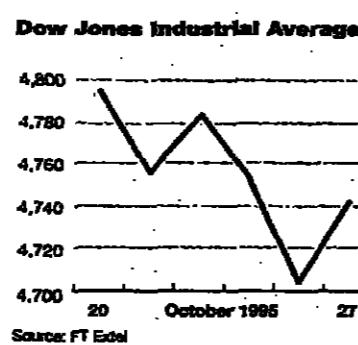
Investors torn on hopes for the economy

US blue chips ended last week with a 53-point loss, but there was enormous volatility with shares moving up and down in 30 and 50-point swings all week. Friday's market was especially erratic as the strong figures on third-quarter gross domestic product forced investors to reassess their views of the economy.

This week may see the same cross currents that led to last week's roller-coaster ride. Investors would like to see the economy slow enough to encourage the Federal Reserve to lower interest rates before the year-end. (Almost everyone has given up hope for a cut at the November 15 meeting of the Fed's Open Market Committee.)

On the other hand they would like to see enough economic strength to ensure that corporate earnings hold up over the next several quarters.

Friday's employment figures should help shape a consensus about economic



Source: FT Estel

LONDON

Philip Coggan

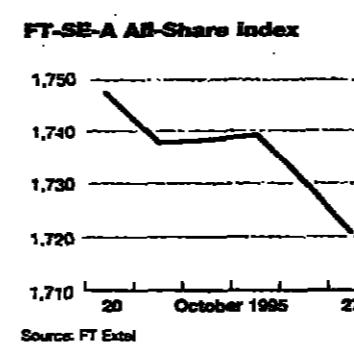
International influences still to dominate

Investors in London will be hoping that shares can stage a rebound after a turbulent week, which ended with the FTSE 100 index closing below 3,500.

International influences are likely to continue to dominate, with the US equity market going through a volatile phase and currency markets prey to political worries in France, Italy, Canada, and the health of Mr Boris Yeltsin, the Russian president.

The most important figure this week will be US non-farm payrolls data on Friday, which will be searched for signs of the economic strength that showed through in last week's third-quarter gross domestic product numbers.

Little is expected from Wednesday's meeting between Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddie George, governor of the Bank of England. With Mr Clarke's budget due next month, it is thought unlikely that the pair will decide to move base rates.



Source: FT Estel

What the UK market really needs is another takeover, since the endless diet of unsanctioned rumours is failing to satisfy its appetite.

Deals announced earlier this year created the liquidity which carried the Footsie to its all-time high and allowed the market to ignore signs of a slowdown in earnings growth.

Without a bid, the markets will closely watch this week's results, which include Shell, Thames Water and retailers a Sainsbury, Boots, and Kwik Save for the state of corporate confidence.

OTHER MARKETS

AMSTERDAM

After last week's sharp sell-off in Philips, the electronics group, the Amsterdam bourse will be braced for third-quarter results this week from some of the Netherlands' most cyclical companies, writes Ronald van de Krol.

DSM and Akzo, the country's two big chemicals groups, are both expected to produce strong results, on Tuesday and Thursday respectively. Some analysts forecast that DSM will produce a doubling in net profits before extraordinarys compared with last year's F11.4m (£70m). Akzo's results are tipped to be up by a more modest 15 to 20 per cent.

In both cases, attention will also be focused on future prices and business prospects. Traders will be waiting too for Akzo's comments on the future which erupted in the UK recently over a government warning on a type of birth control pill made by the Dutch company.

KLM Royal Dutch Airlines is also scheduled to release figures on Tuesday for the 1995 -96 second quarter, which covers the peak summer months of July, August and September. Net results are expected to be lower.

reflecting, among other things, the recent end to the airline's pension premium debate and the lack of disposal of older aircraft.

HELSINKI

Extraordinary shareholders' meetings are being held by Repola, on Tuesday, and by Kymmenne on Wednesday to ratify the proposed merger between the two big forestry groups.

Flying high as recently as September, the industry's market rating in both Finland and Sweden has been hit by worries about strengthening domestic currencies, hitting profit margins abroad, and by announcements of increased papermaking capacity. Repola itself confirmed a decision to go ahead with a new paper mill only last Thursday. Paribas Capital Markets suggests reducing exposure to Repola and Kymmenne, among others.

PARIS

Peugeot, the French motor vehicle manufacturer, was in Tokyo last week, where it forecast a 25 per cent rise in its Japanese car sales this year. This Thursday, it is expected in London, but it has

scheduled an analysts' meeting for early this morning to explain its first-half results, released after Friday's close.

At that point, traders were not hopeful. The shares fell FF720 on the day to a new 1995 low of FF660, after an intra-day low of FF588 and down from a year's high of FF782.

The release was close to the deadline for half-year figures, and there was some concern about this in the market; however, with net attributable profits up from FF685m to FF7.216m, they were in the middle of analysts' forecasts, which ranged between just under FF7.1b to FF7.4b.

FRANKFURT

Following last week's third-quarter figures from Deutsche Bank and Commerzbank, Dresdner reports on Thursday. In 1994, notes Mr Jim Hyde at Williams de Broe, Dresdner produced 10-month figures, so there are no comparative figures available; he believes, too, that the Kleinwort Benson acquisition's profits will not be included in the third-quarter results as it has proven difficult to harmonise reporting.

The local market will be spiced up with today's expiry That said, Mr Hyde reckons

Dresdner could show operating profits of DM1.7bn, up 20 per cent, compared with a fall of 5.5 per cent in the first half, with the improvement due almost entirely to a reversal of proprietary trading losses.

Thursday also sees the Bundesbank's fortnightly meeting, but it is not expected to move key interest rates.

STOCKHOLM

With a hardening currency and uninspiring progress reports, US investors have punished any perceived weakness in Swedish stocks. This week, they will have third quarters from Axa, the consumer durables group, and Trelleborg, the metals company, to bite on; UBS forecasts a profits rise from the latter of 248 per cent.

HONG KONG

The Hong Kong stock market is expected to spend another week in thrall to Wall Street, writes Louise Lucas. Today, investors will be scrutinising the US third-quarter GDP statistics for clues to the economy's health and the consequent likelihood for a further cut in interest rates.

The local market will be spiced up with today's expiry

of October futures, which could make for a more volatile day's trading, and Hong Kong Telecom is likely to attract attention in the run up to the announcement of its interim results on Thursday.

The market is looking for an increase in earnings of 14.9 per cent from HK\$8.7bn to HK\$10bn.

TOKYO

The dwindling of foreign buyers may offer an opportunity for dealers and other investors looking for short-term profits to sell the market, writes Eniko Tenzeno.

The banks, especially those perceived by investors to be financially weaker, are already facing a wave of short selling. Daiwa Bank and Yasuda Trust and Banking were targeted by brokerage dealers last week.

Weakness in the banking sector may also prompt profit-taking in high-tech stocks, which have rallied since the start of the year.

Many of the electronics companies announced profits last week without any surprises and, accordingly, some domestic institutions may move to lock in profits.

Compiled by William Cochrane

International offerings

Banks arranging Eni sale pray for political calm



However, the wayward behaviour of stock markets last week has raised fears among bankers that the good times for these so-called "hot" stocks may soon be at an end.

With most of the offerings for 1995 already in the market, investment bankers are working hard to win business for 1996.

The mandates up for grabs include the sale of the Spanish government's remaining stake in Repsol, the oil company, and Argentaria, the partially privatised banking group in Spain.

The Austrian government is also in talks with banks with respect to its partially-privatised oil and gas company, OMV.

Latin American offerings are also likely to be a feature next year after their absence this year as a result of the Mexican peso crisis.

The privatisation of Telefónica de Perú, which could raise as much as \$1.5bn, is expected in the second quarter.

Meanwhile, the Brazilian government is in the process of selecting the banks to arrange the privatisation of the mining group Companhia Vale do Rio Doce, which could come to market by the middle of 1996.

With no sign of a let-up in primary issuance, equity syndicate managers might dream of swapping their desks for a deckchair on a holiday island. Such wishful thinking could well come true for one bank in the not too distant future.

For PT Telkom's initial public offering which is expected to raise between \$2.5bn and \$3.1bn, there are now eight global co-ordinators, with one to take the lead.

Originally, there were three, including Goldman Sachs and Merrill Lynch, and SBC Warburg and Lehman which were considered as a team.

Then, the Indonesian government upgraded the four domestic leads - Bambu, Jardine Fleming Nusantara, Danareksa and Makindo - to joint global co-ordinators.

Antonia Sharpe and Manuela Saragosa

1995 INTERIM REPORTS

The following companies announce that Interim Reports for the first half of 1995 are available upon request at their respective registered offices and at the offices of the Consiglio di Borsa (Stock Market Board).



STET - Società Finanziaria Telefonica p.c.

Registered capital Lit 5,281,212,121,000 fully paid

Entered in the Tribunale di Torino (Turin Court) Register of Companies under no. 286/33

Registered office in Turin - Via Berlino, 28 (Tel.: 011/559851)

Head office in Rome - Corso d'Italia, 41 (Tel.: 06/55881)



Registered capital Lit 8,204,071,437,000 fully paid

Entered in the Tribunale di Torino (Turin Court) Register of Companies under no. 131/17

Registered office in Turin - Via San Dalmazzo, 15 (Tel.: 011/51141)

Head office in Rome - Via Flaminia, 189 (Tel.: 06/35881)



SIRTI Società per Azioni

Registered capital Lit 220,000,000,000 fully paid

Entered in the Tribunale di Milano (Milan Court) Register of Companies under no. 17236

Registered office in Milan - Via G.B. Pirelli, 20 (Tel.: 02/66771)

Notice
Dresdner International Finance plc, Dublin, Ireland
Effective as of October 1, 1995 Dresdner International Finance plc, Dublin, Ireland, has changed its legal name to:
Dresdner Bank (Ireland) plc.

Also effective as of October 1, 1995 the share capital of Dresdner Bank (Ireland) plc will be held to 99.9% by Dresdner Bank Luxembourg S.A. and to 0.1% by Dresdner Bank AG, both fully consolidated companies of the Dresdner Bank Group. All debts of Dresdner Bank (Ireland) plc arising from the issue of the Bonds remain valid which are officially listed and traded on the Amsterdam Stock Exchange. The unconditional and irrevocable Guarantee given by Dresdner Bank AG for these Bonds remains likewise unchanged. The Bonds in question are:

NLG 300,000,000,-/23% Bonds Bonds of 1995/2000
ISIN: LU0000134883
Coupon Code: 558 5406
ISIN-Code: NL0000134883
German Security Code: 127 765
London, October 1995

CITICORP
U.S. \$250,000,000
Guaranteed Floating Rate Subordinated Capital Notes
Due July 1, 1997
Notice is hereby given that the Rate of Interest has been fixed at 5.9375% and that the interest payable on the relevant Interest Payment Date, November 30, 1995 against Coupon No. 49 in respect of US\$1,000 nominal of the Notes will be US\$51.13.

October 30, 1995, London
by Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

Notice of Redemption
Banco Crédit Commercial de France S.A.
U.S. \$60,000,000
95% Notes due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given that the Notes will mature and become due to maturity on November 6, 1995. On such date, the relevant coupon amount per U.S. \$100.00 will be U.S. \$4.750. In order to receive payment of principal and accrued interest on such Notes, payment must be made to the principal place of business and attached coupons must be made to the Principal Paying Agent.

PRINCIPAL PAYING AGENT
Chase Manhattan Bank
L-2230 Luxembourg
Attn: Manager Com. Trust Operations
By: Chase Manhattan Bank
L-2230 Luxembourg
Principal Paying Agent
October 30, 1995

Mass Transit Railway Corporation
(A corporation established by the Mass Transit Railway Corporation of Hong Kong)
HK\$3,000,000,000
(an equivalent amount in U.S. dollars)
Medium Term Note Program
HK\$160,000,000 Collared Floating Rate Notes due 1996
Notice is hereby given that the HIBOR applicable to the subject notes for the period from October 25, 1995 to January 25, 1996 is fixed at 6.00 per p.a.. The inclusive rate is 6.0252 per cent. Coupon amount payable on January 25, 1996 per HK\$300,000 note is HK\$7,640.41.
Morgan Guaranty Trust Company of New York
Hong Kong
As HK Reference Agent:
JPMorgan

THE TAX FREE WAY TO PLAY THE MARKETS*
We are the leaders in financial and commodity trading services. Accounts are managed within 72 hours. Up-to-date price feeds 24/7, Page 600 Telcos CHF. For brochure and account application form call 0171 280 3867.

CITY INDEX

CONTRACTS & TENDERS

KUWAIT OIL COMPANY (KSC)



TENDER NO: S-T/1995/4

SALE OF SURPLUS EQUIPMENT

Kuwait Oil Company (KSC) invites interested local and international Contractors and others who wish to participate in the above mentioned Tender for sale of Surplus Equipment on "AS IS WHERE IS" basis, in accordance with the "General Conditions for the sale of Surplus Equipment" contained in the Tender, to collect the Tender documents from Stores Department, Kuwait Oil Company, Ahnudi, Kuwait during normal working hours from Saturday 28th October, 1995 against the payment of KD. 230/- (Kuwaiti Dinars Two Hundred thirty only) per set, non refundable.

Bids shall be delivered by hand into the Tender Box at the above address between 0700 hours to 1500 hours on Saturday, 9th December, 1995. Late bids will not be considered.

Given below is a brief description of the items of Equipment offered for sale.

GROUP	TITLE	MANUFACTURER	TOTAL
1 to 10	Tractor Crawlers with Winch & Rippers	Caterpillar	51 Nos.
11 to 14	Excavator Crawler	Caterpillar, Dresser, Yutani	16 Nos.
15 to 18	Crane Hydraulic, Crawler & Track Mounted	Link Belt, Grove, P&H & others	24 Nos.
19	Compactor Vibratory	Doosan	8 Nos.
20	Tractor Farm	Massey Ferguson	9 Nos.
21	Truck Garage	GMC	5 Nos.
22	Loader Rubber Tired	Fuji Heavy Industries, Case & Caterpillar	9 Nos.
23 to 26	Truck Flat Bed & Truck Boom	Chevrolet & GMC	32 Nos.
27	Backhoe Loader & Forklift	Case, Pettibone & Furukawa	8 Nos.
28	Truck Tractor	Mack, GMC & Volvo, GM	5 Nos.
2			

كما من العجل

CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

Oct 27	Closing mid-point	Change on day	Bid/offer spread	Day's Mid	One month	Three months	One year	Bank of	
				high	Rate %/PA	Rate %/PA	Rate %/PA	Eng. Index	
Europe									
Austria	(Sch) 15.5758	-0.0455	568 - 850	15.5800	15.4836	15.4455	2.3	107.3	
Belgium	(Fr) 45.4739	+0.1254	322 - 155	45.4320	45.1949	45.5760	2.5	110.0	
Denmark	(DK) 8.8035	-0.008	762 - 847	8.5508	8.5288	8.5720	1.1	104.4	
Finland	(Fr) 4.5767	-0.008	770 - 775	5.6678	6.6300	6.6573	0.7	88.1	
France	(Fr) 7.6984	-0.052	77.7567	7.6765	7.7023	-1.1	7.7033	-0.1	
Germany	(DM) 2.2129	-0.0064	117 - 141	2.2077	2.2077	2.1894	2.8	110.2	
Ireland	(I) 0.7484	-0.056	800 - 167	265.912	352.975	352.977	2.3	110.0	
Italy	(I) 2.303073	-0.0001	738 - 756	0.9758	0.9726	0.9777	0.9	98.65	
Luxembourg	(Fr) 2.4793	-0.0082	775 - 805	45.1940	45.5765	2.5	45.1889	2.5	
Netherlands	(Fr) 4.7923	-0.0082	779 - 806	4.5767	5.6678	5.6678	1.1	104.4	
Portugal	(Pt) 2.0282	-0.0167	480 - 620	234.136	232.575	234.139	-2.0	85.3	
Spain	(Pt) 192.134	-0.0167	613 - 625	192.675	191.780	192.634	-3.1	85.3	
Sweden	(Sk) 10.4370	-0.0243	10.4370	10.4370	10.4370	-0.3	10.4370	-0.3	
Switzerland	(SF) 1.7885	-0.0004	880 - 900	1.7885	1.7885	1.7885	0.3	85.3	
UK	(I) 1.2072	-0.0002	684 - 708	1.2066	1.2061	1.2039	1.1	102.5	
Ecu									
SDR		-1.05053							
Americas									
Argentina	(Peso) 1.5793	-0.0006	794 - 802	1.5805	1.5790	-	-	-	
Bolivia	(P) 1.5161	+0.0058	184 - 194	1.5128	1.5179	-	-	-	
Canada	(Cdn) 2.1651	-0.0155	542 - 559	2.1774	2.1579	2.1682	-0.6	83.3	
Mexico	(New Pesos) 11.4015	+0.267	685 - 688	11.4738	11.1677	11.4738	-2.0	83.3	
USA	(US) 1.5201	-0.0008	797 - 804	1.5840	1.5788	0.8	1.5851	0.8	
Pacific/Middle East/Africa									
Hong Kong	(HK) 2.0946	-0.0111	934 - 957	2.0973	2.0928	2.0959	-0.7	2.0987	-0.8
India	(INR) 5.2185	-0.0008	520 - 525	5.2148	5.2148	5.2125	0.3	20.200	
Iraq	(Ira) 4.7975	-0.0214	542 - 542	5.5070	-	-	-	-	
Japan	(Y) 160.691	-0.0453	577 - 588	160.778	160.181	161.341	5.8	140.7	
New Zealand	(NZ) 4.0015	-0.0005	998 - 032	4.0168	3.9569	4.0168	-0.2	83.3	
Philippines	(P) 2.0405	-0.0095	337 - 373	2.0407	2.0400	2.0414	-3.0	2.0420	-2.5
Saudi Arabia	(Riy) 4.1025	+0.1085	453 - 520	12.144	40.9373	-	-	-	
Singapore	(S\$) 2.2363	-0.0002	520 - 525	5.9405	5.9216	-	-	-	
South Africa	(R) 5.7439	+0.0216	414 - 433	5.7572	5.7405	-	-	-	
South Korea	(Won) 12.024	+0.41	969 - 969	12.1318	12.0336	-	-	-	
Thailand	(T) 42.9520	+0.1649	824 - 976	42.5644	-	-	-	-	
1 Rates for Oct 26. Bold/italics in the Pounds table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. Some values are calculated by the Bank of England. Bank of England 1995 = 100. Indian rupee 1995 = 100. Offer and Mid-rates in both the Pounds and the Dollar Spot tables derived from the THE WIRE/REUTERS CLOSING SPOT RATES . Some values are rounded by the FT.									

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Oct 27	Closing mid-point	Change on day	Bid/offer spread	Day's Mid	One month	Three months	One year	JP Morgan
				high	Rate %/PA	Rate %/PA	Rate %/PA	index
Europe								
Austria	(Sch) 9.8579	-0.0088	543 - 614	9.8650	9.7750	9.8428	1.8	9.7024
Belgium	(Fr) 22.9003	-0.0001	220 - 220	22.9003	22.9003	22.9003	-0.1	107.5
Denmark	(DK) 5.4055	-0.015	290 - 290	5.4055	5.4055	5.4055	-0.2	108.6
Finland	(Fr) 4.2276	-0.0003	338 - 313	4.2223	4.1945	4.2271	0.1	87.5
France	(Fr) 4.8710	-0.0045	695 - 725	4.9074	4.8530	4.8795	-2.1	108.7
Germany	(DM) 4.1006	-0.0011	610 - 610	4.1035	4.1394	4.1084	0.9	112.4
Iceland	(I) 1.6210	+0.002	200 - 220	1.6210	1.6190	1.6212	-0.1	86.5
Ireland	(I) 1.5952	-0.0001	180 - 180	1.5952	1.5952	1.5952	-0.1	82.5
Luxembourg	(Fr) 26.7800	-0.003	600 - 600	26.8510	26.5600	26.7800	1.7	108.9
Netherlands	(Fr) 5.5681	-0.0001	688 - 688	5.5681	5.5681	5.5681	-0.1	108.8
Norway	(N) 2.0255	-0.0015	550 - 550	2.0255	2.0255	2.0255	-0.1	97.0
Portugal	(Es) 147.800	-0.045	945 - 950	148.300	148.000	147.805	-4.0	130.975
Spain	(Pt) 121.800	-0.05	550 - 650	121.800	121.140	121.800	-3.8	124.5
Sweden	(Sk) 6.6005	-0.0046	617 - 620	6.6385	6.5610	6.6295	-3.2	85.5
UK	(I) 1.3098	-0.0052	600 - 628	1.3098	1.3098	1.3093	-0.4	115.5
SDR		0.8652						
Americas								
Brazil	(Peso) 0.9069	-	988 - 998	1.0001	0.9996	-	-	-
Bulgaria	(B) 0.8613	-	612 - 614	0.8624	0.8610	-	-	-
Canada	(Cdn) 3.1703	-0.0048	700 - 705	3.1703	3.1703	3.1702	-1.4	128.7
Mexico	(New Pesos) 7.0950	-0.15	700 - 200	7.1600	7.0900	7.1004	-0.1	94.2
USA	(US) 1.3000	-0.0001	100 - 100	1.3000	1.3000	1.3000	-0.1	141.2
Pacific/Middle East/Africa								
Australia	(A\$) 1.2326	-0.0022	261 - 261	1.2326	1.2324	1.2314	-1.8	135.7
Hong Kong	(HK) 7.7330	-0.0002	325 - 332	7.7330	7.7330	7.7336	-0.2	7.7567
India	(INR) 35.4500	-0.1	300 - 300	35.4500	35.4500	35.4505	-5.1	37.5
Ireland	(I) 3.0383	-0.0008	300 - 300	3.0383	3.0383	3.0383	-1.4	128.1
Malaysia	(M) 2.5500	-0.0002	100 - 100	2.5500	2.5500	2.5525	0.0	124.5
New Zealand	(NZ) 1.5223	-0.0002	200 - 220	1.5223	1.5223	1.5236	-0.1	124.05
Philippines	(Peso) 25.9700	-0.002	200 - 200	26.0200	25.9700	26.0200	-2.4	124.05
Saudi Arabia	(Sr) 3.7505	-	503 - 507	3.7505	3.7502	3.7511	-0.2	37.555
Singapore	(S\$) 1.4153	-0.0014	140 - 158	1.4153	1.4119	1.4159	-2.4	136.08
South Africa	(R) 3.4500	-0.0001	100 - 100	3.4500	3.4500	3.4500	-0.1	145.4

FT MANAGED FUNDS SERVICE

FT MANAGED FUNDS SERVICE

OFFSHORE INSURANCES

LONDON SHARE SERVICE

TRUSTS SPLIT CAPITAL - Cont

LEISURE & HOTELS - Cont.

OIL-INTEGRATED - Cont.

PROPERTY - Cont.

SUPPORT SERVICES - Cont.

4900 8900

MONDAY 30

Quebec referendum

The largely French-speaking province of Quebec holds a referendum on independence from Canada. In the run-up, the momentum has been with the separatists in spite of warnings from Jean Chrétien, Canada's prime minister, that separation would be an economic disaster. It will be the second time in 15 years that the sovereignty question has been put to the province in a referendum. Québécois voted 60-40 against sovereignty in 1980.

EU foreign ministers meet

European Union foreign ministers meet in Luxembourg. The agenda includes the former Yugoslavia, preparations for a joint meeting with central and eastern European foreign ministers and a decision on the signing of interim accords with Kazakhstan, Kyrgyzstan, Moldova and Belarus. The signing of a landmark trade and co-operation deal by Israel and the EU due to take place today has been postponed to next month.

Franco-British air operations

UK prime minister John Major and President Jacques Chirac of France inaugurate the Franco-British Air Group - FEEAC - at the Royal Air Force's station in High Wycombe in southern England. The new European military unit will create a command structure to plan joint air operations, such as flying units and equipment to the former Yugoslavia.

Nuclear weapons hearing

The International Court of Justice at the Hague begins hearings on the World Health Organisation's request for an advisory opinion on the legality of nuclear weapons (to Nov 15).

Trimble in Washington

Ulster Unionist leader David Trimble leads a delegation to the US, where he hopes to hold talks with President Bill Clinton. His schedule in the US includes a visit to his party's newly opened bureau in Washington and meetings in New York and Boston. Mr Trimble will also meet senator Edward Kennedy and President Clinton's special economic adviser on Northern Ireland, George Mitchell.

Christopher in Syria

US secretary of state Warren Christopher holds talks with Syria's President Hafez al-Assad in Damascus. Mr Christopher is likely to focus on the stalemate between Syria and Israel over negotiations on the Golan Heights.

Dutch defend role

The Dutch government publishes a report today which is expected to say that Dutch UN troops did all they could to protect the Moslem enclave of Srebrenica, but were unable to prevent it falling to Bosnian Serb forces in July. Defence minister Joris Voorhoeve will present his findings amid allegations that Dutch peacekeepers stood



The province of Quebec decides in a referendum if it wishes to remain part of Canada or become a separate country

by as Bosnian Serbs committed atrocities.

Holidays

Irish Republic, Venezuela.

TUESDAY 31

Japan debates sects

A special House of Representatives committee is expected to start deliberating on a bill that would establish tough central government controls over religious groups, in an attempt to avoid a repeat of last March's lethal gas attack on the Tokyo subway by Aum Shinri Kyo, a mystical sect. The sect's leader, Shoko Asahara, has been charged with killings in connection with the attack. The opposition claims the bill is really designed to curb Soka Gakkai, a prosperous lay Buddhist group which supports it.

D-Day for tax

Hallowe'en is the deadline for personal tax payers to send back their 1994-95 returns. Penalties for failing to meet the deadline vary - individuals can be fined and may also have to pay interest on tax bills that should have been paid. About 9m people will receive tax forms. Last year, a quarter of the forms sent out were not returned by 31 October.

Murder verdict

A special tribunal in Port Harcourt will today give its verdict in the murder trial of minority rights leader Ken Saro-Wiwa and

four others, arrested over the killing of four local politicians in their native Ogoniland. Saro-Wiwa has won international awards for his leadership of the Movement for the Survival of the Ogoni People, which has campaigned against Anglo-Dutch Shell and Nigeria's military rulers for exploiting oil reserves and polluting the environment. If the verdict is guilty the death sentence is mandatory.

Holidays

Slovenia, Taiwan.

WEDNESDAY 1

Bosnia peace talks

The presidents of Serbia, Bosnia and Croatia, Slobodan Milosevic, Alija Izetbegovic and Franjo Tudjman, converge for peace talks at the Wright-Patterson Air Force Base in Dayton, Ohio. Carl Bildt, a former prime minister of Sweden, and US negotiator Richard Holbrooke will steer the negotiations, which are expected to last two weeks.

S. Africa local elections

South Africa goes to the polls for the first time since April 1994 to elect local councils, the final leg of the three-tier democracy provided for by the interim constitution. The exceptions will be the province of KwaZuluNatal and part of the Cape Town metropolitan area, where disputes over electoral boundaries and the role of traditional leaders have forced a postponement. About 75 per cent of eligible voters have registered for the elections, which may show whether the African National Congress has retained the 62 per cent of the popular vote it won

in the national elections last year.

Deadline for Russia

The official list of qualifying parties that will contest Russia's parliamentary elections on December 17 is published. Half the deputies will be selected from the most popular parties' lists, with the rest being directly elected in single-mandate constituencies. The Communist party, headed by Gennady Zyuganov, and the nationalists, grouped around General Alexander Lebed, are expected to do well in the election.

UK economics

Kenneth Clarke, the chancellor, holds his regular monthly monetary meeting with Eddie George, governor of the Bank of England. Most economists expect them to leave interest rates unchanged until after the UK Budget on November 28.

Antarctic challenge

British explorer Roger Mear starts his attempt to be the first man to walk across Antarctica alone. The trek is due to last 100 days and will pit Mr Mear against Norwegian rival explorer Borge Ousland, the man who beat Ranulph Fiennes to the North Pole.

Rwanda genocide talks

Experts on genocide, including holocaust survivors, meet in Kigali for a conference on last year's mass slaughter (to Nov 5). The Rwandan government is seeking

ECONOMIC DIARY

Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	
Mon	US	Sep personal consumption exp	0.5%	-0.1%	Thur	Canada	Help wanted index	94	93	
Oct 30	US	Sep personal income	0.3%	1.0%	Nov 2	Australia	Sep retail trade	-0.6%	2.1%	
	US	3rd qtr ECI civilian	0.7%	0.7%		Australia	3rd qtr retail trade	1.6%	1.9%	
	UK	Oct M0**	5.4%	5.5%		Denmark	Sep unemployment rate	10.2%	10.3%	
	UK	Oct M0**	0.5%	0.6%		Argentina	Oct consumer price index	0.15%	0.2%	
	Canada	Aug fix-weight employee earnings**	1.5%	1.5%		Argentina	Oct wholesale price index	0.5%	0.9%	
Tues	US	Consumer confidence	98.0	97.4	Fri	US	Oct non-farm payrolls	130,000	121,000	
Oct 31	US	New home sales	720,000	710,000		Nov 3	US	Oct manufacturing payrolls	-5,000	-32,000
	Japan	Sep unemployment rate	3.2%	3.2%			US	Unemployment rate	9.3%	5.6%
	Japan	Sep job offers/seekers ratio	0.61	0.61			Canada	Oct employment**	0.2%	0.2%
	Japan	Sep housing starts**	-10.9%	-10.8%			Canada	Oct unemployment	9.3%	8.2%
	France	Sep unemployment rate	11.4%	11.4%			Canada	Oct foreign reserves (change)	-C\$0.9bn	C\$0.7bn
	Switz'd	Oct consumer price index**	2.0%	2.0%			Canada A	Aug labour income**	0.1%	-0.3%
	Switz'd	Oct consumer price index*	0.0%	0.0%			Argentina	Sep trade balance	\$200m	\$131m
Wed	US	Sep leading indicators	No change	0.2%						
Nov 1	US	Sep construction spending	0.5%	-0.2%						
	US	Oct domestic car sales	7.2m	7.3m						
	US	Oct light truck sales	5.5m	5.5m						
	US	Oct Nat Purchasing Managers Assoc	50.0%	48.3%						
	UK	Sep consumer credit	£550m	£535m						
	UK	Aug visible trade (global)	-£1,200m	-£1,056m						
	UK	Oct official reserves	\$50m	\$128m						
	Brazil	consumer price index	1.28%	0.74%						

Month on month, *year on year, **qtr on qtr, (see ad) Statistics, courtesy MMS International.

Other economic news

Monday: UK M0 money supply growth is expected to have slowed slightly this month. US personal income growth is expected to have risen in September.

Tuesday: French unemployment is thought to have fallen slightly last month after the unexpectedly large rise in August. US consumers' confidence about the US economy and their personal finances is expected to have improved this month.

Wednesday: The UK's visible trade deficit with the rest of the world is thought to have widened further in August. The latest survey by the US National Association of Purchasing Managers (NAPM) is expected to show continued weak manufacturing activity this month.

Thursday: The Bundesbank is expected to leave interest rates unchanged at its regular council meeting, although some economists think that the short-term "repo" rate could resume its downward trend.

Friday: US non-farm payroll data is expected to show fewer jobs being created in October than in September. Canada's unemployment rate is thought to have risen this month.

ACROSS

1 A lord must be heard to be seen (6)

4 The contents of a dish make a graduate bad (8)

10 The rotteness of cement that has freed one inside (9)

11 Weapon with point in box (5)

12 Long beaches provided (4)

13 Maid start becomes authors (10)

15 Settled old-fashioned duke (7)

16 In mid-Wales Buddhist priests domesticated guanacos (6)

19 At the time at present for fish (6)

21 Girl seeing seismic activity (7)

23 Hear what I have to say, my ursine companion (4,4)

25 An insect used to be quiet (4)

27 Check car on time (6)

28 Assembling in Greece, men make sudden appearance (9)

29 Proper cracker of our codes (6)

30 Chair accommodating primitive artist (6)

DOWN

1 Loud praise for fruit, including article by American (8)

2 Perfume obtained from tail pouch? (9)

3 Boxer has end of fight settled (4)

5 Very bad infant, little, topped and tailed? (7)

6 Never satisfied wearing fur, holding it round one (10)

7 Fine sediment runs away (5)

8 One who plays an instrument only is truly noble (4)

9 Neckwear, coloured, in rows (6)

14 Testotol advice from a poet... (10)

17...one ordering tea in bars? (9)

18 Epitaph composed for the most fortunate (8)

20 Note gold applied to marble erected by artist (7)

21 MP and constituent (6)

22 Sailor with paddle on quarter-deck on ship (6)

24 When detectives turn up with underwater detective apparatus (5)

26 Monster helping to make progress (4)

MONDAY PRIZE CROSSWORD

No.8,905 Set by CINCINNUS

A prize of a Pelikan New Classic 380 fountain pen for the first correct solution to the crossword will be awarded. Solutions by Thursday, November 9, to Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday November 12. Please allow 22 days for delivery of prizes.

Name _____

Address _____

Winners 8,893

Solution 8,893

J. Doe, Bath

R.G. Crawford, Chipping, Lancashire

D. Cuthbertson, Benton, New-

castle upon Tyne

G.E. Hirst, Countessborth, Lees-

C. Mercer, Royston, Herts

P.G.L. Mudge, Twickenham, Middlesex

TOGSIN GRANGER

R.H.G. O'HARA

AMOUNT CLEAROUT

UPPOCEMAC

If Rip Van Winkle had been able to wake up anywhere after his 20 years asleep, he would probably have chosen Bonn.

Three months living in Bonn after 17 years away is a disconcerting experience. While Germany has experienced profound changes, including reunification, a couple of recessions and the transformation of Helmut Kohl from a gauche leader of the opposition to heavyweight European statesman, Bonn seems in many ways a town where time has stood still.

Take our local Italian restaurant between 1973 and 1978. True, the original partnership broke up with Bruno moving away and upmarket to become the owner of one of Bonn's more fashionable eateries with breathtaking views over Bad Godesberg and the Rhine. But Lucio is still there, with the same cook and the same menu. And thanks to Germany's low inflation, the prices are not too far above 1978 levels.

The nearby supermarket has the same owner and the same layout. One of the few obvious changes in 17 years has been the promotion of the jolly, young checkout lady to take charge of the cheese counter.

Then again, there is the institution of the Bundespresskonferenz, where the Bonn press corps has its thrice-weekly opportunity to quiz the spokespersons of the government and the ministries.

Muggy valley where time stands still

True, there is now a posse of video cameramen who glide around during the proceedings, unaccountably filming journalists scribbling in notebooks.

But the glass walled, aquarium-like conference room is just the same, as are many of the people in it.

Mr Herbert Schmidling, the present deputy government spokesman, was sitting up on the dais in the early 1970s fielding questions for the interior ministry.

Mr Erwin Reuss was then, and still is, spokesman for the agriculture ministry.

There have been some changes. New ministries have sprouted on the vacant lots that used to mark the border between Bonn and Bad Godesberg. Familiar place names have disappeared from addresses with the advent of numerical postal codes.

But the prevalence of old fashioned pulse phones shows there are limits to "going digital" in Bonn, although in fairness it should be added that the German capital is not unique in this respect. It is also impossible to reach voice mail and other modern phone services from Frankfurt international airport.

Remembering which bin is due for collection on which day is the least of a household's problems. Joghurt pots and sausage wrappers should be washed

before going in the yellow bin, even though this involves the use of polluting detergents.

Offenders who

abuse the system

have found that normally affable neighbours can turn into hostile environmental vigilantes.

But the Bonners will survive such frustrations because they are a tolerant lot. Their temperament owes much to the city's location, in a hollow where the

It is soporific, a place that saps the vitality of many a new arrival. Rather than encouraging angst, the complaint that foreigners most usually associate with Germans is that it fosters circulatory problems, Germany's true national ailment. Add to these climatic attributes a peculiar social mix with a heavy weighting of bureaucrats, diplomats and journalists, and it becomes apparent that Bonn is not Germany.

Indeed, with its university and innumerable political think tanks, it has always been a puzzle why there has been so little research into the influence of Bonn on the politics and policies of the German federal republic.

Is Bonn's unchanging nature the clue to Germany's remarkable post war stability? Could the indecision and prevarication that so often passes for government in Germany be the result of a yawn-provoking climate rather than a complex federal constitution with elaborate checks and balances?

It is not too late to find out. There are still at least three years before Germany's capital moves to Berlin. The final years of the millennium offer the perfect opportunity for some aspiring PhD to make a comparative analysis of German politics and policies in transition from the dozy valley of the Rhine to the more bracing environment of the north German plain.

DATELINE

Bonn: Radical change is foreign to at least one German city, writes Peter Norman

THIS TOWN IS BORING - I'M LEAVING AS SOON AS PM OLD ENOUGH



Rhine leaves the Westerwald and Eifel hills behind. This has created a unique micro-climate.

Bonn is muggy: according to legend, the troops destined for the Kaiser's empire in Africa trained on the hills opposite Bad Godesberg.

PEOPLE

South Africa needs greater consensus

Anglo American's Bobby Godsell tells Roger Matthews that business and community must work together

If South African managers have anything to teach the rest of the world, it is how to be corporate citizens, according to Bobby Godsell, an executive director of Anglo American, the country's largest conglomerate.

"I am arrogant enough to say that there is a certain tradition in South African business which has always viewed community leadership and business leadership as a seamless garment," he said.

"Being an entrepreneur and being concerned about the social and political realities of your country naturally belong together. The arrogance is that I think senior business leaders in other countries, including the established democracies, could take a leaf out of our book."

Goddsell practises what he preaches. He cannot remember an election campaign in which he was not active, is proud that Anglo employees are candidates for at least three different parties in Wednesday's local elections, and played a central role in negotiating a new labour relations law, the most important piece of legislation to have been approved by parliament since the April 1994 elections.

He thinks that business leaders elsewhere in the world have been too defensive and not sufficiently creative in entering the debate about what constitutes the public

good. "They have tended only to enter the debate to protect their immediate business interests, and not to exert their own rights as citizens," he said.

Happily for Godsell, who recently took over responsibility for Anglo American's gold and uranium division, his personal convictions appear to coincide with President Nelson Mandela's desire to forge a national consensus on key economic issues.

"Consensus" decision-making should not just be a feature of our political transition, but a feature of our national emerging character," said Godsell. "Wherever possible we should try to reach an outcome that accommodates everybody that matters, at least to some extent."

During negotiations on the labour relations bill Godsell said there were proposals, such as imposed centralised bargaining, which business simply could not accept. "We had to be able to stand up afterwards and say that under this law we can make money."

The African National Congress always had the option of outvoting other parties in cabinet and parliament, but Godsell said he was impressed by its determination to reach an agreed solution. "Italo Mbheweni, the minister of labour, must take huge credit for this. The time, energy and political capital he

put at risk was quite extraordinary. In that sense it was the new South Africa at its very best."

But the new labour law will not answer the primary concern among black South Africans, identified by Godsell as the need for work. He believes that one of the most unhelpful phrases conjured up during the second half of this century is "job creation".

"I do not know of a single person anywhere entering an economy who has set out to create jobs. It is a deep misunderstanding of cause and effect. People enter a market economy to make money. They do that by producing goods and services at a profit to themselves. That they employ people is incidental to the process. I do not know of any job creation programme that has contributed to economic growth, or has made a significant impact on levels of poverty," he said.

The challenge for the South African government was to align itself with global markets. Manufacturers had to become more competitive and to identify new markets.

"The government must be asking what we can do to make it easier and more attractive for a whole range of people, but particularly small entrepreneurs, to start businesses. They are the people who have to get out into the market place and make things happen."



Anglo American's Bobby Godsell wants to see much more harmony

said Godsell.

Trevor Manuel, the minister for trade and industry, who while drawing up new competition legislation has clashed with at least one of Godsell's colleagues.

However, Godsell added that it would be fatal to confuse an effective and aggressive competition policy with a view over whether big business was good or bad for economic growth. "Big, efficient businesses are very good for growth. Big, inefficient businesses are bad for growth," he said. And there was no doubt in his mind into which category Anglo American fell.

Such comments should delight Godsell.

He was pleased that the government had decided to sharpen competition policy, and was keen for South Africa's largest companies to be part of the debate. It was right that a more vigorous attempt should be made to break up price cartels, and attack those trying to tie up markets or prevent other companies gaining entry. "As a citizen and someone who is concerned about economic growth, I think the government has to be much more effective in this area," said Godsell.

Such comments should delight

Japan's answer to Bill Gates talks tough

Masayoshi Son, the 38-year-old hero of Tokyo's over-the-counter market, does not give up easily, writes Will Dawkins in Tokyo.

Softbank, the software distributor he founded 14 years ago and now Japan's largest, is negotiating to buy Ziff-Davis Publishing, the world's largest producer of computer magazines, just a year after being outbid for the US group by Forstman Little, the New York investment partnership.

Undeterred, Son says he is now prepared to pay more than the equivalent of Y145bn which Forstman Little paid for a 94 per cent stake in Ziff-Davis Publishing late last year. That would dwarf Softbank's Y47.5bn shareholders' equity, though Son says he can raise the cash via a Y85bn new share issue, plus bonds and other forms of debt.

The episode is typical of Son's tenacity, a quality which has

put a shanty town on the edge of Tosa city in southern Japan, earning a living from breeding pigs and chickens, he recalls.

At the age of 16, he emigrated to the US to learn English and eventually to gain a degree in business studies from the University of California. His first business venture, as a student, was the import of used video games from Japan. He moved on to develop a pocket electronic translator, with the help of a university professor, which they sold to Sharp, the Japanese electronics group.

From those two ventures, Son earned the start-up capital to found his own company. He spent 18 months, after his return to Japan in 1979, making up his mind what would be the highest long term growth sector.

Software distribution, he decided, was the answer. At that stage, personal computers were in their

infancy in Japan and the big retailers ill informed about this new market; an ideal environment for an aggressive start-up. After one or two false starts Son started to pick up dealership contracts so that his company now supplies 50 per cent of all personal computer software sold in Japan, to 15,000 stores.

Since joining the OTC last year, Softbank's share price has more than doubled, after adjusting for share splits, from Y9.62 to Y23,900, the second best performer on the market, at which level it stands at a breathtaking 165 times prospective earnings. At that level, Son's 61.2 per cent direct and indirect stake is valued at Y45.8bn.

During that time, he has launched an aggressive US acquisition campaign, using the flotation proceeds to pay \$202m for Ziff-Davis' trade show group.

Software distribution, he decided, was the answer. At that stage, personal computers were in their

face, a US trade show group.

Recurring profits - before tax and extraordinary items - more than doubled in the five years to 1993.

The latest acquisitions will help

profits of Y4.6bn in the year to last

March roughly to double again to

Y9.5bn in the current year, on turnover up from Y9.4bn to Y12.5bn,

according to Softbank's forecasts.

The question that equity analysts

in Tokyo are asking themselves is

whether Softbank, like other much

larger Japanese investors in the US,

might be over-reaching itself.

A growing number of analysts

feel the company has given insuffi-

cient detail on how it has funded its

takeover spree. This risk, argues

Colin Mills, an analyst at SBC War-

burg in Tokyo, is not fully reflected

in its share price.

Softbank officials decline to dis-

cuss Son's latest ambitious bid. But,

they say, all will be revealed when,

or if, he pulls it off.



Masayoshi Son: big ambition

FILM AND VIDEO

The romantic comedy *French Kiss* and the submarine thriller *Crimson Tide* both ask the same question. When

should you come up for air?

The first film's title activity needs large supplies of oxygen, as we know, and they are inhaled here by Meg Ryan (pictured left) and Kevin Kline as the American and Frenchman falling in love in tourist Paree. Pretty accents and scenery abound, but one more rewrite might have improved the whimsical script.

Crimson Tide is a crackling tale of deep-water hostility between nuclear submarine captain Gene Hackman, who favours blowing up the world, and second-in-command Denzel Washington, who doesn't. Britain's Tony Scott directs like a man possessed. No submarine has so many nooks for weird camera angles, so many mysteriously sourced coloured lights. But the film moves so fast and is acted so well we hardly care.

Such virtues are in short supply in *Jade*. Joe Basic, Instinct Esoterica scripted, and David Caruso stars in this lavish thriller spun around sex and murder in Los Angeles high society. It resembles an airport bestseller that should have stayed, like its deranged post-coital characters, between soft covers.

On video pick of the week is *Fresh*: a moody, ingenuous Los Angeles-set thriller about chess, drug-dealing and the survival of a twelve-year-old black boy.

From Thursday there is the London Film Festival. Hundreds of films and a million options on what cinematic routing to take. My advice: go to Taiwan and Hong Kong; take in Chahrol and Antonioni on the way; pass through American Independents (Haynes, Araki); then back to Britain to find new directors flexing their talents.

Nigel Andrews

INVESTORS' FORUM

For
Eritrea, Ethiopia, Kenya and Uganda
(Member States of the Common Market for Eastern and Southern Africa - COMESA)

28 November - 1 December 1995, Kampala - Uganda

Venue - Sheraton Hotel

The 4 participating countries offer:

- Identified projects in industry and tourism
- supportive investment climates
- emerging markets in the 4 countries
- access to COMESA market (23 countries)
- unexplored natural resources
- abundant labour at economic rates

Meet your potential partners to discuss business cooperation including joint venture or explore the establishment of wholly foreign-owned companies.

For further information please contact:

UNIDO - Investment Service PO Box 300 A-1400 Vienna, Austria
Tel: (+431) 211 31 4866/3896 Fax: (+431) 239 8260 or 23 77 01
Internet: YOKELLO@UNIDO.ORG

Note UNIDO Investors' Forum in Africa: 13-15 March 1996, Casablanca - Morocco

MANAGEMENT

Lawrence Otis Graham tells Richard Waters his views on racial discrimination in the US workplace

Life in the black middle class

In the mostly white and very affluent suburb of Greenwich, Connecticut, a stunt pulled three years ago by Lawrence Otis Graham still prompts antagonism.

It is a town that a large part of the east coast's corporate elite calls home. Graham, a black corporate lawyer from White Plains, another prosperous suburb to the north of New York city, took a job there as a busboy at the Greenwich Country Club.

His painstaking account of the minor indignities and everyday slights he encountered became a magazine cover story. It hardly ranks as a searing expose of racism; but in this prosperous corner of the north east, his detailing of the casual and unconscious racism of the club's white members struck a nerve.

Greenwich's racial credentials have taken other knocks since - most recently when four local students planted a message of racial hatred in that icon of American culture, their High School Yearbook.

And Graham, for his part, has gone on to other stunts. Among them was a rating of 10 of New York's best restaurants based on their treatment of blacks. (La Grenouille and the Russian Tea Room came out best; at The Water Club, on the East River, one fellow patron handed him a valet parking ticket and another his wife's coat.)

Graham's accounts of the indignities suffered by an Ivy league-educated, upper-middle class professional provoke mixed reactions from other blacks. What right does a man in his position have to complain about racism - particularly when he has his nose surgically straightened, an act which he says is seen by many blacks as an act of betrayal?

Graham's observations about life in the black middle classes, though - and about how well or badly US companies are doing in nurturing black and other minority managers - have enabled him to carve out a place in the wider national debate about race.

The Princeton- and Harvard-educated

cated lawyer says that affirmative action, the US's 30-year experiment with trying to reverse racial discrimination, has had a debilitating effect on companies. "Whites are beginning to say, 'What are we apologising for?' Race relations, in business and in society, have been defined as a zero sum game - if it is good for blacks, it must be bad for whites."

He adds: "There is a tremendous backlash against blacks in the workplace and the O.J. Simpson verdict will make it worse."

Graham is not the only one to suggest that the racial tolerance and diversity for which many US companies have been striving since the 1960s could be threatened.

The jubilant reaction among many blacks to the O.J. Simpson verdict, and Louis Farrakhan's Million Man March this month in Washington, have left many white Americans feeling suspicious and betrayed. Rosemary Moss Kanter, a Harvard Business School professor, says the backlash is unlikely to be felt directly among the professional classes. But she adds: "We may see more of it in those sorts of jobs where workers feel neglected, underpaid, competing for scarce jobs." Kanter does not rule out a slide back towards the factory-floor fights that once marred working life in cities like Detroit.

According to Graham, who conducted a two-year study of racial diversity in US companies for a recent book, many of the initiatives launched by companies in the 1980s have taken root. Consumer products companies, in particular, have been driven by a need to understand their diverse customers better to bring in more blacks, women and other minorities.

Until now, though, too few have been successful in nurturing the careers of minorities who could become the next generation of senior managers. And they have left the few black executives who have been promoted to a senior level isolated, using them too often to assuage corporate guilt or act as figureheads for outside consumers.

His nine caricatures of such executives range from the "informant" (too eager to prove their loyalty to white bosses) and the "rubber stamp" (used by managers to clear decisions that they fear may appear anti-black) to the "self-flagellating basket case" (someone who internalises any racial hatred they have encountered).

Not all black executives conform to these stereotypes. Besides Reginald Lewis, the former head of Beatrice who died two years ago at the age of 50, Graham singles out three senior black executives who have worked hard to use their experience to help more junior black executives.

Kenneth Chenault, the executive in charge of American Express's cards business, Barry Rand, head of marketing at Xerox, and Roy Roberts, head of General Motors' truck division. (In an act that provides a faint echo to Graham's recent stunt, Jack Smith, now chief executive of General Motors, once resigned from a country club outside Detroit that would not accept Roberts as a member.)

Many companies have failed to nurture their minority executives because, inevitably, white managers feel more comfortable with other whites, says Graham. "People want to mentor people who remind them of themselves." That deprives blacks of the informal guidance and protection that comes from having a senior executive looking out for their interests.

One answer - used by companies such as Xerox - has been to appoint black mentors formally, and to run black caucus groups through which informal networks can be developed.

Does this amount to an argument for more segregation - the separatist message of a Farrakhan? Not according to Graham, though he adds: "It's the only way we're going to succeed. It's the way prior groups have succeeded. People sought out other people who were similar to them."

Kanter - whose most recent book, *World Class*, includes a discussion of how businesses in Miami have sought to overcome the city's racial and ethnic divisions - agrees that initiatives being taken by many businesses will counter the separatist tensions.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

**Member of the Club: Reflections on Life in a Racially Polarised World.* Harper Collins, £25.

It is the first time that Graham has posed as a busboy in a prosperous, white suburb

Ted Hardin

No joke: Lawrence Otis Graham, an Ivy league-educated lawyer who posed as a busboy in a prosperous, white suburb

Ted Hardin

Guidelines for best practice

Mark Suzman on the launch of a UK programme to combat racism

10 per cent of the British population and 20 per cent of the workforce will be from an ethnic minority group. The research also demonstrates that, overall, minority groups are more likely to be better educated than whites, and suggests that ethnic minority businesses, while small in both number and size, are largely entrepreneurial and growing rapidly.

As Robert Ayling, group managing director of British Airways and chairman of Race for Opportunity, points out, such statistics suggest that a co-ordinated ethnic minority programme in businesses, fully embraced by senior management,

will not only help fight racism but should also lead to significant bottom-line results.

"We have great untapped resources here at home among Britain's ethnic minority communities," he notes. "Race for Opportunity sets a framework for businesses wanting to reach out to ethnic minority communities, whether as potential employees, as customers, as business partners or as community and education groups which they support."

To encourage this process, the group has published a set of guidelines on best business practice in dealing with ethnic minorities, com-

prising a wide range of recommendations on how to integrate ethnic diversity programmes into the mainstream of management.

Some of the suggestions, such as establishing a comprehensive strategic diversity policy for employees, have already been embraced by many companies. But as Cecilia Joseph, Race for Opportunity's director, argues, it is the other two areas that are relatively under-exploited by British businesses, with very few companies currently making any attempt to cater for the particular needs or preferences of minority customers.

"Ensuring that cultural and linguistic diversity in the customer base is properly recognised in advertising, promotional literature and products can boost sales," she says, citing the success of WH Smith's recent launch of a set of minority-targeted cards.

The area of purchasing has even greater potential. "Ethnic minority businesses traditionally do quite well within their own communities, but suffer from a lack of management skills, limited funding and poor location which have historically curtailed business growth outside those areas," Joseph notes.

To combat this, the guidelines call on companies to target explicitly minority-owned businesses for potential supply contracts. "We're not asking companies to accept second-best," Joseph emphasises. "We're just suggesting that they give minority businesses a chance."

The message is starting to get through. Already 18 leading companies, ranging from Boots to McDonald's, have signed up for the programme and more are expected to follow shortly. Observes Norma Treasure-Garwood, chief executive of the Birmingham-based Imani venture, which places graduates from ethnic minority backgrounds with companies: "The opportunity is there if we can provide the framework of support, guidance and authority". Race for Opportunity's supporters intend to do just that.

Guidelines for Business, Race for Opportunity, 8 Stratton Street, London W1X 6AE. Tel 0171 629-1600.

Learning to read between the lines

The puzzle about the net book agreement (NBA) is why it took so long to die.

This cosy cartel of oligopolistic interests has at last acknowledged the market forces message. Apologists for this indefensible position claim it will mean the end of small bookshops. Before weeping too many crocodile tears, try visiting Boston in the US where the small bookstores thrive without the NBA.

Defenders claim fewer books will be published, the less "commercial" never reaching the printing press. Maybe that is not bad thing and the selection of the fittest (most read-worthy) will occur before the destruction of the forests.

On the other hand, rejoicers at the end of this price-fixing system claim it must be better for the customer - cheaper books and real competition.

A new argument from the defence goes: "If we now have a free market with no exception, books will be subject to VAT." The bamboozling

bogey-men now cry "a tax on reading" or "a tax on knowledge" to frighten the fence-sitter on this issue. Of course this does not follow and is not an automatic consequence of the end of the NBA. Indeed, it is possible to argue that the NBA was the tax on reading, not its removal. Check the cost of the same British-published book in London and in the US and the answer is clear.

In business to keep your head while all about you are losing theirs means you haven't understood the problem. But to be impervious to the overtures of a serious headhunter is foolhardy.

A friend in executive search reports a strong, positive, perhaps paradoxical correlation between seniority of targets and ease of approach. The closer you get to the top of the FT-SE 100, the more clued-in and helpful the secretary and the more charming and polite

Headhunter codes are understood: calls promptly returned; home numbers freely given. A director of a leading bank even appears to answer his own phone (surely a sign of our delayed times).

Isn't this Darwinian selection at work? You can't be head-hunted for a senior position if you don't return "personal" calls from people you've never heard of, or if you won't speak to callers unless your secretary/PA has grilled them first. And only the less successful will ask their PA's to inquire "He hasn't heard of you - what's it about?" Moral: if you want opportunity to

knock, it's best not to have a sound-proof door.

The metric of incomprehensible, jargonistic, gobbledegook is the fog test. How does it work? Find a passage of about 100 words ending in a full stop. Find average sentence length by dividing number of sentences by 100. Excluding proper nouns, very common words (photocopying), verbs with added endings, count all long, three syllable words. Add sentence length and long word score together and then multiply by 0.4.

Using this metric, a typical Wordsworth poem scores about 6, and a passage of Kingley Amis about 11. Times leaders tend to be a bit foggy, rising to 15, but there is nothing like an EU directive, insurance policy form or computer manual for a real pea-souper. But let's not assume because there is fog across the Channel that all of Europe is isolated. We have heard of "jobsworth" awards given to pedantic and unhelpful people not prepared to put themselves out because "it's not worth me job, mate".

How about a "foghorn" prize for those detecting the densest fog?

One of the consistent findings from organisational development research is the evidence of the transition curve. What this shows is that any organisation involved in leading structural and/or cultural change tends to go through a very specific and predictable pattern

sometimes called the U Curve. At first, employees suffer shock and surprise, quickly followed by a helpless sort of depression.

Thereafter, there is mobilisation of the forces against the change agents or, indeed, anyone in the line of fire. Scapegoating individuals, as well as all the other organisational signs of stress, accidents, absenteeism, industrial action, and Ludicrous - occur in this phase. The bigger and the longer the change programme, the more intense this phase.

British prisons seem to be in the process of such a change. The transition curve would predict that it is about now that anger, despondency and scapegoating would be at its maximum. The literature says what the organisation needs most at this point is continuity of leadership, not more change, otherwise the downward cycle will be repeated. Our home secretary may well have acted in haste and exacerbated rather than improved the problem.

ADRIAN FURNHAM

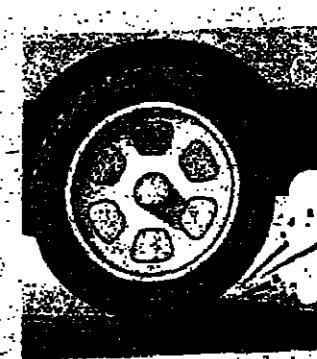
the contact.

Headhunter codes are understood: calls promptly returned; home numbers freely given. A director of a leading bank even appears to answer his own phone (surely a sign of our delayed times).

Isn't this Darwinian selection at work? You can't be head-hunted for a senior position if you don't return "personal" calls from people you've never heard of, or if you won't speak to callers unless your secretary/PA has grilled them first. And only the less successful will ask their PA's to inquire "He hasn't heard of you - what's it about?" Moral: if you want opportunity to

knock, it's best not to have a sound-proof door.

One of the consistent findings from organisational development research is the evidence of the transition curve. What this shows is that any organisation involved in leading structural and/or cultural change tends to go through a very specific and predictable pattern



FAST TRACK

Genset

And the inevitable collection of high technology companies seeking entry to France's new stockmarket for fast-growing companies due to open next February, a rather different type of business stands out very clearly.

Tucked away in the 11th arrondissement of Paris, with laboratories just outside the city and offices in San Diego and Tokyo, Genset is taking a burgeoning sub-project on the borders of academic and business human genetics.

Founded in 1989 after a chance meeting between Marc Vasseur, a professor of Paris 7 University, and Pascal Branda, a venture capitalist, it now claims to be one of the world leaders in the science of bioinformatics.

One division of the business specialises in the large-scale production of DNA molecules, at a rate of some 1,000 a day, to a consistent quality using a method of synthesis patented by the company.

Most orders go to research laboratories in the US, France, Japan, the UK and Germany - and most requests are received via the Internet.

The second activity does just the reverse, as Branda puts it: breaking down human DNA to analyse its constituent parts of each day out of a total of some 30,000.

In the meantime, Genset is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

your customers mean the world **to us**

Mondial House, 1 Scarbrook Road, Croydon CR0 1SQ

MONDIAL ASSISTANCE



لهم من اجل

جyllen

Cyber sightings
By Stephen McGookin

• The Energy Information Database (www.eia.doe.gov/emeu/main.html) run by the Netherlands Energy Research Foundation, has an excellent range of links to about 150 worldwide energy sources. Straightforward and helpful; no frills – exactly what this kind of database site should be.

• The Municipal Bond Scandals Web site (<http://home.navisoft.com/munibond/index.htm>) is a guide to problems affecting the tax-exempt bond industry, by former Smith Barney banker Michael Lissack. Interesting.

• Bank of America's new site (www.bankamerica.com) has nice graphics and offers a Money Tip of the Day as well as a range of good informative links. It also features an intriguing "Build Your Own Bank" concept. Worth a browse.

• Strategic Management Group (www.smagine.com) is a global business training and management development organisation. Their site has extensive details of seminars and business simulation exercises. Have a look if you're in the personnel or training sector.

• Internet French Property (www.french-property.co.uk/index.htm) is a visually pleasant, informative site specialising in farms and houses for sale in France, which features good background information and a price range index for prospective buyers.

• Oops! And after everything we said last week about jumping the gun (www.allieddunbar.co.uk) sent out a hugely self-important press release – which actually managed to get its own URL wrong – last Wednesday trumpeting the site's ambitious virtues. It turned out to have nothing more than a picture of Marketing Director Jerry Grayburn saying: "I'd really like to stop and show you around but... come back at the weekend."

Many companies have yet to realise the concept of negative goodwill – if you ask people to make an effort to seek out your site, you really have to make an effort to give them something worthwhile. I'm sure that Allied's site is just *nifty* by now though...

• Numismatists Online (www.numismatists.com) is a nice idea for coin collectors, featuring online rare coin auctions. Easily laid out and well explained for the first-time user, it gives you the chance to practice bidding in a mock auction before diving into the real thing.

• Wasala Communications (<http://www.wasala.com/fi/wasala>) is a Finnish marketing and PR firm offering a consultancy service to businesses wanting to export, invest in or set up in Russia. Straightforward and useful, with an e-mail response for more details.

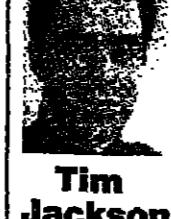
• Internet Law Review is a monthly paid-for publication available electronically or on hard copy from December. Among other issues, it will cover IT-law and the Internet; commercial security and encryption, using contributors from North America and Europe. Subscription is \$20 (£142) a year and details are available from www.think.com/publications.html

Meanwhile, details of this week's Internet Law Symposium in Seattle are available at www.discovery.org/ils95

• San Francisco-based merchant bank Hambrecht & Quist have put up a good site (www.hambrecht.com), with useful material in the Technology, M&A and venture capital sectors. Nicely laid out and user-friendly.

Stephen McGookin
steve@mcgook.demon.co.uk

Financial Times on the World Wide Web
www.ft.com
www.usaft.com
Updated daily



Tim Jackson

The fax was short and to the point: "What's wrong with your blasted phone?" it read. "Every time I call you, I hear nothing but a piercing whistling from your fax machine. Ring me back now."

That fax and the frosty reception which met my apology prove that beta-testing, or trying out unfinished versions of computer programs, is a hazardous affair. The program in question, due to be released shortly, was the successor to Delrina – a fax communications package, WinFax Pro. WinFax Pro for Windows 95, as the new product is known, takes advantage of the facilities of Microsoft's new operating system, and has new features.

It can print out a report after sending each fax, so the sender has written proof of transmission for any court of law. It can save phone bills by cutting a third off the sending time of each page. It can send a message to a pager when faxes come in – and can do so selectively, by beeping the owner only

after the arrival of faxes from specified people. The program also provides

The fax and the frosty reception proved a simple point: beta-testing, or trying out unfinished versions of computer programs, is a hazardous affair'

do-it-yourself voice mail. It can take incoming messages for a single person, but also allow the caller to leave messages for different people by pressing different numbers on the telephone keypad. That is useful for people like me who work from home.

I pestered Delrina's London staff to send me a test copy. A few weeks ago, a helpful but reluctant executive brought me a 'beta' version.

It is no criticism of Delrina to say

that I spent a dozen fruitless hours

trying to resolve the problem. Doubtless the final version will be as reliable as the company's past products. But on any reasonable valuation of my time, it would have been cheaper to forget the test and buy a new answering machine.

But there are betas and betas. Whereas in the old days software houses would allow a beta out of the door only if they believed it to be almost perfect, it has today become standard to let outsiders loose on software that is incomplete or non-functioning in some significant way.

That was how it was with this one. The first beta I saw was unable to do anything but send a simple fax – and it would promptly crash afterwards, requiring a restart of the computer. A later beta I installed last week was much better. But the voice-mail bit that had attracted me in the first place still didn't work; instead, incoming calls were picked up and given the fax treatment.

It is the paradox of betas that

the tester is doing a favour to the software company, finding bugs

that would require hundreds of hours of the time of expensive technical staff – and doing so for nothing.

'It has today become standard to let outsiders loose on software that is incomplete or non-functioning in some significant way'

ing. In one celebrated case, the so-called Windows 95 Preview Program, 400,000 people actually paid \$30 to Microsoft for the right to try out early versions of the new operating and to send the Seattle software firm error reports. Not only were they unpaid for this work: the testers did not even receive a free version of the real Windows 95. Their betas will self-destruct at the end of 1995.

Crazy? Perhaps. There are few other industries in which a company could expect consumers to trust a product after treating it as an Aunt Sally to be demolished. Effective? Certainly. By giving testers an incentive to take their hobby seriously, Netscape has probably found a way of testing its product thoroughly and quickly at low cost. If only I could get that voice mail package to work, I'd participate myself.

Tim Jackson can be reached at Tim.Jackson@pobox.com

Dangers of digging for gold

Club class on the Internet

Executives have infobahn travel plans, writes Victoria Griffith

Kenneth Boyle, a Boston-based physician, has just returned from his first multimedia trip: a jaunt to Cincinnati organised entirely through new software, online services and the Internet.

"I was far better prepared than I've ever been on a business trip," said Boyle. "I not only knew the address of my hotel, but had a map printed out showing me how to get there. I knew how to get to my business appointment the next day, and I got some pointers on interesting things to see in my spare time."

Business executives are increasingly turning to the infobahn to make travel plans. Only one per cent of airline tickets in the US are booked through the Internet and online services, but the figure is rising fast, say service providers.

About two million online surfers already reserve air tickets or hotels through the information highway, according to CompuServe. Many are business executives. Online service

hotels are also joining the cyberspace travel business. A growing number of services allow users to book rooms and reserve cars online.

One of the most popular ways to book airline seats in cyberspace is through Sabre Interactives' Eazy Sabre product, which provides information on flights worldwide. Sabre, owned by American Airlines, has joined forces with Worldview Systems on a service – Travelocity – providing information on travel and reservations.

The product will even tell business executives where to find a secretary in Manhattan after midnight or how to find a translator in Prague.

Travelocity will be available on the Internet and online services CompuServe and Prodigy after March 1996. Sabre will continue to offer some of the features of its old service. You can store a file on Sabre, so that if you are a vegetarian or prefer to sit in an aisle seat, the computer will automatically make a request each time

you book, says Darcy. To ensure you get the best deal, Sabre keeps searching for cheaper flights after you have booked.

It may be a while before cyberspace replaces travel agents, however. Although airline reservations are straightforward, most hotel rooms and hire cars cannot be booked through the information highway. Most travellers still have to use the telephone.

Another problem is that, except for air travel, most information is limited to the US. CompuServe has a product called Travel Britain, but the service is not nearly as comprehensive as the US version.

Other countries have been left out of the cyberspace travel altogether. And very little information is available in any language other than English.

The international market will grow with time. Given the success they have experienced in the US, multimedia travel services look set to expand rapidly over the next few years.



The FIRST TRAVELLER in CYBERSPACE

Online bank era dawns

By Louise Kehoe

The Security First Network Bank established by Cardinal Bancshares – a small Kentucky savings and loan institution – is the first financial institution to conduct true online banking over the Internet.

SFNB's pioneering effort may influence the growth of Internet banking. Larger financial institutions are watching for clues as to how consumers respond and to see whether the cyberbank can live up to its "Security First" name.

Concerns about Internet security, exacerbated by incidents in which supposedly secure software has proven vulnerable – have made banks cautious. SFNB claims to have created a "virtual vault" for each customer account, using a "trusted" computer operating system from Hewlett-Packard, the second largest US computer company, as well as encryption and user authentication software, and firewalls.

"We have overcome the problem that has prevented banks from transacting over the Internet," said James Mahan, SFNB's chairman.

Perhaps cyberbanking's biggest draw is that the SFNB is open 24 hours a day, seven days a week. Customers will be able to conduct standard personal banking tasks such as paying bills, transferring funds

from one account to another and checking the balance of an account.

Nor are there queues at the counters in the "virtual lobby" of the SFNB which are staffed by computer renditions of R2D2-style robots (www.sfnb.com).

But waiting for images to download from the Internet over a modem may persuade users that a bus trip to their local bank is not such a bad idea.

SFNB also faces competition from more than 20 US banks – including Chemical Bank, Wells Fargo and First Interstate that have formed partnerships with Intuit, the leading personal finance software company, to enable users of the popular Quicken program to access information from their accounts and pay bills electronically.

Services offering stock prices, information about mortgages, loans and retirement funds as well as insurance are flourishing.

Some of the most innovative include BankAmerica's new Web site which opened a week ago with an invitation to users to "build your own bank". By filling in a form, users can tailor the information presented to their interests.

A student, for example, might be presented with information about obtaining loans for college fees. Someone close

to retirement age would automatically be routed to information more relevant to his interests.

One of the largest mortgage lenders in the US, Bank of America, has also chosen to put an emphasis on property purchases at its Web site.

Hyperlinks to real estate firms throughout the US enable users to search through lists of homes for sale and then to link back to the bank in order to apply for financing (<http://www.bankamerica.com>).

Among the biggest attractions of the Internet for consumers, including consumers of financial services, is the ability to "shop around" so as to compare costs and advantages.

The insurance industry is taking this to heart in a new service that goes live today. Insweb will enable consumers to seek quotes from a range of companies and brokers on life, home, car and medical insurance.

The service, established by a group of 25 insurance companies and related organisations, is the first "marketplace" on the Internet for insurance information and commerce.

Insweb plans to enable users to purchase insurance online. In a pilot program next month, residents of the state of Utah will be able to buy car insurance via the Internet (<http://www.insweb.com>).

Verbundnetz Gas AG

Teamwork at its best



Getting somewhere in today's energy business calls for a good team spirit. It demands trust in the ability of every partner to offer a reliable and economically viable energy service. And it means joining forces to develop flexible energy concepts. We support our partners in east Germany – regional distributors, utilities, local government and industry – in the planning and realisation of energy projects. As a gas merchant company we do our share to keep up with the ever-growing popularity of gas. Our experience, our know-how and our commitment make us the right partner for energy.

Verbundnetz Gas AG · Karl-Heine-Straße 10 · 04229 Leipzig · Germany · Telephone: (0349) 34 14 43 01

Quebec sees 'rendezvous virtuel avec l'histoire'

By Stephen McGookin

Whatever the result of today's independence referendum in the Canadian province of Quebec, both sides' arguments have been notable for the way they have been thrashed out in cyberspace.

Quebec, with liberal Ontario and the more conservative cities of the west coast, may be the dominant influences shaping Canada's national political agenda; but the chief concentration of Internet users is found in Halifax, Nova Scotia; an eastern city with several research and technology centres. That may explain why the opinion polls conducted via the Internet seem to be all coming down in favour of a "No" vote; regardless of the closeness of the issue in the real world.

Stephen McGookin
steve@mcgook.demon.co.uk

Financial Times on the World Wide Web
www.ft.com
www.usaft.com
Updated daily

Hollow monuments testify to the bloody madness of dictators

I have always felt that visiting the Hayward Gallery is a bit like visiting Hitler's bunker. The sensation became reality last week with the opening of "Art and Power - Europe under the Dictators 1930-45". The sealed concrete shell of the gallery is now filled with the artistic detritus of 15 terrible years of totalitarianism and fascism in Spain, Italy, Germany and Soviet Russia. It is the thirteenth of the major series of European cultural exhibitions promoted by the Council of Europe and it will be at the Hayward until January 21 1996, when it travels to Barcelona and Berlin.

The contents of this exhibition were built on blood and madness and it is very hard, even 50 years later, to give a cool critical appraisal. It is an exercise that raises more questions than it answers. The one area that is perhaps easier to examine now is the architecture of the four regimes. Certainly the exhibition's researchers have dug deep to represent and explain the dictators' building ambitions. The organisers have focused on three capital cities: Rome, Berlin and Moscow. Spain and the civil war is covered in a more general way.

In the Hayward's dimly lit halls the visitor is confronted with an overview of the Paris International Exhibition of 1937. The French organisers of the world's fair placed the Soviet Russian pavilion opposite the German pavilion, so that communism appeared to confront fascism directly. The German pavilion was designed by Albert Speer. It is a gigantic tower topped by an eagle gripping a swastika. Speer described this monstrous building in his diary as "checking the onslaught of communism".

Hitler, Mussolini and Stalin all saw that architecture could be the physical embodiment of their manic dreams. Stalin appeared to want to bring palaces to the people in an old-fashioned way: chandeliers and malachite in the Moscow Metro for the people and complete restoration of the Czarist palaces of St Petersburg. Franco bore a sense of the drama of death: his monu-



Manic dreams: propaganda art from the Spanish Civil War

ment. The Valley of the Fallen outside Madrid, is really a terrifying tomb for himself. The Italian section of the exhibition was by far the best. I suspect this is not simply because of the way it has been selected, ordered and captioned, but because there is much serious artistic and architectural quality in the work. The Italian fascist regime was more tolerant of contemporary art, and artists and architects seem to have been happy to work for the regime. Mussolini encouraged modern architecture and his two earliest achievements were the new seaside town of Sabaudia and the superb railway station in Florence. But it was Rome that was to preoccupy him because its mere presence lent lustre to his own imperial ambitions. His exploitation of Rome was both damaging and rewarding. His decision to build the Via della Conciliazione leading up to Saint Peter's destroyed a huge slice of the Renaissance quarter between the Vatican and the Tiber while opening up amazing views. The construction of the Via dell'Impero smothered a section of the Roman forum.

However, the new city EUR (Esposizione Universale di Roma, 1942) to the south of Rome - built in a strange, stripped-down classical style and looking like a de Chirico painting in three dimensions - is far from being an architectural failure. Good architects such as Moretti and Terragni persisted with modern buildings which can be admired today free from their political associations.

Away from the inspiration of Rome, the architecture of Russian communism and the German Third Reich is dead and pointless. Little survives in Germany except the grandiose models and visions of Albert Speer, who did not feel that the brand of Neo-Classicism he devised for Nuremberg and Berlin was in any way totalitarian. He wrote in his diaries, "Rather it was characteristic of its era and left its impression upon Washington, London and Paris as well as Rome, Moscow and our plans for Berlin."

He was wrong because the

sheer scale of his plans for Berlin, which he frequently compared in size with the works of the pharaohs of Egypt, depended upon slave labour to build them and vast ordered human displays to fill them. His great granite parade ground was strong enough to support a thousand tanks, and his Great Hall, designed as a monument of universal strength, led to a vision of mad authority. Speer's move from the man in charge of building to the man in charge of destruction, as minister for armaments and war production in 1942, has a terrible symmetry about it.

Soviet architecture had nothing to redeem it. It is horrifying to see its scale and the endless parade of triumphant collective workers with their banners. The numerous Palaces of the Soviets are grandiose and without meaning. President Ceausescu's Palace of the Triumph of Socialism was still unfinished as communism collapsed in Romania and is the only heir to this school of power-mad architecture.

This is an exhibition that reveals the sham world of the dictators without exposing the horror. It raises the question: can you separate art and architecture from the political systems they serve?

Architecture is a mirror of society and this exhibition shows only too clearly what happens when that society is built on collective violence and ludicrous tyranny. The hollow monuments give it all away.

Colin Amery

'Sprint soaps' have replaced athletics



KEITH WHEATLEY

It is easy to get off on the wrong foot with Professor Peter Radford.

The head of British athletics has had a few run-ins with the media and is not one to accept its gloomy world view. Why is the sport in such turmoil, I asked him at the Birmingham headquarters of the British Athletics Federation.

"It doesn't feel that bad from where I'm sitting," he countered. "The British press have become obsessed with a contrary view of reality." He argues that the coverage of track and field has been replaced by a series of personal dramas, "sprint soaps".

Christie versus Radford was probably the biggest. Linford Christie, Britain's world and Olympic champion 100m runner, spent much of the summer wrangling semi-publicly with the BAF about how much he was to be paid per meeting.

Radford appeared at the time to be taking a firm line with the star but somehow never managed to convert that into a position of moral superiority.

"I don't know that there was a problem with Linford. At the beginning of the year we have to deals with athletes and their agents," said Radford. His mane of white hair gives him an almost scholarly appearance but his manner is all brusque middle-management.

"It's not unreasonable for runners to negotiate their price. Negotiations go on in all walks of life." He maintains there was never any personal animosity. "There was never a stand-off. We have a perfectly good relationship," said Radford. "I've never had a cross word for Linford and he's never had one with me."

Clearly, Radford and the BAF were working from a shrinking budget and a smaller audience. In the next few weeks the federation will reveal a loss for the past financial year, probably about £250,000. Set against a 1993-94 surplus of £250,000, a financial reverse of, say, £500,000 out of annual income of £7.7m is not to be laughed off.

Christie's demand for more money was also impossible to countenance as an example to

Edwards and middle-distance runner Sally Gunnell, as well as Gothenberg medalists such as triple-jumper Jonathan

Field leader: Radford at Rome's Olympics in 1960

Edwards and middle-distance runner Sally Gunnell, as well as Gothenberg medalists such as triple-jumper Jonathan

ITV has been the BAF's broadcasting partner since the mid-1980s. In those far-off days

of Coe, Cram and Ovett there

were as many as 27 athletics

meetings broadcast each season.

Now there are a fraction of that number and the independent channel's appetite for running, jumping and throwing seems limited.

Radford openly admits that the BAF is having discussions with other broadcasters about TV rights after the 1996 season when the current agreement expires. It is essential.

"We are the only country in the world where athletics sup-

ports itself by a series of televised events," Radford emphasized with some pride.

Sponsorship follows the broadcasting and it is in this area where there has been some drift away from a sport that seems to be losing its clear focus and market, in comparison with rivals such as football, rugby or Formula 1.

Media people pick up the curious "vibes" from the athletics heartland. Soon another feud ignited. Colin Jackson, world champion 110m hurdles, announced that he would boycott every British meeting next year with the exception of the Olympic trials.

Jackson was humiliated by a dressing-down he received from Radford about the runner's decision to appear for money in Padua, Italy, rather than in the British national championships. "I have made up my mind that after the way Radford spoke to me in his office, lecturing me like a schoolboy and virtually accusing me of lying, I can have nothing more to do with the man or his meetings," said Jackson, normally the mildest and most equable of men.

In his 18 months at the BAF Professor Radford has made enemies. Important employees have departed yet are still prominent players in the sport. Many figures in the related fields of promoting and marketing sports events have no great love for the former academic and sprinter, who won a bronze medal for Britain at the 1980 Olympics.

Everyone involved in British athletics agrees that what Radford brings to the top job is total integrity and a passion for the sport at the grass-roots (where it has seldom been healthier). They compare his *amour propre* against such legendary wheelers and dealers as Primo Nebiolo, head of the International Amateur Athletics Federation.

However, a few insiders are beginning to feel that in the TV studios and the agents' boardrooms, the executive chairman is going to have to show rather more Nebiolo and a bit less *Charlots de Fire*.



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left.

You see, refugees are just like you and me.

Except for one thing.

We're not even asking for money (though every cent certainly helps).

But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 2500
1211 Geneva 2, Switzerland



PRE-QUALIFICATION FOR APPOINTMENT OF FINANCIAL ADVISER

"EXPRESSION OF INTERESTS"

The Oil and Gas Development Corporation (OGDC) - a 100% Government Of Pakistan (GOP) owned corporation, which is currently in the process of being converted into a Public Limited Company intends to offer for sale a part of GOP shares to the Public through stock exchanges. For this purpose applications offering services as Financial Adviser are required for pre-qualification.

The GOP contributed fund, through which the OGDC has been financed stands at Rs. 10,005 billion as on 30th June 1994. Upon conversion of OGDC into a Public Limited Company this fund or a part thereof, will be changed into Paid-up-Capital of the new company. Financial Adviser's responsibilities will include performing all activities leading up to the floatation of GOP shares including all preparatory work, structuring the sale, underwriting arrangements, implementing the actual sale process and the related post sale activities.

Applications are invited from (local and foreign) investment banks, brokerage houses, management consultants/organizations for offering financial advisory services giving the following information:

- Experience of capital market transactions in Pakistan and abroad.
- Experience in the Oil and Gas sector.
- List of projects of similar nature undertaken, including previous Oil and Gas sector privatization experience.
- List of international affiliates with their confirmation letters.

Expression of interest should be submitted to the undersigned latest by 13th November 1995. Upon pre-qualification a copy of the TOR will be provided to the pre-qualified firms.

Qamar Sayeed Awan
Acting General Manager (Finance)
Oil and Gas Development Corporation
Markaz F-8, Islamabad (Pakistan)
Phone: (92-51) 853913
Fax No. (92-51) 958939

LEGAL NOTICES

UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF OREGON

In re COLUMBIA WESTERN, INC., Debtor

NOTICE REGARDING ORDER APPROVING DISCLOSURE STATEMENT, TESTIMONY OF CREDITOR, AND PLAN OF REJECTION OF PLAN, AND PLAN CONFIRMATION HEARING

NOTICE IS HEREBY GIVEN that a Partition was on the 17th day of October 1995 presented to the Court by the Debtor, and the Court having made an order for the confirmation of the reduction of the share premium accounts of the abovementioned Company by 250,000.

AND NOTICE IS FURTHER GIVEN that the Company is the owner of the following assets and that the Debtor has filed a Plan of Reorganization dated September 14, 1995 (the "Plan"), and that the Court has confirmed the Plan on October 17, 1995. The Plan provides for the conversion of the Debtor's assets into 1,000,000 shares of common stock of the Debtor.

NOTICE IS HEREBY GIVEN that the Plan will be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor, Daniel C. Clegg, whose mailing address is 1000 N. Franklin Street, Boston, Massachusetts 02110.

Objections to the Plan must be in writing, filed with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

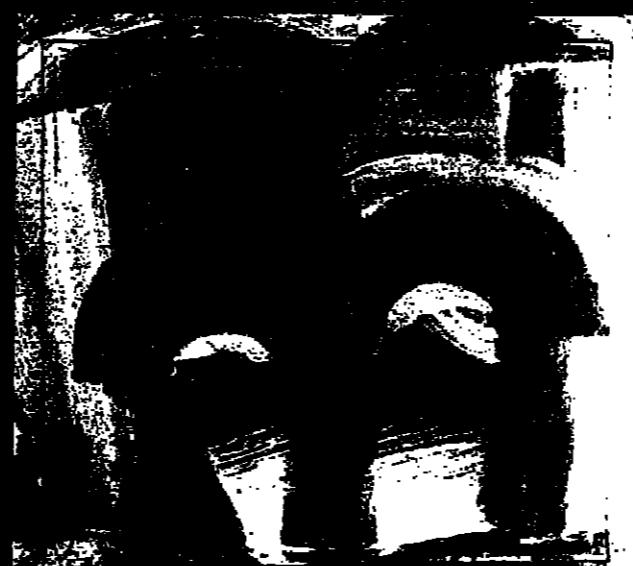
Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

Objections must be filed on or before November 20, 1995 with the Clerk, U.S. Bankruptcy Court, 1100 SW 5th Avenue, Portland, Oregon 97204, and a copy simultaneously mailed to the Debtor.

OPENINGS



MUNICH
Jonathan Miller seems to do nothing but opera these days, judging by the production credits at the world's major opera houses. His latest stop is Munich, where his new staging of Donizetti's "Anna Bolena" opens tonight. The title role is sung by Edita Gruberova.



ARTS

NEW YORK
The Metropolitan Museum of Art pays tribute to the British painter Howard Hodgkin (b. 1932) with a survey of his work over the past 20 years. Around 50 paintings will be on show, ranging from early examples of Hodgkin's fully mature style to recent works which have never before been exhibited.



LONDON
At the Queen's Theatre tonight, drag performer Lily Savage opens in the "all laughing, singing and dancing" "Prisoner Cell Block H", with music and lyrics by Don Batty and Peter Pine.

TURIN
The opera season at the Teatro Regio opens tomorrow with the first of eight performances of Wagner's "Die Meistersinger von Nürnberg". The staging by Graham Vick is borrowed from Covent Garden, where it was first seen in 1993. Turin has a new cast, headed by Wolfgang Breindel as Sachs, and the conductor is Dietrich Bernet.

Designer classics unveiled

Jackie Wullschlager on a new publishing venture by Everyman

Ninety years ago, an eccentric editor conceived the obsession of his life: to publish, cheaply and elegantly, the 1,000 classics which would create "the most complete library for the common man the world had ever seen". Title number one was Boswell's *Life of Johnson*, number 1,000 was Aristotle's *Metaphysics*. Started with £10,000 capital, J.M. Dent's Everyman series sold 50m books in half a century.

To anyone who reads English literature and was born before 1970, the name Everyman strikes a chord. It calls to mind those plush green endpapers with the art-nouveau scroll of the motto, "Everyman, I will go with thee, and be thy guide" – words spoken by Knowledge in a Tudor morality play. Until the paperback revolution in the 1960s forced it into decline, Everyman evoked self-education opportunities for the ordinary reader.

"Night and day he is reading," wrote V.S. Naipaul of his hustler-hero the Mystic Masseur, who sends for box-loads of Everymans in Trinidad and ends up honoured by the Queen of England. Forty years on, Naipaul himself is an Everyman author. This month, a new series, Everyman Contemporary Classics, is launched with the aim to do for modern writing what the original series did for the classics.

In 1990s designer editions – bound in red cloth with gold markers, pin-striped jackets and photos of author-as-superstar – come *Catch-22*, *Midnight's Children*, Naipaul's *A House for Mr Biswas* and other recent novels. They are beautifully crafted books, well-priced – at £12-£15 for titles available nowhere else in hardback – and introduced by big names (Amis on Bellow, Updike on Updike).

They are also fascinating cultural products which reflect developments in literary taste – the changing role of fiction, shifting definitions of a classic – this century.

To give recent fiction the patina of a classic is a typically 1990s idea. In the past five years, the term "classic" has become sexy; it fits our values of romance and nostalgia. Eleven million people are now watching the BBC serialisation of *Pride And Prejudice* – almost as many as watch *EastEnders*. Last year, *Middlemarch* was a best-seller.



Personal choices: Everyman's David Campbell



Everyman Contemporary Classics.

Bellow	The Adventures of Augie March	Baswell	The Life of Samuel Johnson
Updike	Rabbit Angstrom	Lockhart	History of Napoleon Bonaparte
Heller	Catch-22	Andersen	Fairy Tales
Naipaul	A House for Mr Biswas	Hawthorne	A Wonder Book & Tanglewood Tales
Solzhenitsyn	One Day in the Life of Ivan Denisovich	Byron	Child Harold's Pilgrimage
Garcia Marquez	100 Years of Solitude	Kingston	Peter the Whaler
Levi	The Periodic Table	Kingston	The Three Musketeers
Morrison	Song of Solomon	Lamb	Tales from Shakespeare
Rushdie	Midnight's Children	Marcus Aurelius	The Golden Book & Meditations
		Bacon	Essays

What these books imply is a correlation between decisive moments in a nation's history, and its ability to produce great novels. As Charles Dickens and George Eliot emerged out of newly industrialised, imperial Victorian England, so Bellow and Heller come from an America turning itself into a world power, Rushdie from the new freedom post-independence India.

England during this period, diminishing in importance and losing self-confidence, by contrast drew no novelists as innovative. On the excitement and newness of the US in 1961, Philip Roth wrote "the actuality is continually outdoing our talents, and the culture tosses up figures almost daily that are the envy of any novelist".

New social and political situations demand new forms of literature in response – thus the radical absurdity of Heller, or the originality of Rushdie's epic fantasy. Original style, as Amis says when introducing Bellow: "Is not something that grapples on to regular prose; it is intrinsic to perception."

A third difference between the lists is the relation between writer and audience. Introducing *Song of Solomon*, Reynolds Price points out that while pre-20th-century writers, "Dostoyevsky or Jane Austen, for instance, could possess a generally accurate sense of their potential readers' minds; and their work could be guided... by their canny estimate of those readers' expectations", a writer today is "lonelier and less certain" about "who out there may attempt to read [him]."

For the reader, this works outside out. The Victorians looked for answers in the condition-of-England novel – Dickens, Mrs Gaskell. But readers today have a global outlook. In England, we read Updike's *Eabbit* tales of Middle America, Toni Morrison's account of a black family from the South, Naipaul's story of growing up in Trinidad – all written in their own distinctively unEnglish English – to understand our own experiences.

One of the joys of the new list, and its introductions, is that it illuminates parallels across continents – the links, say, between Garcia Marquez's magic realism, Heller's absurdism, Rushdie's fantasy.

As the list expands, it promises to become a superb library for anyone interested in post-war fiction.

Ian MacNeil's set perches the Birling's comfortable home like a doll's house on stilts above a sea of bro-

recall cordially disliking his last West End appearance in *Me And My Girl* as being too determinedly chirpy even for that show, but here he shows a fine awareness of when not to milk the comedy, playing the Jewish sardonicism with finesse.

His vocal impersonation of Jolson, to these untrained ears, is remarkable, although now and again his phrasing grows a little too playful, in a concession to modern sensibilities, only one scene is played in blackface.

Sally Ann Triplett gives sterling support as Jolson's third wife, Ruby Keeler, although there is never any danger of stealing the spotlight from Jolson and Conley. John Bennett excels in the thankless role of Louis Epstein, Jolie's manager and whipping boy, and John Conroy steals a few scenes as his sardonic dresser.

The production values are as big and bold as one would expect, only occasionally tipping into glitz for its own sake. And, naturally, so many instantly recognisable numbers are crammed in that the audience wants to sing along, and is given its chance in the final (frankly overlong) concert segment.

Buddy ran for seven years at the Victoria Palace; I would not be surprised if *Jolson* enjoys similar longevity. When the catchphrase "You ain't seen nothin' yet" rings out, we know that in fact we have seen it all before, but are having so much fun that it doesn't matter.

Victoria Palace Theatre, London SW1 (0171 834 1317).

Theatre/Ian Shuttleworth
Fun with Jolson

An incredible phenomenon occurred at the Victoria Palace: the entire audience of the musical *Jolson* consistently responded to its star Brian Conley as if he were the man himself, and as if Jolson meant everything to them. Admittedly, this was a partial opening-night crowd, but Rob Bettinson and Paul Jury's second bio-musical collaboration (following the success of *Buddy*) does, on this showing, seem to have that indefinable "it".

Musical biographies of musical stars are often difficult to pull off, as – strung though the music may be – their subject's lives turn out not to be all that dramatically interesting. Al Jolson's life falls into this category: the meat of the story, his family's emigration from Lithuania and young Al running away from home to work in vaudeville, is referred to only in passing. The stage story simply covers two later segments of Jolson's life: stardom in the 1920s, and his comeback in the 1940s. Neither episode is imbued with unique, compelling drama.

The show is more than redeemed by a combination of ingredients. First, the cut-and-paste narrative is given a strong element of continuity, particularly in Act One, where the first eight or nine scenes follow naturally upon one another, building a strong foundation for the more selective story-telling that follows. The character of Jolson is a boozie as well: capricious egotism and pig-headedness offset by disarming magnetism.

Then there is Conley himself. I

ken bricks and desolation, where ragged waifs wade through the gutter. This gives an electric shock not to the play itself, but to our perception of it. What might have seemed an old war horse with a social (and socialist) conscience becomes a blazing appeal to modern man to mend his ways.

The style is heavy-handed in places; Daldry is rather fast and loose with the volume control, pumping Stephen Warbeck's brooding music out so loudly that it threatens to deafen those in the stalls. Otherwise, this is still a startling reading that has you on the edge of your seat no matter how well you know the story. Performances are very strong, and the cast works well together, gradually building the atmosphere up to breaking point. Nicholas Woodeson, as Inspector Goole, does not have the restrained gravitas of Kenneth Cranham who first took the role, but replaces it with a ferocity that gradually comes into its own.

Sarah Hemming

Garrick Theatre, London WC2 (0171 494 5065).

Inspector calls again

The West End will soon be full of theatres roughed up by Stephen Daldry's productions. Virtually back to back with the disembowelled Duke of York's, where his *Rat in the Skull* has just opened, the Garrick now houses his superb staging of *An Inspector Calls*, back in the West End for an avowed final run.

Somehow the set seems even more striking amid the velvet plush than it did in the National Theatre, where this production originated: while the play's message is even more unsettling for an audience that has just encountered beggars en route to the theatre. And, though it is now well travelled, the production has lost none of its dark brilliance and scalding power.

For those who missed the reviews first time round, Daldry gives an expressionist treatment to J.B. Priestley's play about the mysterious inspector who calls on a smug Edwardian household and proves their collective responsibility for the death of a destitute girl.

Ian MacNeil's set perches the Birling's comfortable home like a doll's house on stilts above a sea of bro-

INTERNATIONAL ARTS GUIDE

AMSTERDAM

OPERA/BALLET
Het Muziektheater Tel: (020) 551 8922

CONCERTS
Baltimore Museum Tel: (410) 396 6310

AMERICAN ART POSTERS FROM THE CENTURY: an insight into the American way of life through advertising posters; from Nov 1 to Dec 31

THEATRE
Center Stage Tel: (410) 685 3200

CONCERTS
Beaux-Arts Tel: (02) 507 8200

BRUSSELS

CONCERTS
Beaux-Arts Tel: (02) 507 8200

FRANKFURT

CONCERTS
Alte Oper Tel: (069) 134 0400

City of Birmingham Symphony Orchestra: Sir Simon Rattle

conducts Beethoven's "Symphony No.1" and "Symphony No.3"; 8pm; Oct 31

State Orchestra of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

OPERA/BALLET
Peter Donohoe: pianist plays Prokofiev's Sonata No.6, seven and eight; 8pm; Nov 6

THEATRE
The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the original direction by Jonathan Miller. Soloists include Alan Opie, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison; 7.30pm; Nov 2, 4

The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Lorris, Jenny Janis, Kelly Marry, Hegarty and Yvonne Barclay; 7.30pm; Oct 31

State Opera of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

OPERA/BALLET
Peter Donohoe: pianist plays Prokofiev's Sonata No.6, seven and eight; 8pm; Nov 6

THEATRE
The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the original direction by Jonathan Miller. Soloists include Alan Opie, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison; 7.30pm; Nov 2, 4

The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Lorris, Jenny Janis, Kelly Marry, Hegarty and Yvonne Barclay; 7.30pm; Oct 31

State Opera of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

OPERA/BALLET
Peter Donohoe: pianist plays Prokofiev's Sonata No.6, seven and eight; 8pm; Nov 6

THEATRE
The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the original direction by Jonathan Miller. Soloists include Alan Opie, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison; 7.30pm; Nov 2, 4

The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Lorris, Jenny Janis, Kelly Marry, Hegarty and Yvonne Barclay; 7.30pm; Oct 31

State Opera of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

OPERA/BALLET
Peter Donohoe: pianist plays Prokofiev's Sonata No.6, seven and eight; 8pm; Nov 6

THEATRE
The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the original direction by Jonathan Miller. Soloists include Alan Opie, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison; 7.30pm; Nov 2, 4

The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Lorris, Jenny Janis, Kelly Marry, Hegarty and Yvonne Barclay; 7.30pm; Oct 31

State Opera of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

OPERA/BALLET
Peter Donohoe: pianist plays Prokofiev's Sonata No.6, seven and eight; 8pm; Nov 6

THEATRE
The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the original direction by Jonathan Miller. Soloists include Alan Opie, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison; 7.30pm; Nov 2, 4

The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Lorris, Jenny Janis, Kelly Marry, Hegarty and Yvonne Barclay; 7.30pm; Oct 31

State Opera of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

OPERA/BALLET
Peter Donohoe: pianist plays Prokofiev's Sonata No.6, seven and eight; 8pm; Nov 6

THEATRE
The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the original direction by Jonathan Miller. Soloists include Alan Opie, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison; 7.30pm; Nov 2, 4

The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Lorris, Jenny Janis, Kelly Marry, Hegarty and Yvonne Barclay; 7.30pm; Oct 31

State Opera of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

OPERA/BALLET
Peter Donohoe: pianist plays Prokofiev's Sonata No.6, seven and eight; 8pm; Nov 6



Samuel Brittan

Motives not full story



Smith's morality explained by Nobel Prize-winner Coase (right)

political economist, and many other things besides – he even lectured on astronomy.

A few opponents of market economics do realise that Smith had a larger range and are fond of quoting – equally out of context – the opening sentence of *The Theory of Moral Sentiments*: "How selfish soever Man may be supposed,

there are evidently some principles in his nature which interest him in the fortune of others, and render their happiness necessary to

Unfortunately it is easier to ridicule the opposing extreme interpretations than to say what exactly Smith's view was of human nature and its relation to political economy.

Moral Sentiments was written by Smith as a young lecturer. Although he revised it at the end of his career, he never produced a full, coherent view of

human motivation and incentives. Indeed, there is only one cross-between the two books.

Moreover, I have to confess that I have

never been able to read *The Theory of Moral Sentiments* to the end. It has seemed to me a work of armchair psychology, and in my most idealistic youthful phase I wanted to be an empirical psychologist. (*The Wealth of Nations* itself is not all an easy read and even at a gathering of Smith enthusiasts I could not find anyone who

simply been hijacked by the Thatchers and is in truth the precursor of communarianism, the "stakeholder" theory of the firm and much other current nonsense.

had read the whole book.) Coase has helpfully extracted the gist of Smith's moral psychology and related it to his political economy. A clue is provided by a sentence which occurs just before the famous passage about the butcher and the baker: "In civilised society, man stands at all times in need of the co-operation and assistance of great multitudes, while his whole life is scarce sufficient to gain the friendship of a few persons."

There are many other wise words which could usefully fill a much longer article than this one. But I must try to boil down the reconciliation to a couple of assertions.

• Benevolence is strongest among close family and friends, extending partially to professional associates. But it becomes weaker when applied to millions of fellow countrymen, let alone the whole human race.

Smith has another purple passage about how a British subject would moralise a great deal about a disaster which swallowed up the inhabitants of China, but it would be less likely to cause him to forgo a single night's sleep than the loss of a single finger of his own hand. Coase asks whether it is different with any of the more recent tragedies such as Bangladesh (or Bosnia).

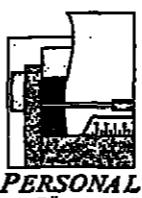
Smith himself simply accepted the successively weaker circles of obligation that people felt to those furthest away from them and favoured forms of society that did not put an excessive weight upon them.

• (And this is the more difficult doctrine). Even if benevolence were much greater, we would not have the knowledge to further the interests of humanity directly in normal commercial life. A businessman should be a good citizen and not for instance dump lead into rivers. But he will do most good for his fellow men if he concentrates on profitability rather than trying to maximise exports, set an example to others, "save the earth" or follow any other fashionable nostrum.

Smith believed that the human species had many failings, but possessed instincts, both benevolent and selfish, which in combination might enable it to make a go of things, given luck and a wise political and institutional structure. Which is just about it.

A careful prescription

Rationing in the health service is inevitable, but there are ways of improving the system



PERSONAL VIEW

Rationing is a fact of life in the National Health Service in the UK, as in other publicly financed health systems. The question is not whether, but how, to ration.

While there are real strengths in the ways that the NHS

rations, we can do better, and the topic is both important and urgent. What is more, it is not one simply to be left to the experts.

When the NHS was founded in 1946 the intent was (in Nye Bevan's words) that every citizen should receive "the best that medical skill can provide", not simply a decent minimum, but the best.

The current secretary of state, Mr Stephen Dorrell, reaffirms this commitment, saying: "I see the NHS not as a safety net service, but as a universal provider of high quality health".

Over the intervening years, however, this intent has become much more difficult to meet in full, primarily because medicine does not stand still. "The best that medical skill can provide" is something dramatically different – and in total, vastly more expensive – than it was in 1946. This transformation continues year by year and the potential bill rises faster than our collective willingness to fund the NHS.

The NHS currently costs some £24.5bn a year, accounting for 15 per cent of government spending and more than 6 per cent of GDP. It is a lot of money, but it needs to be seen in context.

It represents roughly £670 a head per year, whereas a single day intensive care can cost much more than this – typically £1,100 in a London hospital, although in Dorset the figure last year was between £600 and £900 a day.

Some will argue that there would not be a problem if only the government would fund the NHS more generously, and

if the health service eliminated inefficiency and excluded all treatments that offer little benefit.

I have sympathy with both lines of argument, but it is unwise to rely on them fully to resolve the dilemma in light of the evidence of history.

Chunks of service have in fact been chipped off the NHS over the years: dental services, for example, and optical services, because medical possibilities have grown faster than our collective willingness to pay.

What the NHS could pay for at one time, it can no longer afford. Thus

rationing decisions are made willy-nilly, in these particular instances by exclusion.

The key features of the ways that the NHS currently rations are:

• The government sets the overall expenditure limits, based on what it thinks collectively affordable, as well as on current spending levels and its decisions about specific changes that it wants to make at the margin.

• This total amount is allocated down through the levels of the NHS, primarily on the basis of weighted capitation (ie on amount per head, adjusted for age, deprivation and disease patterns), to use to buy services from hospitals, community health services and general practitioners. Where GPs are fund holders they also buy some hospital services for their patients.

• Essentially, there are no clear service entitlements and few exclusions. Rationing in the individual case is done by

the clinicians concerned, whether that be the GP, the medical consultant, a clinical team or some combination of them all.

The advantages of these arrangements are real. The British public would much prefer that decisions about priorities among patients be made by doctors or politicians, and that is the way in which they are made in the NHS, albeit within the overall resource limits ultimately decided by government.

Nevertheless there are some real dangers, namely:

• Rationing based essentially on individual clinical judgements may operate unfairly between individuals. Who you are, who your doctor is, how articulate and persistent you argue your case, may well affect your treatment more than it should. It is the old conflict, in the distribution of benefits, between the advantages and disadvantages of discretion in determining entitlements.

• Implicit rationing may result in activities that are of small benefit – extra investigations, excessive prescribing, unduly aggressive treatment – simply because doing something is easier than doing nothing. In the inevitable tension between individual and communal medicine, the latter may receive less emphasis than it should.

• Collectively, implicit rationing conceals the need for hard choices. It is by definition less transparent than explicit

rationing. As the gap widens between what the NHS can offer and "the best that medicine can provide", the politicians and the public need to know that this is happening.

It is not good enough to place the distasteful and increasingly onerous task of rationing solely on the shoulders of the clinicians and tell them to close the gap between need and provision by trying even harder.

So, how can we do better? There are, I believe four main ways, while preserving the undoubted strength and flexibility of our arrangements:

First, government and the health authorities/commissions should give better support to the clinicians, by continuing to improve the evidence on effectiveness and costs currently available to them, and by indicating their own views on priorities.

Second, the need for rationing should be minimised by ensuring that nothing is done that the patient does not want, that marginal therapies are excluded, and that waste is eliminated and that the NHS is properly funded for the levels of service that the government is pledged to provide.

Third, public understanding and involvement in these issues of choice need to be increased, and the decisions made need to be better explained.

Fourthly, we have something to learn by following closely the emerging experience of some other countries and jurisdictions that are trying to face up to these dilemmas, such as New Zealand, Sweden, the Netherlands and the State of Oregon.

Robert J Maxwell
Mr Maxwell is chief executive of The King's Fund, the independent health policy think tank, and editor of *Rationing Health Care*, published by Churchill Livingstone, £29.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please set fax to "line"). Translation may be available for letters written in the main international languages.

Outrageous EU farmers plan

From Mr Terry Wynn MEP.

Sir, In "Deadlock over compensation for farmers" (October 25), Caroline Southey reports the situation as though it were a crisis. This proposal is an outrage. It will allow member states at national level to compensate farmers for currency movements. What other

industry is compensated by governments for currency fluctuations?

As far as I am concerned this proposal can stay deadlocked in Council. It should never be there in the first place.

Terry Wynn,
Palais de l'Europe,
67000 Strasbourg,
France

Welcome plea for courteous smokers

From Mr Charles Wilson.

Sir, I see that Philip Morris is again taking out full page advertisements to present its message in the smoking/no smoking debate.

I can assure the company that I usually try to be courteous in my relations with other people, and I wish I could say the same for many of the numerous smokers I encounter, not all of whom are polite enough to ask if their smoke disturbs other people present, and some of whom are downright rude in defence of their "civil liberty".

But there are circumstances where it is not easy for smokers politely to ask those present if we wish to share their habit. Recently, we went to the theatre. The auditorium was rather stuffy, and a number of those present were looking forward to the interval, so we could get a breath of fresh air. A similar number of smokers were in such a hurry to get nicotine into their lungs that cigarettes were in hand as they trudged out of the auditorium, and lighter hit tobacco as they passed the door.

Non-smokers had a choice between having a drink in a smoky bar, standing in a smoky lobby, or going outside (fortunately it was not raining). And this is in a country where it is illegal to smoke in a public place except in clearly designated smoking areas. I was courteous enough to refrain from calling the police.

So Philip Morris's appeal for courtesy is to be encouraged. May I suggest that it takes matters further by adding the following message to its packets: "Please respect the wishes of your fellow citizens before using this product." Charles Wilson,
24 Lille Vauban,
Eysines, SW France

High cost of UK rail freight re-merger

From Mr Charles McDowell.

Sir, I read with the utmost dismay your report that the government could contemplate selling the Trainload Freight companies as a single entity ("Rules for US rail bidders", October 20).

It is of critical importance to the nation's regional economy and the development of rail-borne freight that there is rail versus rail competition and not just road versus rail competition. For the longer routes across the UK and for the variation in types of service it is essential that alternative rail-based rails are available in the UK. If rail to rail competition is not available we shall only see a slow development of rail services, for two principal reasons.

First, with only one rail offering, the price differential between road and rail will be managed on a marginal revenue and not competitive cost basis. With no rail versus rail competition the cost of haulage

by train from London to Scotland would not be expected to be much less than by road, when in fact for journeys of such distance, railways should be able to be significantly cheaper. This loss of competition in rail pricing will deny the UK regional economy a significant boost that they should expect from rail privatisation.

Second, for any potential wagon owner which would hire a Trainload Freight company to haul its train, the consolidation of the Trainload Freight companies into one whole would deny them the guarantee of competitive traction rates. This uncertainty will curtail the investment in new wagons and facilities. In these circumstances many of the new rail terminals and exciting new rail transport developments springing up can be expected to wither and die in their infancy.

Rail-borne freight transport in the UK is severely hampered by the short domestic transit distances available. It would be the death of the renewed interest in UK rail-borne freight if a single trainload freight company were to come out of the privatisation process. The combination of this privatisation and the Channel Tunnel have given the UK the first opportunity to revitalise the railways since Dr Beeching necessarily axed a substantial part of the network. It would be folly for the government to throw this opportunity away.

Irrespective of the capital price earned on privatisation, this is one occasion when the public must look to the competitive benefits to be seen from competition and ministers must be asked to look for the benefit to the economy, not the auction price in a one-off silver sale.

Charles McDowell,
CVA Logicon,
CVA House,
2 Cooper road,
Thornbury, Bristol, UK

EU an unwanted and ill-conceived structure

From Sir James Pickthorn.

Sir, Mr Christopher Piening's plea for democracy in Europe (Letters, October 25), and his complaint that Britain is a vociferous opponent of democracy, must not be allowed to pass without comment.

The European Union is an unnecessary and ill-conceived political structure. It is unwanted by the peoples of Europe and it is a hindrance to the economic development of European people.

mal administration incorporating rules agreed between sovereign independent states is highly desirable and a lot less complicated than the ideas put forward by those who wrestle with the idea of "Europe".

James Pickthorn,
Pickthorn,
estate agent and chartered
surveyor,
24 Lime Street,
London EC3M 7HR, UK

A free trade area with mini-

gloom picture conveyed by the article. Tunisia, which upholds the rule of law and where liberties are constantly promoted, has gone a long way on the path of pluralism and respect for human rights.

It boasts today seven political parties, a parliament where opposition is represented for the first time in the history of the country, nearly 6,000 associations of all trends, and last but not least a women's state, considered among the most advanced in the world. These are but few achievements, among many others, which have been strangely omitted in the article and which prove the one-sidedness and whimsical nature of the allegations.

I have been equally amazed by the association of Moada's arrest with political motives.

This information is unfounded, prejudiced and unworthy of a newspaper known for its seriousness. Moada's arrest is merely a common law case that has been dealt with in

transparency and in conformity with the legal procedures in force and on the basis of a judicial preliminary investigation for illicit involvement with a foreign country.

I cannot think that your newspaper is among those who consider that politicians should be placed above the law.

Mohamed Lessir,
ambassador,
Tunisian Embassy,
29 Princes Gate,
London SW7, UK

REAPING THE FRUITS OF SUCCESS



GUIDED BY 97 YEARS OF EXPERIENCE AND THE MOST SOPHISTICATED BANKING TECHNOLOGY, NBE RENDERS A HOST OF SERVICES THAT EXTENDS BEYOND JUST BANKING TO COVER INVESTMENT, TRUSTEE, PORTFOLIO MANAGEMENT, LATEST PERSONAL SERVICES, AND INSURANCE.

THUS, NBE RANKED FIRST AMONG EGYPTIAN BANKS RECORDING:

TOTAL FOOTINGS	: LE.67 BN.
TOTAL DEPOSITS	: LE.38 BN
TOTAL LOANS AND INVESTMENTS	: LE.25.3 BN
SURPLUS AVAILABLE FOR DISTRIBUTION	: LE.80 MN.

NATIONAL BANK OF EGYPT

Proven Competence In A Changing World

Head Office: National Bank Of Egypt Tower : 1187 Corniche El Nile, Cairo P.O. Box 11611 Tel. 5749101 Fax 7626727. Tlx. 20069 NBE UN



GAZETTE

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Monday October 30 1995

Russia walks a tightrope

President Boris Yeltsin's return to hospital is a blow to those hoping that a Russian economic stabilisation programme might finally make it through the winter.

For nine months, the president has surprised the sceptics by supporting the government's ruthless war on inflation. Although the reformers have long looked to be heading for defeat in the December parliamentary elections, the hope was that the power of the Yeltsin presidency could keep the economic programme on track. His health puts this in question.

Economists from the International Monetary Fund, now in Moscow discussing the possibility of a three-year official loan facility, are putting a brave face on recent events. The government has largely adhered to the tough monetary and fiscal targets agreed with the IMF early in the year in return for a \$6.5bn standby loan. IMF officials admit that signing up to a second, longer term, programme - which could include loans of up to \$15bn - would be a gamble in the present climate.

But withdrawing the prospect of Western support for the country's most successful stabilisation effort to date would be riskier still. Austerity has already yielded benefits in the form of lower inflation, and - since the summer - a relatively stable currency. Government borrowing is well within the limits set out in the IMF programme, with a federal budget deficit in the first eight months of the year of only 2.9 per cent of GDP, down from around 10 per cent of GDP at the same time last year.

Stringent targets

More surprising, to many, has been the central bank's adherence to its own stringent monthly targets for monetary growth, even during August and September, the time when monetary policy has traditionally fallen prey to demands for cheap - inflationary - credits by agricultural and industrial producers.

Thanks, in part, to the stabilising effect of large capital inflows in the spring and early summer, inflation has not fallen quite as fast as the government had hoped. But the 4.5 per cent monthly consumer inflation rate recorded in September was a great improvement on the start of the year, when prices were rising at

10 per cent. With opinion still showing high inflation as the public's number one concern, the IMF is hoping that inflation will have fallen far enough by the year end to build support for continuing with stabilisation.

The trouble is that, so far at

least, the social costs of Mr Chernomyrdin's dash for low inflation have been more visible to voters than have the benefits. Regrettably, the government has largely been unwilling, or unable, to cut borrowing by raising federal tax revenues, which were running at only 13.5 per cent of GDP in the first half of this year, roughly the same as last year.

Instead, Mr Victor Chernomyrdin, the prime minister, has avoided the inflationary budget finance of previous years through a mixture of savage spending cuts, opaque privatisation deals, and simple nonpayment of government bills and salaries.

Living standards

The upshot is that it has been easy for critics to palm stabilisation as an effort further to enrich a select group of "insiders" at the expense of the average citizen, whose real wage, according to official statistics, has fallen by around 20 per cent since December. The irony is that the poor stand to gain most of all from defeating high inflation, which is highly regressive in its effect on the living standards of pensioners and others on fixed incomes.

It would be tragic if the highly progressive aim of low inflation were defeated, once again, in Russia, because of the regressive means the government has so far used to achieve it. For all the flaws in the government approach, and for all the uncertainty ahead, the IMF must clearly do all it can to prevent this from happening. If the core of the programme lasts through the spring, relative price stability and rising real incomes could give a boost to Yeltsin-style reformers in the run-up to the presidential elections.

As ever, having a more stable economy would not rule out a return to nationalist, authoritarian government - democrats are not the only ones who see the merits of low inflation. They would, however, be the first victims of a lurch back to economic chaos.

Single market, multiple rows

It is no surprise that value added tax has become the latest battleground in Europe's progress towards a single market. For once, any embarrassment the Commission may feel in missing its target deadlines can be forgiven: the problems yet to be solved are genuinely tortuous. One danger is that these will be inadequately addressed in an attempt to make progress. A second is that Mr Mario Monti, the commissioner responsible for the internal market, will become bogged down in the dispute when his time might be better spent on other matters.

At this stage, the delay in drawing up plans for a new VAT framework is not primarily due to foot-dragging by member states in contrast to other aspects of the single market where progress has been slower than hoped.

The difficulty is in agreeing a way of moving from the present "destination" system, where VAT is collected in the country in which the goods are consumed, to an "origin" system, where goods would be taxed in the country of production. Member states have deemed the origin system necessary in a single market, so that goods will be treated the same whether they are sold within a member state or between member states.

However, the new system would swell tax revenues of exporting countries at the expense of net importers. One of the main technical obstacles is the creation of a clearing house to shift revenues back to importers. Behind that problem lurk trickier differences of principle: the operation of a clearing house would be made simpler by harmonisation of tax rates, but many governments would - rightly - resist that idea.

New regime

Given the complexity of the issues raised, there is no point pretending that the target set by the Council of Ministers of January 1 1997 for the new regime to be in place is achievable. Indeed, given the time taken to agree and adapt even to modest transitional arrangements, commissioners owe it to governments and businesses to avoid any further overhaul until the implications are clear.

There is, after all, no shortage of things for Mr Monti to do as the

South Africans who think seriously about the country's economic future share a dream that they will wake one morning to find exchange controls have painlessly disappeared. But what provokes nightmares are the risks of moving, either too slowly, or too swiftly, towards abolition.

Excessive caution could leave the country trapped in an extended period of politically hazardous low growth and high unemployment, while a "big bang" might trigger a huge outflow of capital, soaring interest rates and a balance of payments crisis.

The debate touches several political and economic nerves. The African National Congress, after 16 months at the head of the government of national unity, is under pressure from its grass roots supporters to make good its pre-election promises. Not enough new jobs are being created even to absorb school leavers, far less reduce the 33 per cent unemployment level - which among blacks is 41 per cent.

Economic growth will reach about 3 per cent this year, but it shows no sign of accelerating towards the sustained 6-7 per cent levels needed to reduce the country's glaring inequalities.

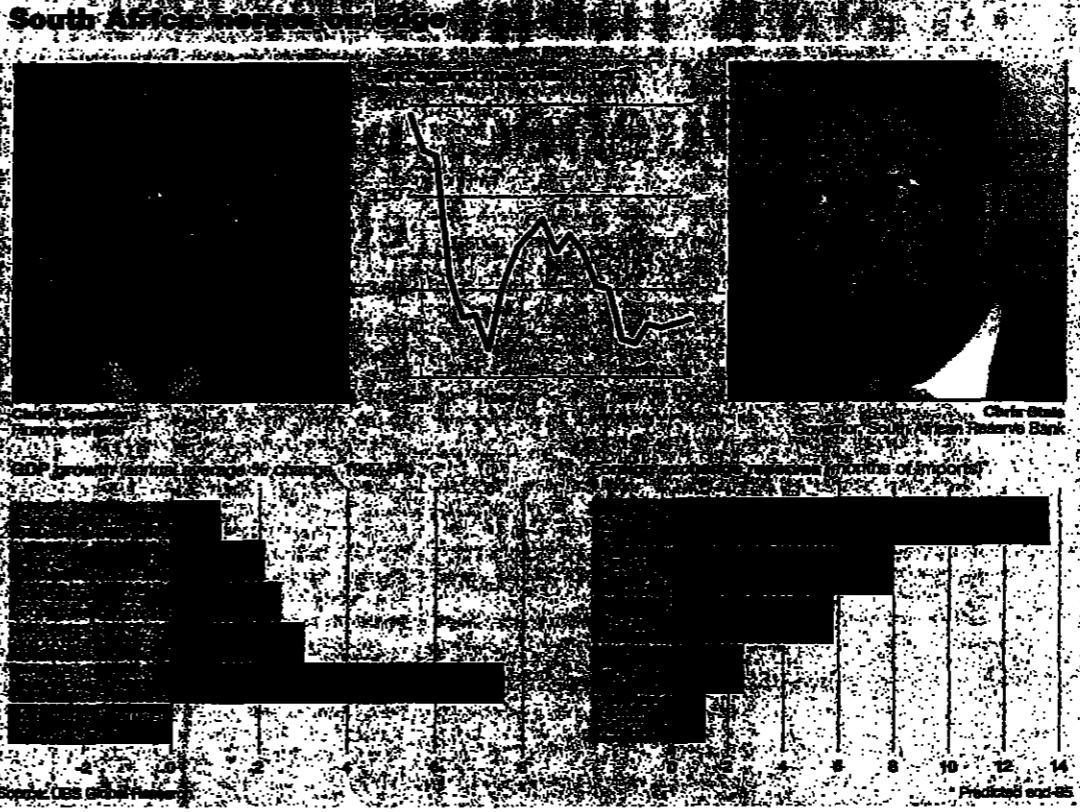
The ANC's frustration is beginning to show. In the past three months it has fired a series of broadsides against the biggest conglomerates, particularly Anglo American, accusing them of strangling the economy and blocking foreign investment. The captains of industry deny the charges. Concentration of ownership, they claim, is a direct result of exchange controls. Selling off part of their empires, as the government seems to want, would be pointless if the only alternative was to use the proceeds to acquire new domestic assets.

The South African Chamber of Business (Sacob), which represents many companies, argues that the retention of exchange controls is interpreted overseas as an official vote of no-confidence in the economy. If the government suspects that South Africans would choose to invest overseas rather than at home, it can hardly expect foreigners to view favourably at the country. A rapid move towards abolition of controls, Sacob says, would send the opposite message and unleash a flood of foreign investment.

In a recent paper sent to Mr Chris Stals, governor of the Reserve Bank, Sacob also argued that the retention of exchange controls made it more difficult to maintain sound monetary policy, was bureaucratic and costly to administer, was circumvented through legal and illegal means, and led to allegations of favouritism when exceptions were made for individual companies. Although Sacob recognised

Where the central bank fears to tread

South Africans want to get rid of exchange controls, but are wary of the results of abolition, says Roger Matthews



some of the risks, it urged the government to steal his nerve and opt for a "limited big bang".

Private sector economists appear broadly to favour this approach. Mr Rob Lee, of Board of Executives, the banking and financial services group, is keen to throw the switch.

"In spite of the recent recovery, the level of gross domestic product in real terms is still lower than it was in 1988," he says. "This means in per capita terms GDP has fallen by close to 15 per cent in the past six years. Yet the economy is already showing signs of overheating."

Mr Lee claims the Reserve Bank is reluctant to act more decisively on exchange controls because it fears having to reimpose them. "However, the Reserve Bank's reluctance to act may result in a recession in the middle to end of the present government's term of office, and a failure to deliver in terms of the reconstruction and

development programme. This could have serious consequences for the retention of the free market system and democracy itself. The stakes are very high."

The Reserve Bank in Pretoria has, however, made its own assessment of the consequences of a big bang. "The results were quite frightening," says one senior official. Mr Stals, and Mr Chris Liebenberg, the minister of finance, appear at one in their commitment to removing exchange controls, but at a pace dictated by political stability, and favourable economic developments.

In his annual report two months ago Mr Stals stressed that the approach must be gradual and cautious because, although reserves had improved slightly, this was mainly due to short-term capital inflows. For him, the Mexican crisis this year was "a stark warning to other developing countries of the risks involved in the high degree of

capital mobility in the present international financial system".

South Africa's gold and foreign currency reserves at the end of September stood at R11.7bn (\$3.2bn), equivalent to about six weeks' imports - a tiny sum when set against the possible outflows following an unqualified big bang.

Mr John Postma, general manager of exchange control at the Reserve Bank, estimates that the blocked funds of South Africans who have emigrated could alone be as high as R10bn. Most of that money could be expected to leave the country once exchange controls were lifted.

There is also up to R500m in South African managed funds, such as pensions and unit trusts; some brokers estimate that at least 5 per cent, and perhaps up to 10 per cent, would be moved offshore in the first year after the abolition of exchange controls. For him, the Mexican crisis this year was "a stark warning to other developing countries of the risks involved in the high degree of

whom might wish to have some modest hedge against the risk of a less than miraculous political future for South Africa. Then there is the pent-up demand by large companies to invest overseas, perhaps using some of the proceeds raised from selling off local assets.

Conservative estimates of early outflows of capital suggest they would very substantially exceed total reserves. The hope is that the outflows would be offset by an increase in long-term foreign investment, but guessing how much might flow is necessarily even more speculative than estimating the amount of capital flight. In short, big bang runs contrary to every central banker's instinct, even without factoring in the risk of adverse political developments.

Neither Mr Stals nor Mr Liebenberg are politicians, but their antennae must also be well enough attuned to appreciate how little enthusiasm there is among ANC leaders, or their trade union allies, for the abrupt removal of exchange controls. The sight of so much capital leaving South Africa, viewed by many in the ANC as the ill-gotten gains of apartheid, would be likely to spark a political storm. And if the economic gamble failed, the cost to the country, and ANC leadership, might be calamitous.

There is another way, part of which is already visible. In March, the financial rand, the mechanism designed to prevent the outflow of non-residents' funds, was abolished. This was followed by permission being given for South African pension funds, insurance companies and unit trusts to swap assets with institutions overseas, depending on Reserve Bank approval and accompanied by a guarantee from the South African institution that there is no foreign exchange risk. The Reserve Bank has so far approved a dozen swaps worth R5bn, and has more applications pending.

South Africa's new regional role is also softening the ANC's attitude to overseas investment. This may allow the Reserve Bank to become more flexible in handling applications for investments in its northern neighbours. Bigger companies may also find the Reserve Bank more amenable when they apply to make overseas investments.

Such moves will not be enough to silence those pressing for rapid abolition of exchange controls, but the government and governor appear not to be swayed by arguments for speed. They believe stealth, allied to caution, will bring them eventually to the point of announcing the abolition of the remaining controls. And they have decided that it will be later rather than sooner, and with a whimper, not a bang.

Welcome return to traditional values

By Washington standards, Mr Newt Gingrich has achieved near miracles this year. He has won one of the smallest majorities of any Speaker in the past 40 years. His party does not control the White House. Yet he has dominated the policy debate from the moment Republicans triumphed in last year's congressional elections.

The liberal (left-leaning) Washington establishment has repeatedly under-estimated his determination and sheer political skill. The "Contract with America", his free market legislative agenda, was first ignored and then ridiculed. When Republicans gained office, Democrats confidently predicted they would backslide away from its "extreme" measures.

In financial services, where Mr Monti is also commissioner, there has been progress, although slower than hoped. Regulations on opening up insurance markets are beginning to have a noticeable effect on stimulating competition, and there has been movement on the thorny issue of cross-border insolvency proceedings.

Dusty jewel

However, the picture on other services, particularly those dominated by state monopolies, is less encouraging. Telecommunications liberalisation is a dusty jewel in the Commission's crown. So far, it has moved at a rate as might be expected, but the real test will come in 1998 when national monopolies in voice telephony are due to end. Whether competition then thrives will depend partly on the sensitive question of terms of access to national networks. Negotiations on liberalising air traffic are similarly promising, but slow; in 1997, airlines will have the right to operate domestic routes inside other member states.

It was absurd to imagine they would seriously try to balance the budget over seven years, while cutting taxes. It was ludicrous to think that responsibility for social policy could be delegated to backward states and localities. Above all, it was quite unthinkable that any ambitious politician would propose cuts on Medicare, the popular health plan for the elderly. Everyone in Washington, after all, has always known that "entitlements" are the lethal "third rail" of American politics: you talk about restraint but you never ever do anything.

Well, it is time the critics ate humble pie. The House and Senate last week passed mammoth budget "reconciliation" bills that embrace nearly every aspect of Mr Gingrich's revolutionary agenda. There was a little backsliding on welfare and other issues in the Senate, but nothing that compromises the principal goals. And they passed the bills against a crescendo of bitter criticism from Democrats and in the face of opinion polls indicating a wavering of public support.

The budget endgame, of course, is still some weeks away. The House and Senate must iron out their minor differences and then send final legislation to the White House. Mr Clinton is expected to veto that bill. But in the ensuing negotiation, I suspect the Republicans will get most of what they are demanding.

Mr Clinton has been wobbly all year. In February he projected \$200bn deficits forever, saying a balanced budget was not necessary. A few months later he said he would balance the budget, but over 10 years. In recent days he has hinted that the Republican timetable of seven years might be feasible after all. To cap it all, he has admitted he

was wrong to raise taxes so much in 1988. This is hardly evidence of a way of negotiating stance.

So let us assume the Gingrich programme is mostly adopted. Will, as Democrats argue, spell disaster for the US? Can America survive those savage spending "cuts"? The answer is "yes, easily" because the cuts are mostly illusory.

In Washington any spending that falls short of a baseline projecting steep increases in real terms is deemed a "cut". Believe it or not, the Republicans are pressing for incremental change. They would raise federal spending by about 3 per cent a year over the next seven years, roughly in line with the expected rate of inflation. The hope is that by stabilising spending in

real terms, they can achieve a small reduction in the relative size of federal government - from 22 per cent of gross domestic product to perhaps 19 per cent.

To take just one example, Mr Gingrich is assailed as a vicious extremist for trying to impose ruinous cuts on Medicare. The truth is that Democrats want to increase spending by about 100 per cent in cash terms over the next seven years. Republicans are trying to hold the increase to about 45 per cent. Is that so very irresponsible, given that the nation will face acute strains when baby-boomers begin retiring early in the next century?

The other aspect of the Republican revolution to attract vitriolic criticism is the proposed shift of functions from Washington to the states. Mr Gingrich wants more powers and are likely to exercise them responsibly. It is they, not Congress, that have been at the cutting edge of social reform. If they believe the subsidies from Washington are insufficient, there is nothing to stop them raising revenue locally to pay for more generous social transfers. Devolving powers to states and localities respects a fundamental democratic axiom: that government is most effective when it is as close as possible to the people it serves.

Seen in historical perspective the Republican policies are anything but radical. The notion that you cannot be caring unless you believe in ever more powerful central government is of recent origin. Early this century, federal spending accounted for a few per cent of national income. Most public spending occurred at the state level. And yet the US prospered mightily. Mr Gingrich's policies are in tune with the individualistic values espoused by Americans for most of their history. It is the last 50 years that have been the aberration.

MICHAEL PROWSE



Merci bien for nothing

We can look forward to Quebec's business leaders performing some spectacular acrobatics in the next few weeks of pro-secession forces whooping independence.

referring to the separatists only too plain in the early stages of the campaign when it looked as if the pro-Canada side would romp home to a comfortable victory.

Laurent Beaudoin, chief executive of Bombardier, whose products range from Lear jets to cross-Channel train carriages, threatened to move the company's head office out of Montreal. He went on to suggest that managers might wish to contribute to the federal campaign's coffers. Meanwhile, Claude Giffard, head of UK-based Standard Life's local subsidiary, found himself in hot water for suggesting that the separatists should not just be beaten, but "crushed".

Not all Canadian business leaders predict unmitigated gloom if Quebec goes its own way, though. Conrad Black, whose international media empire has its roots in a small paper in Sherbrooke, Quebec, reckons that independence could do wonders for the rest of Canada.

promised proposals before the end of the year, it was Wilmott who took the fall.

Meanwhile Moavero Milanesi has been doing what he does best, namely erecting a ring of steel around his commissioners. One of his techniques for protecting the mild-mannered academic is to ward off prying eyes by stamping short written communications to and from his boss. The result is that, since Monti became single market commissioner in January, more or less nothing of importance has emerged from his office.

Taxing one

■ Sympathy was flowing freely in Brussels over the weekend for Peter Wilmott, sacked last week from his post as director general of the European Commission's taxation department. And not just from his fellow Brits. For Wilmott would seem to be caught up in a larger game, failing foul of the already less popular Enzo Moavero Milanesi.

Chief de cabinet for Italian Commissioner Mario Monti, Moavero Milanesi, who worked for Silvio Berlusconi before returning to Brussels for a second stint in January, appears to have taken exception to Wilmott's independent style. When Wilmott failed to occur in what is one of the Commission's more complex dossier - harmonising VAT rates across the Union - and it became clear that Monti would not be producing the

headline ran - a reference to Ramahele's relationship with Steve Biko, the Black Consciousness leader who was killed in police custody in 1977.

Bank verse

■ And so to poetry. What do Shelley's *Ozymandias*, *The Road Not Taken* by Robert Frost, or Tennyson's *Ulysses* call to mind? Various things, but probably not Union Bank of Switzerland, that country's largest financial outfit.

Until now, the gnomes have called in the herds - alias ad agency Advoce Young and Rubicam in Zurich - and hammered out a global television advertising campaign which makes no mention of anything remotely financial. It sticks solely to poetry readings, accompanied by snippets of suitably rousing music. Each advertisement modestly introduces "thoughts that transcend time from Union Bank of Switzerland". They all sign off: "Here today. Here tomorrow".

Vincenzo Travaglione, UBS project manager, says the bank wanted to "break out of the grey environment" of the advertising in the sector and "make a statement about its future and personality". *Person*

